	1
IN THE UNITED STATES DISTRICT COURT FOR THE SOUTHERN DISTRICT OF TEXAS CORPUS CHRISTI DIVISION	
MARC VEASEY, et al.,) Plaintiffs,)	
v.) CIVIL ACTION NUMBER) 2:13-cv-193(NGR)	
RICK PERRY, et al.,) Defendants.)	
**************	,
ORAL DEPOSITION OF	
TONY RODRIGUEZ	
MAY 8, 2014	

ORAL DEPOSITION OF TONY RODRIGUEZ, produced as a witness at the instance of Plaintiffs, and duly sworn, was taken in the above-styled and numbered cause on May 8, 2014, from 9:16 a.m. to 6:35 p.m. before Kim Seibert, CSR in and for the State of Texas, reported by machine shorthand, at the law offices of DECHERT LLP, 300 West Sixth Street, Suite 2010, Austin, Texas, pursuant to the Federal Rules of Civil Procedure and/or the provisions stated on the record or attached hereto.

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8 1 TONY RODRIGUEZ, having been first duly sworn, testified as follows: 2 EXAMINATION 3 4 BY MS. MARANZANO: 5 Good morning. Ο. 6 Α. Good morning. My name is Jennifer Maranzano, and I'm 7 0. 8 representing the United States in this matter. Can you 9 please state your name for the record? My name is Manuel Antonio Rodriguez. 10 A. MS. MARANZANO: And can we have counsel 11 12 please identify themselves for the record. MR. BRAZIL: Scott Brazil for the Veasey 13 14 plaintiffs. 15 MS. KORGAONKAR: Natasha Korgaonkar from the NAACP Legal Defense Fund for the Texas League of 16 17 Young Voters Group. MR. SHORDT: Richard Shordt with 18 19 WilmerHale for the Texas League of Young Voters. Ryan Haygood for the Texas 20 MR. HAYGOOD: League of Young Voters from the NAACP Legal Defense 21 22 Fund. MR. KEISTER: Ronnie Keister for the 23 defendants. And Kathleen Murphy is here. 24 25 general counsel, DPS.

Q. (BY MS. MARANZANO) Sir, first of all, I would like to go through some ground rules for this deposition. You've been placed under oath today, so it's important that you testify truthfully, accurately, and completely. Do you understand?

A. Yes.

- Q. The court reporter will prepare a transcript of everything that is said. So if you could wait until I finish a question before you answer, and I'll wait until you finish answering before I ask the next question. Is that okay?
 - A. Yes.
- Q. And if you would please just remember to respond to my questions verbally instead of nodding or shaking your head. Is that okay?
 - A. Yes. I'll try.
- Q. Thank you. I will try to ask you clear questions. If you don't understand a question, please just stop and let me know. Is that okay?
 - A. Yes.
- Q. If you wish to stop and take a break, let me know and I will do my best to accommodate you.

From time to time your attorney may make an objection. He's making that objection for the record and unless he instructs you not to answer, you

10 1 can go ahead and answer my question. Okay? 2 Α. Yes. Do you understand these instructions? 3 Ο. 4 Α. Yes. 5 Are you on any medication today that would Ο. 6 affect your ability to testify truthfully, accurately, 7 and completely? Α. No. 8 Is there any other reason why you cannot 9 Ο. testify truthfully, accurately, and completely today? 10 Α. No. 11 Today during this deposition I may use the 12 Ο. term "EIC." When I do that I'm referring to an 13 election identification certificate. Is that okay? 14 15 That's fine. Α. And I may use the term "DPS" today. And when 16 Ο. I use that term I'm referring to the Department of 17 18 Public Safety. Is that okay? 19 Α. Yes. 20 Okay. Are you employed? Q. 21 A. Yes. 22 0. Where are you employed? 23 Physically? A. No, the name of the entity that you work for. 24 0. 25 A. The Department of Public Safety.

```
11
                And what is your position with them?
 1
           0.
                I'm a senior manager in the driver license
 2
           A.
 3
       division.
 4
           Q.
                How long have you held that position?
 5
                About 2-1/2 years.
           A.
 6
           Q.
                Have you held any other positions at DPS?
           A.
 7
                No.
 8
                What are your responsibilities?
           Q.
                In my capacity as a senior manager in the
 9
           A.
       driver license division, I'm responsible for the
10
11
       operations of all of the driver license offices in DPS
       Regions 3, 4, 5, 6A, and 6B.
12
                And what is the significance of those regions?
13
           Q.
                That's how the Department of Public Safety
14
           A.
       geographically divides the state.
15
                So which geographic portion of the state is
16
           Q.
       that?
17
                That's roughly described as the western
18
           A.
19
       portion of the state. It extends from -- from the tip
       of the -- the tip of the state into the Panhandle and
20
       out to El Paso. And it also includes the central
21
       portion of the state centered around Austin and
22
23
       San Antonio.
                       Does anybody report directly to you?
24
           0.
                Okay.
25
           Α.
                Yes.
```

```
12
                How many people?
 1
           Q.
 2
                My direct reports?
           A.
 3
                Uh-huh.
           Q.
 4
           A.
                The managers for those regions that I
 5
       indicated previously, they all report to me.
                                                      And
 6
       that's about five.
                And what are their positions?
 7
           0.
 8
           A.
                They're referred to as regional managers.
                Who do you report to?
 9
           Q.
                I report to Deputy Assistant Director
           A.
10
11
       Paul Watkins.
                And who does Mr. Watkins report to?
12
           Q.
                Paul reports to Assistant Director Joe Peters.
13
           A.
                And how many people are between you and DPS
14
           Q.
       director Steve McCraw?
15
           A.
                Three, I believe.
16
                So Mr. Peters reports to --
17
           0.
                Mr. Peters report to Cheryl, Cheryl MacBride.
           A.
18
19
       She's the deputy director.
20
                Okay.
           Q.
                And Cheryl reports to Director McCraw.
21
           A.
                Okay. Can you tell me what your
22
           Q.
       responsibilities are specifically with regard to EICs?
23
           A.
24
                Yes.
25
           Q.
                What are they?
```

		13
1	A.	I was asked to to be the agency point of
2	contact	or correction, the driver license point of
3	contact	for the EIC program.
4	Q.	And what does that mean, the agency point of
5	contact	?
6	A.	It means that I was responsible to oversee it
7	from	from its start, roughly June until the present
8	time.	
9	Q.	Are you still responsible for overseeing the
10	program	?
11	A.	Yes.
12	Q.	Was that I believe you said you were asked
13	to do th	nat?
14	Α.	Yes.
15	Q.	Who asked you to do that?
16	Α.	It was it was Paul Watkins and Joe Peters.
17	Q.	Did you did you request that role?
18	Α.	Did I request it?
19	Q.	Uh-huh.
20	Α.	No.
21	Q.	What was your training for that?
22	Α.	I didn't receive any formal training for that.
23	Q.	Do you know why you were chosen for this role?
24	Α.	It may have been well, it's speculant.
25		MR. KEISTER: If you know.

```
14
                     THE WITNESS: It's -- my speculation --
 1
 2
           Ο.
                (BY MS. MARANZANO) Uh-huh.
                -- is that it was because of my previous
 3
           Α.
 4
       experience in the US Army.
 5
                And what experience is that?
           Ο.
 6
           Α.
                I was an Army strategist.
                And what was your role as an Army strategist?
 7
           0.
 8
           A.
                I planned wars.
                And why do you think that that experience was
 9
           0.
       relevant to the -- to taking on the position overseeing
10
11
       the EIC program?
                In order to do that, I graduated from the
12
           Α.
       School of Advanced Military Studies, and the curriculum
13
       in the School of Advanced Military Studies establishes
14
       a -- it establishes a plan or a way to design large
15
       operations.
16
                       Sir, did you say you were the statewide
17
           0.
                Okav.
       point of contact for the EIC program?
18
19
           A.
                Within the Department of Public Safety.
                Is there a statewide point of contact within
20
           Q.
       other agencies, other state agencies?
21
                There may be. I don't know.
22
           Α.
                       Do you have a responsibility for
23
           Q.
                Okay.
       ensuring that DPS is issuing EICs accurately?
24
                      Define "accurate."
25
           A.
                Yes.
```

15 Making sure that those individuals who receive 1 0. an EIC are, in fact, eligible for an EIC. 2 3 You're going to have to be more specific than Α. that because I have -- as I've described, I have 4 5 two responsibilities, my first responsibility within 6 the DPS regions that I spoke to you about. And part of that is to -- is to ensure that customers or applicants 7 8 who come to our offices receive the -- the documents, the election certificates or driver licenses or 9 ID cards that they're seeking. So I have that 10 11 responsibility. But I also have a responsibility to coordinate the election certificates. 12 And in your role as coordination --13 Q. Okay. coordinator of the election certificates, do you -- is 14 part of your role to ensure that individuals who are 15 eligible for an EIC obtain an EIC? 16 I -- I help establish the rules, the 17 A. procedures, to allow individuals to -- who seek EICs 18 and are eligible to receive those documents. 19 Okay. Do you have responsibility for ensuring 20 Q. the EIC program is a success? 21 22 MR. KEISTER: Object, vague. 23 (BY MS. MARANZANO) Do you understand the Ο. 24 question? 25 Α. Not entirely.

16 Do you have a responsibility for ensuring that 1 Ο. 2 the EIC program is run effectively? I don't understand what you mean by 3 Α. 4 "effectively." 5 Do you have -- do you have a responsibility Ο. 6 for ensuring -- actually, strike that. 7 Can you tell me what percentage of your time is spent on the EIC program versus the -- your 8 other role of overseeing the driver's license? 9 Α. That's -- it depends. And the reason that it 10 depends is it will depend if we're in an election cycle 11 or not. For example, in between election cycles we --12 I don't spend more than about 30 minutes a day as --13 14 and during an election cycle, as we're doing now, it 15 may -- it may increase. But that information is reflected on my time card. 16 17 Ο. Okay. And have you given your time card to -to counsel for Texas? 18 19 Α. No. 20 Q. Has he requested it from you? 21 Α. No. 22 Q. I'm sorry. 23 MR. KEISTER: Don't answer any questions about what you and I or any other counsel talked about. 24 25 THE WITNESS: Sorry.

17 That's all right. 1 MR. KEISTER: 2 Ο. (BY MS. MARANZANO) Can you tell me -- you said during an election cycle you spend more than 3 4 30 minutes a day. What -- what do you define as an 5 election cycle? 6 I define an election cycle as the --7 approximately it's the period that leads up to an election and while the -- up to the point of the 8 election; and then if there is a cure period, then that 9 point in time after the election. 10 What -- when you say "the time leading up to 11 0. election, " what -- how -- how far before an election do 12 you -- do you consider that starting? 13 14 Α. It depends. It will depend on a variety of 15 The more elections that we've done, then the less time we need to prepare because the -- the 16 procedures are already in place. 17 And did you say right now you consider 18 19 yourself in an election cycle? Α. 20 Yes. And when would you say this election cycle 21 Q. 22 began? 23

A. To the best of my knowledge, we started our -- we started our daily meetings on the 28th of April.

24

25

Q. The 28th of April. And you're leading up to

18 which election? 1 2 Α. To the -- I should be able to rattle it off. There's primaries that are coming up. 3 4 Q. Do you know when they're coming up, what the date is? 5 6 Α. I would have to look at a calendar, but it's 7 in late May. And can you tell me, prior to the March 8 Ο. primary, when did you start spending more time on the 9 10 EIC program? Probably around the beginning of April. 11 Α. The beginning of the -- the April before the 12 Ο. March primary, so almost 11 months? 13 14 Α. Oh, I'm sorry. 15 Is it --Ο. Α. I can't remember. 16 17 Ο. Okay. 18 Α. Sorry. 19 Do you -- do you know approximately when? Q. No. I would have to look at a calendar. 20 Α. When do you anticipate the program gearing up 21 Q. 22 in advance of the November general election? That will be a discussion between ourselves 23 Α. and the Secretary of State. 24 25 Ο. Has it geared up now?

```
19
                Not to my mind, no.
 1
           Α.
                And when you're in an election cycle can you
 2
           Q.
 3
       tell me about how much time you spend on the EIC
 4
       program?
 5
                Well, it's variable, but, generally speaking,
           A.
 6
       it can be between one to three hours a day.
 7
           Q.
                Between -- have you ever spent more than
 8
       three hours a day working on the EIC program?
 9
           A.
                Yes.
                And when was that?
10
           0.
11
           A.
                It was when the EIC program first started in
       June. And I certainly spent more than three hours a
12
       day preparing for this.
13
                And when the EIC program started in June,
14
           Q.
       about how much time did you spend on it?
15
           A.
                I couldn't tell you. It was a lot.
16
                Okay. Do you understand that your testimony
17
           Ο.
       today is on behalf of the Department of Public Safety?
18
19
           Α.
                Yes.
                        (Exhibit No. 63 marked.)
20
                     THE REPORTER:
                                    Exhibit 63.
21
22
           Q.
                (BY MS. MARANZANO)
                                    I'm showing you what we've
       marked for the record as Exhibit 63. Do you recognize
23
24
       this document?
25
           Α.
                Stand by.
                           Yes.
```

20 What -- what is this? 1 O. It's a notice of deposition. 2 Α. Are you prepared to testify today about 3 Q. 4 Topics 1, 3, and 4? 5 Α. Yes. What did you do to prepare for today's 6 Q. 7 deposition? Α. Spoke with counsel. 8 Who did you meet with? 9 0. Α. Mr. Keister and Ms. Murphy. 10 Q. Anybody -- was anybody else there? 11 Present? 12 Α. 13 Q. Present --14 Α. No. 15 -- in that meeting. Q. And when did you meet with Mr. Keister 16 17 and Ms. Murphy? Sometime last week and this week. 18 Α. 19 Ο. Did you review any documents in preparation 20 for today's deposition? 21 Yes. Α. 22 Which documents? Q. Well, we reviewed the deposition. We reviewed 23 Α. 24 the state statute. We reviewed the admin code. 25 reviewed other documents that escape me right now.

21 and I also have the documents that I brought with me. 1 And you said you reviewed the deposition? 2 Ο. The notice of deposition. 3 Α. 4 Q. Oh, the notice of deposition. Okay. Thank 5 you. 6 Α. I'm not a lawyer. 7 Did you talk to anybody else about your Ο. deposition? 8 Α. Yes. 9 Who was that? 10 Ο. Α. I spoke with members of the DPS staff in 11 driver license to gather information. 12 Which members of the DPS staff? 13 0. 14 Α. Ryan O'Connor. 15 And who is he? Ο. Ryan O'Connor is one of our analysts in our 16 Α. business intelligence center. 17 Anybody else? 18 Ο. 19 Α. I spoke with Kris Krueger. Who is he? 20 Q. 21 Kris Krueger is sort of our strategic analyst Α. 22 in business intelligence. Cynthia Collins, she is -colloquially we call her battle captain. 23 24 somebody who handles -- who gathers the day-to-day 25 information about EIC operations that are ongoing, so I

```
22
       needed to speak to her. She also runs our daily EIC
 1
 2
       meetings.
                     I spoke with Paul Watkins about some
 3
 4
       historical items. I spoke briefly with Joe Peters.
 5
       I'm trying to remember if I spoke with anybody else.
 6
                     That's all that comes to mind.
 7
       know that I spoke with Steve Bell. He's the other
       senior manager who's responsible for DPS Regions 1 and
 8
       2. .
 9
                For Topic -- can you just look at this notice
           Ο.
10
       for a minute. For Topic No. 1, who would you say at
11
       DPS has the most knowledge about Topic No. 1? And if
12
       it varies by subpart, you can identify that.
13
14
                     MR. KEISTER: Object to form, calls for
       speculation.
15
                     But you can answer.
16
17
                     THE WITNESS: Okay.
                     I think if you're looking for a single
18
19
       person that knows the most, it probably would be
       Kathleen. She's reviewed all the documents.
20
                (BY MS. MARANZANO) Are you talking about your
21
           Q.
22
       counsel?
23
           Α.
                Yes.
24
           Ο.
                Okay.
                     MR. KEISTER: Don't talk --
25
```

23 (BY MS. MARANZANO) I'm talking about --1 Ο. MR. KEISTER: Objection, attorney/client. 2 Don't talk about anything or any conversations you've 3 4 had with any attorneys in the case. THE WITNESS: Well, then, other -- other 5 6 than me, probably not. (BY MS. MARANZANO) And in relation --7 Ο. Even if you're trying to 8 MR. KEISTER: compliment, don't do it. 9 THE WITNESS: I'm not trying to do that. 10 I'm just trying to answer the question. 11 (BY MS. MARANZANO) In relation to Topic 3, 12 who at DPS, not including your counsel, has the most 13 14 knowledge about that topic? 15 That would be me. Α. And on Topic 4, who at DPS has the most 16 0. knowledge about Topic 4? 17 Well, with the exception of concealed handgun 18 19 licenses, that would be me. 20 Okay. Did you rely on any documents in Q. preparing for today's deposition that you did not 21 22 produce to us today? 23 Α. Yes. Which documents are those? 24 Ο. 25 Α. So I -- you may have this already. I relied

24 1 on an excerpt from the Transportation Code, Chapter 521A, election identification certificate. 2 Anything else? 3 0. 4 Α. I relied on an excerpt of the Texas Administrative Code. I call it the admin -- admin 5 6 rules. Paragraph 15.181 deals with election 7 certificates. Anything else? 8 Ο. 9 Α. Yes. MR. KEISTER: For the record, those are 10 the documents that were -- that he's given. 11 MS. MARANZANO: Yeah. 12 (BY MS. MARANZANO) I'm sorry. Just to be 13 Ο. 14 clear, I was just asking if there were other documents 15 apart from what you've produced this morning. Α. So you don't want me to enumerate them? 16 I -- no, you don't need to enumerate the ones 17 Ο. that we have in our possession. 18 19 Α. Okay. 20 Thank you. Q. Were there any others apart from those 21 22 that you relied on? 23 Α. Not to my knowledge. Are you familiar with an application 24 Ο. for an election identification certificate? 25

25 I'm familiar with the DL-14C. 1 Α. When did DPS start issuing EICs? 2 Ο. Late June of last year. 3 Α. 4 Q. And, for the record, what is an EIC? An election identification certificate? 5 Α. 6 Q. Uh-huh. 7 Α. It's a card. What's the -- what is the purpose of it? 8 0. The purpose is to allow someone to vote. 9 Α. (Exhibit No. 64 marked.) 10 THE REPORTER: Exhibit 64. 11 (BY MS. MARANZANO) I'm showing you what we're 12 Q. marking for the record as Exhibit 64. Do you recognize 13 this document? 14 15 Α. Yes. Ο. What is it? 16 It's the December 2011 version of a DL-14C. 17 Α. And has this document changed since 18 Ο. 19 December 2011? This document has been modified. It's been 20 Α. updated, yes. 21 22 Can you tell me what's been modified? Q. I would need to see the current version in 23 Α. 24 order to point it to you. Do all offices accepting EICs use the DL-14 25 Q.

```
26
       form?
 1
 2
                The DL-14C?
           A.
 3
                Uh-huh.
                         I'm sorry. The DL-14C.
           Q.
 4
           A.
                Yes.
 5
                Who developed this application?
           Q.
                Our -- our -- well, the person who oversaw the
 6
           A.
 7
       development is Deputy Assistant Director
 8
       JoeAnna Mastracchio. She works in driver license
 9
       division.
                Did anybody else give input?
10
           Q.
11
           A.
                Yes.
12
           Q.
                Who?
                That would have been myself, Stephen Bell, and
13
           A.
       probably Paul Watkins, because we're the customer end
14
       of the business.
15
                Was there any input from the Secretary of
16
           Q.
       State's office?
17
                I'm unaware of any.
18
           Α.
19
           Ο.
                Was there any input from the governor's
       office?
20
                I'm unaware of any.
21
           Α.
                Did DPS rely on other applications in
22
           Q.
       developing this application?
23
           A.
                Did they rely on other applications?
24
25
           Q.
                Uh-huh.
```

27 Well, the DL-14C mirrors a DL-14, which is an 1 A. 2 application for a driver license or a personal 3 identification certificate. 4 Q. And how similar is the EIC application to the application for a driver's license or a personal 5 6 identification certificate? You would have to show it to me and I can 7 8 point out the differences. As you sit here today, you don't -- you don't 9 Ο. know what the differences are? 10 Α. No -- well, no. 11 Did DPS try to make the EIC application easy Q. 12 to understand? 13 14 A. Yes. What steps did it take to ensure that the 15 0. application was easy to understand? 16 Well, relying on the DL-14 that had gone 17 A. through an extensive vetting process. And there are 18 19 modifications and updates to that to ensure the public 20 understands it. And -- and so the department also -when we were asked to -- to issue identification or 21 election identification certificates used the DL-14 as 22 a basis for it, and then we -- it was discussed to make 23 sure that it was -- the instructions were clear. 24 25 Ο. Did DPS give any consideration to the fact

28 that the population applying for an EIC might be 1 different than the population applying for the election 2 identification certificate? 3 4 Α. Not to my knowledge. 5 Isn't it true that an individual who's 0. 6 applying for an EIC by definition wouldn't have a driver's license? 7 8 A. Not necessarily. Wouldn't -- would not have a current driver's 9 0. license? 10 11 A. Not necessarily. How would a person who has a current driver's 12 Q. license be eligible for an EIC? 13 If the customer chose to, the customer could 14 A. surrender their driver license. 15 Q. Did DPS design the application -- the 16 Okay. EIC application to seek only the information that's 17 required to ensure EIC eligibility? 18 A. The department designed the -- the DL-14C to 19 gather the information that was established in the 20 admin rules. 21 22 Did DPS have any other objectives when it developed this -- the application for an EIC? 23 I don't understand the question. 24 Α. 25 Q. Well, we've -- you -- you testified that DPS

29 tried to ensure the EIC application was easy to 1 understand. 2 The same way we do with all our documents, 3 Α. 4 yes. And you testified that the application was 5 0. 6 designed to solicit information that is required to 7 ensure EIC eligibility? Α. That's correct. 8 Were there any other goals that DPS had in 9 Ο. developing this application? 10 Α. Not to my knowledge, no. 11 Did DPS consider the length of time it would 12 Q. take an applicant to complete this application? 13 14 Α. Not to my knowledge. 15 Can you look at the bottom of the box, the box Ο. at the top of the page, the last --16 The bottom of the box at the top of the page? 17 Α. There's some information that's enclosed in a 18 Ο. 19 box. 20 You're going to have to help me with that. Α. Okay. Well, I'm looking at --21 Q. 22 If you'll point to that I'll read the Α. information. 23 24 I'm looking at the last line, and it says, Ο. "Father's last name and mother's maiden name." Do you 25

```
30
       see that?
 1
                So the heading of the box says, "Applicant
 2
       information and contact information" at the top of the
 3
 4
       box?
 5
           Ο.
                Yes.
 6
           Α.
                Okay.
                        So it says, "Father's last name"?
 7
           O.
                Yes.
 8
           Α.
                Yes.
                And "Mother's maiden name" on that same line.
 9
           Ο.
                I see that.
           Α.
10
                Are those two pieces of information on your
11
           Ο.
       current application for an EIC?
12
                 I believe so.
13
           Α.
                What's the purpose of asking applicants for
14
           Q.
       their mother's maiden name?
15
           A.
                It's part of the information that we were --
16
       that we collect.
17
                What does DPS do with that information?
18
           Q.
           A.
                We use that to verify the applicant's
19
       identity.
20
                How do you -- how do you use the mother's
21
           Q.
       maiden name to verify the applicant's identity?
22
                 That would depend on the applicant. I mean,
23
       some applicants, they -- they don't have a detailed set
24
       of identity documents, and they may bring us a -- they
25
```

31 may bring us their birth certificate. And that would 1 have their mother's maiden or it could have their 2 mother's maiden name on it. 3 4 Q. So is it your testimony that you asked for this information to check it against underlying 5 6 documents that might also have the mother's maiden 7 name? 8 Α. Yes. And is it the case that some applicants might 9 Ο. present documents that don't have their mother's maiden 10 name? 11 That could be the case. 12 Α. And they're still required to fill out on this 13 Ο. application their mother's maiden name, correct? 14 15 Α. Yes. For those applicants is there any purpose in 16 gathering that information? 17 Not to my knowledge. 18 Α. 19 0. Is there -- can you tell me the purpose of 20 asking for the father's last name? 21 It's the same purpose. It's a -- it helps us Α. 22 establish who the individual is. Is the father's last name on any of the 23 underlying documents that an applicant might present? 24 It could be. 25 Α.

Q. Which documents?

- A. Well, again, that would be the birth certificate. And there may be -- there may be other documents. It -- it would depend on the individual and what they provide.
- Q. And when you -- when you do the verification of the application with the underlying documents, are you merely checking that the names match or are you doing some other sort of check on a DPS database?
- A. No, we don't -- we don't check anything on DPS database. We make sure the documents that are presented, they match. And our term, colloquialism, is to connect the dots for the person's identity.
- Q. So you're -- and this -- this box that we're looking at, is this filled out by the applicant?
 - A. Yes.
- Q. So you're verifying that the applicant writes down the same name as is on their underlying documentation; is that correct?
- A. No, I don't understand your question entirely. It's -- the applicant presents the form. I mean, if the applicant isn't able to, somebody else may fill it out for them. It's -- sometimes it's not uncommon for the children to fill out the information and provide it.

33 But what you're checking for is that 1 Ο. 2 the name matches the underlying documentation if the name is on the underlying documentation; is that 3 4 correct? It's one of the things we check for. 5 Α. 6 Q. Is there anything else you check for? In this block of information here? 7 Α. Well, right now just with regard to that line, 8 0. the father's last name and the mother's maiden name. 9 Α. I don't believe so. 10 Can you look at -- in that same box that we 11 0. were just talking about. Do you see there's some lines 12 that ask for a physical description, such as eye color, 13 hair color, height, and weight? 14 15 Α. Yes. What is the purpose of requesting information 16 Q. 17 about the physical characteristics of applicants? A. 521.143 allows the department to gather a 18 19 brief physical description of the applicant. And what do you do with that information? 20 Q. We enter it into the database. Α. That's it, 21 into our database for election certificates. 22 Do applicants complete the physical 23 Q. description themselves? 24 25 A. Yes.

	34
1	Q. Is any of that is any of the information
2	describing the physical description of an applicant
3	included on the face of an EIC?
4	A. No.
5	Q. Are DPS employees required to do some sort of
6	visual check to ensure the physical description written
7	matches the person standing in front of them?
8	A. We don't have a scale in the office to make
9	sure their weight is right.
10	Q. Do they do any other sort of visual check?
11	A. Just a brief check.
12	Q. And did you say you enter this data into an
13	EIC database?
14	A. The EIC information is kept in our it's a
15	sub-compartment of our driver license system database.
16	It's a separate it's accessed through our DLS
17	computers, but it's a separate database.
18	Q. Is that database searchable?
19	A. Yes.
20	Q. Is it searchable by different features,
21	different fields?
22	A. I don't understand your question.
23	Q. Presumably what information is captured in
24	your database?
25	A. I think the name; social security number, if

```
35
1
       they have; address, that type of information that's
 2
       depicted on the box.
 3
                     MR. KEISTER: Can you speak up a little
 4
       more?
 5
                     MR. BRAZIL: You keep getting more and
 6
       more quiet.
 7
                     MR. KEISTER: Could you try and keep your
 8
       voice up, please?
                     THE WITNESS: I'll work on it.
 9
                                  Thank you.
                     MR. BRAZIL:
10
                     THE WITNESS: The -- I have a problem
11
       modulating my voice. It's either too loud or not loud
12
13
       enough.
14
                     MR. BRAZIL: Can't be too loud for my
15
       ears.
                     THE WITNESS: I didn't want to be accused
16
17
       of yelling at anybody.
                     MR. FREEMAN:
                                   She's tough.
18
19
                     THE WITNESS: It's nothing personal.
                (BY MS. MARANZANO) Is -- is the EIC database
20
           Q.
       searchable by race?
21
22
                I don't know.
           Α.
                What is the purpose of asking an applicant for
23
           0.
       their race on the --
24
                The department --
25
           A.
```

```
36
                I'm sorry. I was just going to clarify -- on
 1
           0.
 2
       the EIC application?
 3
                The department gathers -- just part of the
           A.
 4
       demographic information that we gather. We gather a
 5
       lot of information.
 6
           Q.
                And what do you do with that information?
                Put it in the database.
 7
           A.
                Is the -- is the race of the applicant
 8
           Q.
       included on the face of the EIC?
 9
           A.
                No.
10
11
                And once this information is gathered in your
           0.
       database what's done with that information?
12
                To my knowledge -- well, the information is
13
           A.
       verified at -- at our headquarters by our license and
14
       records service as part of the issuance process.
15
                                                         And
       what -- what the LRS, license and records service,
16
       people do is they review the DL-14C, they review
17
       whatever other documents that have been presented by
18
       the applicant and scanned. And then based on the
19
20
       documents scanned, they do a quality assurance check to
       make sure that the dates, the birthdays, match up and
21
       the Social Security numbers match up if it's been
22
       presented, and then they determine if it's a valid
23
       issuance. But -- but they don't they don't verify
24
25
       race. That's not part of the issuance process.
```

37 So is there -- is there any purpose for asking 1 0. for it on the EIC application? 2 3 Just that it's part of the information that we A. 4 collect. It's -- because you have to remember that --5 that the election identification certificate process 6 mirrors or roughly matches the process that we go through in order to issue a driver license or an ID 7 8 And we did that in order to not have to -- in card. order not to have to go back to retrain all 9 1,800 driver license employees for a special way to 10 11 issue an EIC. As much as we could we wanted to keep the procedures to issue an EIC as close to the 12 procedures that we use to issue a DL, driver license, 13 14 or an ID card. So keeping the -- keeping the application as 15 Q. similar as you could to the application for a driver's 16 license was primarily for the convenience of the DPS 17 employees? 18 A. I wouldn't say it was for the convenience of 19 20 the DPS employees. What it allowed us to do is it just meant that we didn't have to go back and retrain them. 21 We have 1,800 employees spread across 254 counties in 22 the State of Texas. It's extremely difficult for us to 23 get them all together to train. 24 25 Q. So was there any training done on EICs?

38 1 A. Yes. So you did retrain the DPS employees? 2 Q. 3 It wasn't a retraining. A. 4 Q. Well, would --5 We provided initial training when we were --A. 6 the department was asked to -- to do EICs. And then that -- it was before my time, but I believe it was in 7 8 And there were -- there were training -- there was training that took place either by WebEx or in 9 person depending on where the driver license customer 10 11 service representatives, or CSRs, were in relation to the trainers. 12 And then when we were asked to -- when we 13 were asked to issue EICs in June there were some 14 WebExes, training WebExes around that time to refresh 15 the tenured employees who had been working for a while. 16 But it's part of our new employee training. I don't 17 know if I answered your question or not. 18 19 O. I think you did. 20 Α. Okay. Turning back to the application for a moment. 21 Q. 22 When developing this application did DPS consider that 23 asking for numerous pieces of personal information might discourage individuals from applying for an EIC? 24 DPS asked for the information that we're 25 Α.

39 allowed to ask for under the state -- under the admin 1 2 code. So were you -- when developing this 3 4 application, DPS included all information that they were permitted to ask for; is that correct? 5 6 DPS included the information that we were permitted to ask for relevant to elections. So, for 7 instance, somebody who's here on a Visa, they're not 8 eligible to vote. But we don't have for that because 9 they're not eligible to vote. They can't get an EIC. 10 11 Okay. So am I understanding you correctly 0. that you ask for all information that was relevant to 12 elections that you were permitted to ask for? 13 As far as I know. 14 A. And there was not consideration given to 15 0. whether the information you were requesting was 16 necessary to determine eligibility for an EIC; is that 17 18 correct? 19 A. The information that we ask for is -- is 2.0 collected in order to determine the eligibility. And 21 also it's for administrative purposes. We have to have an address to mail the card to. We have to --22 sometimes that differs. The resident address and the 23 mailing address may be -- may be different. 24 25 Q. But how does physical -- the physical

40 description of a person determine's one eligibility for 1 2 an EIC? 3 It's just part of the information that we ask Α. 4 for because we're allowed to gather a brief description 5 of applicants. 6 Q. Okay. So it does not impact whether the 7 individual is eligible for an EIC, correct? Α. 8 No. Did DPS consider whether asking questions that 9 Ο. were not necessary for the determination of eligibility 10 for an EIC might deter individuals from applying for an 11 12 EIC? 13 Α. Could you restate that, please? 14 Q. Did DPS consider when it was developing the 15 EIC application that requesting information from applicants that was not necessary for DPS' 16 determination of whether they were eligible for an EIC 17 would deter individuals from applying for an EIC? 18 19 Α. I -- I don't believe so. You don't believe that DPS considered that? 20 Q. 21 Α. No. Do you see at the -- towards the bottom 22 Q. Okay. of this application there's a different box that says 23 "Verification" at the top? 24 25 A. Yes.

```
41
 1
           Q.
                And there a space for a notary?
 2
           Α.
                Yes.
 3
                Does an application have to be notarized to be
           Q.
 4
       accepted?
 5
           A.
                No.
 6
           Q.
                Okay.
                       In what circumstances would it not need
 7
       to be notarized?
 8
           A.
                Well, our -- our CSRs are permitted, acting on
 9
       behalf of the agency, to sign in that block.
           Q.
                They are permitted to sign as a notary?
10
                They're not a notary. They're -- they're an
11
           A.
       authorized officer of the State of Texas.
12
                       So they're -- but they're permitted to
13
           Q.
                Okay.
       sign in the slot for notary public.
14
15
                     MR. KEISTER: Object to -- object to
       form, misstates the previous testimony and the state's
16
       form.
17
                (BY MS. MARANZANO) Is that correct?
18
           Q.
19
           A.
                They sign the block that says -- that says,
       "Notary and other or authorized officer." Do you see
20
21
       that?
                      So they're considered an authorized
22
           Q.
                Yes.
       officer --
23
           A.
24
                Yes.
25
           Q.
                -- is that correct?
                                     Okay.
```

42 And if an individual was applying for an 1 EIC at a county office --2 3 Uh-huh. A. 4 Q. -- would -- would this box be filled out by a 5 county employee? 6 A. Yes. It would be filled out by the county employee who was processing the application. 7 8 And so in every office that issues EICs, is 0. there somebody who could sign as an authorized officer 9 or a notary public? 10 11 A. Well, the customer service representatives are authorized to sign as an authorized officer. And they 12 crew all of our offices, so the answer is yes. 13 And the 14 county personnel are authorized, so that answer is yes 15 too. And how about the mobile units? Is there 16 Q. somebody who could sign -- somebody who staffs the 17 mobile units who could sign in this box? 18 A. Yes. 19 And who's that? 20 Q. It would depend on who's crewing the mobile 21 A. unit. If a DPS employee was crewing the mobile unit, 22 then they would sign. Or if somebody from the 23 Secretary of State's office was crewing the mobile unit 24 25 and there was also not a DPS employee there, then they

43

could sign.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

- Q. Does -- does the applicant have to show any -- anything additional to the authorized officer other than the underlying documents that they're presenting for the EIC for this verification?
 - A. Anything additional?
 - O. Uh-huh.
 - A. I don't believe so.
- Q. Okay. Has DPS received any feedback from EIC applicants about the application?
 - A. We receive feedback from customers.
 - Q. What -- what has that feedback consisted of?
 - A. The DL-14C specifically?
- Q. Yes.
 - A. Not to my knowledge. I'm sorry.
- Q. Okay. Has DPS solicited any feedback from applicants about the DL-14C?
- A. Customers who come to our offices can submit feedback, and they could submit it either in person at the office -- they have a box they can put it in. They can do it that way. Or they can either make a phone call to our office or they can submit it online.
- Q. So there are ways a customer could submit feedback, but has DPS specifically solicited any feedback from EIC applicants about the application?

44 Not to my knowledge. 1 Α. Has DPS solicited -- well, has DPS received 2 Ο. any feedback from DPS employees about the 3 4 application -- about the DL-14C form? 5 Well, we've updated the form, and the update Α. 6 was --7 Uh-huh. Ο. -- conducted by DPS employees. So in that 8 Α. respect, yes. But I'm unaware of any feedback from --9 from the field, from the field offices asking us to 10 modify the form or anything like that. 11 And when you say "the field offices," are you 12 referring to individuals who are actually issuing the 13 14 EICs? When I say the field office, I'm referring to 15 Α. the 229 offices we have around the State of Texas. 16 And are those the offices in which applicants 17 are filling -- completing this application and applying 18 19 for EICs? 20 Α. Yes. Are drivers -- I'm sorry. Are EIC 21 Q. applications available in Spanish? 22 That's a DL-14CS. 23 A. Yes. And is that at every driver's license office? 24 0. They're supposed to keep stocks on hand, yes. 25 A.

```
45
                Is that at every mobile unit?
 1
           0.
 2
           A.
                Yes.
 3
           Q.
                And at every county office?
 4
           A.
                Yes.
5
                Are they available in any other languages?
           Q.
6
           A.
                No.
7
                Do you know when the DL-14C began to be
           0.
8
       available in Spanish?
                I -- I know there was a discussion about it,
 9
           Α.
       and there may have been some e-mails between
10
11
       JoeAnna Mastracchio and myself. And I believe the
       timeframe was -- was in June or so, but I -- I can't
12
       remember the exact date.
13
14
                     MS. MARANZANO: Can you mark this?
                        (Exhibit No. 65 marked.)
15
                     THE REPORTER: Exhibit 65.
16
                (BY MS. MARANZANO) I'm showing you what we
17
           0.
       have marked for the record as Exhibit 65. Do you
18
19
       recognize this document?
                It looks like an e-mail.
           Α.
20
                And is this an accurate copy of an e-mail that
21
           Q.
22
       you received?
23
           Α.
                My name is on it, so, yes.
                Does this refresh your recollection as to when
24
           Ο.
       the DL-14CS was made available?
25
```

46 1 Α. Let's see. Yes. 2 Ο. When was the DL-14C made available in Spanish? So from the document here, it looks like it 3 Α. 4 was sometime around 9-5-2013. That would be the 5th of 5 September. 6 Ο. Why was the DL-14CS not made available in June 7 when you began issuing EICs? I don't know. 8 Α. Are you aware of any instances in which 9 0. someone with limited English proficiency wanted to 10 11 apply for an EIC but was unable to due to the unavailability of a Spanish translation of the EIC 12 application? 13 14 A. No. Is that something you would be aware of if it 15 0. had happened? 16 If it occurred within my area, the DPS regions 17 A. that I described to you, then I would get it through my 18 19 chain of command or if it -- from my subordinates. Or 20 if I got it from -- if it happened over in Steve's 21 area, then he would -- he would tell me. So I would be -- eventually I would be. It might -- it might take 22 a day or two, depending on -- on how fast the 23 information was transmitted up. 24 So you feel confident that if this had 25 Q.

```
47
       happened, if somebody had been unable to apply because
 1
       the application was unavailable in Spanish, if it had
 2
 3
       happened anywhere in the state you would be made aware
 4
       of that?
 5
                Yes, I do.
           A.
                And who is Steve?
 6
           Q.
                As I mentioned previously, Steve is
 7
           A.
 8
       Stephen Bell. He's the senior manager and he's
       responsible for DPS Regions 1A, 1B, 2A, and 2B.
 9
                                                        And
       that's roughly described as the Dallas/Fort Worth
10
11
       eastern part of Texas and Houston.
                Do you and Stephen Bell split the state of
12
           Q.
       Texas or are there other individuals who are involved
13
14
       in --
15
           A.
                That's it.
                       And his role is overseeing the driver's
16
           Q.
                Okay.
       license offices as --
17
                He has the same duties and responsibilities
           Α.
18
       that I do and he exercises them over his DPS regions.
19
                Does he have EIC responsibilities as well?
20
           Q.
                He does have EIC responsibility.
21
           A.
                And what are his responsibilities with regard
22
           Q.
       to EICs?
23
           A.
                He is our -- he's our logistician.
24
                And what does he do in that capacity?
25
           Q.
```

48 Α. In that capacity he was responsibility to 1 2 purchase all of the tubs that we used, all of the screens to ensure that the computers were purchased 3 4 with all the peripherals, to take all that -- all those 5 different parts and configure them into sets that could 6 be -- that we now know as a mobile unit. 7 He's also responsible to track the equipment so that he knows where each mobile unit is in 8 9 the state of Texas. He's responsible for the inventory 10 control. Ο. Do all driver's license offices around 11 Okav. 12 the state have at least one employee who is fluent in 13 Spanish? I don't know. 14 Α. 15 Do you know how many driver's license offices Ο. do not have at least one employee who is fluent in 16 Spanish? 17 I've never asked for that information. 18 Α. 19 Ο. Does DPS view fluency in Spanish as a positive 20 professional attribute when hiring its employees? It's asked for on the application for work. 21 Α. Ι don't know how it's regarded. 22 Has DPS made any effort to ensure that 23 Spanish-speaking employees are available to assist EIC 24 25 applications with limited English proficiency?

```
49
 1
           Α.
                No.
                      (Discussion off the record.)
 2
                     MR. KEISTER:
 3
                                    You can answer.
 4
                     THE WITNESS:
                                    Oh, okay.
                                               They were --
 5
                     MR. KEISTER:
                                    They can chat. You just
 6
       answer.
 7
                     THE WITNESS:
                                    I quess you're the
 8
       important one.
                     MR. KETSTER:
 9
                                    Yes.
                     THE WITNESS:
                                    So would you mind restating
10
       your question.
11
12
                (BY MS. MARANZANO)
                                     Has DPS made any effort to
       ensure that Spanish-speaking employees are available to
13
       assist EIC applicants with limited English proficiency?
14
15
                       So our offices are crewed by the people
           Α.
                Okay.
       who live around them by and large and -- and the
16
17
       demographics of the office reflect the local
       demographics in most instances. So I don't know if
18
19
       we've made a special effort to transfer somebody from
20
       one office to another solely based on the language that
21
       they speak. But we hire people from the local area,
22
       and if you go to different parts of Texas they'll speak
23
       different languages, and -- and those are the people
       that we hire.
24
25
           Ο.
                Does DPS have any policy about the placement
```

```
50
       of employees who speak more than one language?
 1
                Not in driver license, and I don't believe DPS
 2
       does.
 3
 4
           Q.
                Okay. Are DPS employees available to assist
 5
       EIC applicants who request assistance in completing the
 6
       application?
 7
                     MR. KEISTER:
                                   Objection, vaque.
                     Go ahead.
 8
                     THE WITNESS: If a customer needs
 9
       assistance, then -- then our customer service
10
       representatives help out the -- help the applicant,
11
12
       yes.
                (BY MS. MARANZANO) Are all DPS employees
13
           Q.
       trained to help an applicant who needs assistance?
14
           A.
                All DPS employees?
15
                I'm sorry. All DPS employees issuing EICs.
16
           Q.
                So the DPS employees in the driver license
17
           A.
       division?
18
19
           Q.
                Yes.
                       That's part of their new employee
20
           A.
                Okay.
       training, yes.
21
                From the time that an EIC application is
22
           Q.
       submitted, how long does it take DPS to issue an EIC to
23
       that person?
24
                And when you say "issue," what do a mean?
25
           A.
```

51 When -- when DPS is, I presume, mailing the 1 0. 2 EIC to the person. Okay. So that's two questions, and I'll 3 A. 4 answer it this way. When the customer leaves the 5 office --6 Q. Uh-huh. -- they have what we call a transaction 7 A. 8 receipt, and that enables the customer to vote right 9 away. And then the actual plastic card is -- is mailed -- for driver licenses and ID cards, I checked 10 11 the mailing cycle yesterday. It was -- it was like ten days. But in practice, election certificates are 12 mailed within five. 13 14 Q. Consistently? It would depend on the number that we have and 15 A. what else is going on in the production run of ID 16 cards. So three -- three to five days is -- after the 17 QA process, which is three to five days, the card is 18 19 placed in the mail. So that could be six to ten days and the card would be in the mail. 20 Does DPS have a policy regarding an applicant 21 Q. who does not have a mailing address? 22 Customers have to have a mailing address in 23 A. order to receive the card. Periodically we deal with 24 indigents and -- and the -- our -- our procedures are 25

```
52
 1
       that the applicant lists the -- if they're staying at
 2
       an indigent home or a shelter, to list that as their
 3
       address and we send the card there.
 4
           Q.
                And if a person doesn't have an address to
 5
       list, would they not be able to receive an EIC?
 6
           A.
                That's never come up. I don't know how to
7
       answer that question.
 8
                There's no policy -- DPS doesn't have a policy
           Q.
       about if a person doesn't have a permanent address to
 9
       list on their application?
10
11
           A.
                Well, just for the physics of mailing the card
       we have to have somewhere to send it.
12
                And there's no other delivery method that DPS
13
           Q.
14
       uses?
                No, we use the US mail.
15
           Α.
                Okay.
16
           Q.
                       (Exhibit No. 66 marked.)
17
                     THE REPORTER: Exhibit 66.
18
19
           Ο.
                (BY MS. MARANZANO)
                                    I'm showing you what we
       marked for the record as Exhibit 66. Can you take a
20
21
       look at this and let me know if you recognize it?
22
           Α.
                Yes.
                What is this?
23
           Q.
                Well, the cover sheet an e-mail from Lynn
24
           Α.
25
       Hale, who's one of our trainers, to myself. It was
```

```
53
       sent on the 26th of June 2013. And I understand this
 1
 2
       to be an attachment to that e-mail; is that right?
                Do you recall receiving this document with
 3
           Ο.
 4
       this e-mail?
                No, but it's -- obviously I did.
 5
 6
           Q.
                Can --
                     MR. KEISTER: Don't -- don't speculate,
 7
       Mr. Rodriguez.
 8
                                    I mean, yeah, I quess.
 9
                      THE WITNESS:
       Yes.
10
                     MR. KEISTER: Don't guess. Either you
11
       did or you didn't.
12
13
                      THE WITNESS:
                                    It's my name.
14
           Ο.
                (BY MS. MARANZANO) Can you turn to Page --
15
       the page that has at the bottom "Texas" -- or
16
       "TEX-048020"? I think it's -- yeah, it's the one that
17
       you're on.
18
           Α.
                Yes.
19
                Is this a sample EIC on this page?
           Q.
20
           Α.
                Yes.
                And is this the way EICs look currently when
21
           Q.
22
       they're issued?
23
           Α.
                Yes.
                What is the purpose of including the date of
24
           Ο.
       birth on the EIC?
25
```

54 It's just -- it's part of what we have to --1 we have to show their birthday for their voter 2 eligibility. 3 4 Is the date of birth compared to the voter Ο. registration list? 5 6 We don't compare it to any list. So why do you need to show it for their voter 7 Ο. eligibility? 8 Well, we compare it if they present a -- we 9 Α. just present it on their card and --10 Is there any reason for -- for the requirement 11 Ο. that the card have the date of birth on it? 12 I can't recall. 13 Α. What's the purpose of including the bar 14 Q. Okay. code that's shown on the back of the election 15 identification certificate? 16 The card is made from standard card stock and 17 A. part of the -- part of 521 says that it must be similar 18 19 in form and appearance to a driver license, but 20 different. And so we just used the same card stock 21 when we printed this scantron or the bar code on the That's -- that's on our card stock and we just 22 back. include it on the -- we include it on the EIC. 23 So this bar code is not used for scanning? 24 0. 25 A. No, I don't -- I don't -- not to my knowledge,

55 1 no. 2 Is it your understanding that 521A requires Q. 3 that the EIC be similar to the driver's license? 4 A. Just similar in form and appearance, but 5 distinguishable from. 6 0. Okay. And -- and so the bar code was put on this because that's on driver's licenses; is that 7 8 correct? We -- we use the same card stock for the --9 A. for the driver license, the ID card, and for the 10 11 election certificate. So it's on the card stock? 12 0. Okay. 13 A. Yeah. Yes. 14 Do you see on the face of the front of the Ο. 15 card at the bottom it says, "Cannot be used as identification"? 16 17 Α. Yes. But the EIC is intended to serve as 18 Q. 19 identification for voting; is that correct? For voting purposes. 20 Α. 21 Is there any concern that that's confusing Ο. 22 language? Confusing to who? 23 Α. To an individual who receives an EIC. 24 Ο. Our customer service representatives --25 Α. No.

56 as part of their dialogue with the customer when the 1 2 customer comes to the office to seek service, they explain that the EIC is used for -- for voting. And it 3 4 can be used for voting, but it's not meant to replace the -- the Texas identification card. 5 6 If an EIC applicant expressed that they wanted to use an EIC as identification for another purpose 7 other than voting, would they be permitted to receive 8 9 an EIC? Well, they would be advised that the card was Α. 10 not intended for that, but that would not stop them 11 12 from getting an EIC. If an individual went to a driver's license 13 0. 14 office and said, "I would like to apply for an EIC. I would like to use this at my bank or in my office, " is 15 it your testimony that that person would be -- that 16 the -- the EIC would still be issued to that person? 17 The -- what the customer service A. 18 representatives do is they say, "Well, the EIC can only 19 be used for voting purposes. It's not intended to be 20 an ID card, " and they would -- they would explain the 21 uses -- or the purpose of the Texas ID card. 22 23 Are you aware of instances where an EIC Q. applicant wanted to obtain an EIC for something other 24 25 than voting and was turned away?

57 And was turned away? Not to my knowledge, no. 1 A. You're not aware of any instances? 2 O. 3 Α. No. 4 Q. What are the circumstances under which an EIC 5 can be canceled? 6 A. Canceled? 7 Uh-huh. 0. 8 Well, the -- the admin rules allow us to A. 9 cancel it, permits the department to cancel it. haven't canceled any EIC cards. We haven't canceled 10 11 any. 12 Q. Okay. So --If -- if we found that the -- the individual 13 14 was fraudulent and they presented fraudulent documents, I suppose that would be a reason for us to cancel it. 15 Is that the only basis under which DPS would 16 Ο. cancel an EIC? 17 There may be others; but to be honest with 18 19 you, it's never come up. We've never canceled an EIC. As you sit here today, are you aware of any 20 Q. other reasons that DPS would cancel an EIC, other than 21 22 fraudulent documents? 23 Α. No. What are the circumstances under which you 24 Ο. 25 would cancel an ID card, a personal ID card?

```
58
                     MR. KEISTER: Counsel, this is beyond the
 1
 2
       scope of the issues for which he's designated.
                                    Well, this is directly
 3
                     MS. MARANZANO:
 4
       related to the standards and procedures under which an
 5
       EIC may be cancelled.
 6
                     MR. KEISTER: No.
                                        Did you say EIC?
 7
       thought you said a Texas ID card.
 8
                     MS. MARANZANO: I did say Texas ID card,
       but I'm looking for --
 9
                     MR. KEISTER: That's beyond the scope of
10
       what he's here to testify about, and I'm --
11
12
                     MS. MARANZANO: He can still answer the
13
       question.
                                   I instruct him not answer.
14
                     MR. KEISTER:
15
       It's beyond the scope. I think we have somebody
       designated specifically for those issues.
16
                                                   I'm
17
       instructing him not to answer.
                     MR. FREEMAN: Mr. Keister --
18
19
                     MS. MARANZANO: Mr. Keister, it's
       improper to instruct the witness not to answer based on
20
       things that are beyond --
21
22
                     MR. KEISTER: He's not going to give
23
       answers about issues he's not designated on. He's here
       to testify on behalf of DPS with these specific issues
24
25
       and he's not going to give an opinion about issues he's
```

```
59
       designated on and I'm instructing him not to answer.
 1
       We do have somebody else who's designated for those
 2
                I'm not going to change my mind.
 3
 4
                     MS. MARANZANO: Well, you know, I can
 5
       cite you cases because it's absolutely improper to
 6
       instruct him not to answer.
 7
                     MR. KEISTER: I'm not -- I'm not going to
 8
       change my mind. I'm instructing him not to answer.
       have other people designated for that issue.
 9
                     MR. FREEMAN: Mr. Keister, once a witness
10
       has been designated --
11
12
                     MR. KEISTER:
                                   I'm not --
                                   Please let me finish
13
                     MR. FREEMAN:
14
       talking.
                     MR. KEISTER: I'm not changing my mind.
15
                     MR. FREEMAN:
                                   Sir, let me finish talking.
16
                                   Sir, no. There's no reason
17
                     MR. KEISTER:
       to have this discussion. I've instructed the witness
18
19
       not to answer anything beyond what he's designated here
20
       for.
                                   If he has personal
21
                     MR. FREEMAN:
       knowledge, it is entirely proper for him to answer
22
23
       Ms. Maranzano's questions. I can cite you a half dozen
               If you want us to call the judge --
24
       cases.
                     MR. KEISTER: If you want to call the
25
```

```
60
       judge, call the judge.
 1
                                    30(b)(6) deposition.
 2
                     MR. FREEMAN:
                     MR. KEISTER: If you want to call, it's
 3
 4
       up to you. But I've instructed him not to answer.
 5
       That is my --
 6
                     MR. FREEMAN:
                                    You simply don't care about
 7
       the law in this area. Is that your response?
                     MR. KEISTER: Do you have any other
 8
       questions?
 9
                     MS. MARANZANO: I think for the moment
10
       we'll continue, and we'll consider what to do.
11
12
                     MR. KEISTER:
                                    Okay.
                (BY MS. MARANZANO) Are you following your
13
           Ο.
       counsel's instruction not to answer that question?
14
15
           Α.
                Yes.
                Can you tell what the process is for
16
           0.
       cancelling an EIC?
17
                We've never gone through it. I couldn't
18
19
       speculate.
20
                Does DPS have any policies for the process for
       cancellation of an EIC?
21
22
                The admin rules merely say that it can be
           Α.
       done.
23
24
                And has DPS developed any policy by which they
           Ο.
25
       would they would follow to cancel an EIC?
```

61 Α. No. 1 How is an EIC holder notified of cancellation, 2 Ο. if it occurs? 3 4 Α. I don't know because we haven't developed any 5 policies for it -- or procedures. Excuse me. 6 Ο. Okay. To obtain an EIC does an applicant have 7 to present documented proof of identity and proof of citizenship? 8 Α. Yes. 9 And does your website state that applicants 10 Ο. need to prove identity and citizenship? 11 Our website provides the information to the 12 Α. document they need to bring with them, yes. 13 Do you train DPS employees issuing EICs that 14 Q. 15 applicants need to prove identity and citizenship? Α. That's part of their training as new 16 17 employees, yes. You train county employees who are issuing 18 19 EICs that applicants need to prove identity and 20 citizenship? 21 Yes. Α. 22 Can a non-citizen obtain a Texas driver's Q. license? 23 24 Α. Yes. 25 Ο. Can a non-citizen obtain a Texas personal

```
62
       identification card?
 1
 2
           Α.
                Yes.
                Does a voter registration applicant need to
 3
           0.
 4
       prove citizenship to become a registered voter?
 5
                Registration is done at the Secretary of
           Α.
 6
       State.
               I don't know how they handle it.
 7
           Ο.
                Okay.
                     MS. MARANZANO: This was previously
 8
       marked.
 9
                (BY MS. MARANZANO) I'm showing you what has
           Q.
10
11
       been previously marked as Exhibit No. 38.
                     Do you recognize this document?
12
13
           A.
                Yes.
                What is this document?
14
           Q.
                This is an excerpt from our administrative
15
           A.
       code. I refer to them as admin rules, yes.
16
                How was this regulation developed?
17
           0.
           Α.
                This regulation is derived from the statute,
18
19
       521.
20
           Q.
                Can you take a look at 15.181, subpart C,
       subpart 1?
21
22
           A.
                Okay.
                And do you see that says, "An applicant must
23
           0.
       be a registered voter in the state and present a voter
24
       registration card issued to the individual"?
25
```

63 Did I read that correctly? 1 It has colon, semicolon, or; but yes. 2 A. 3 If a person -- if an EIC applicant Q. Right. 4 says that she is a registered voter, does DPS do a 5 check to confirm that? 6 A. There's no way for us to check. Does the applicant need to present a voter 7 0. 8 registration card? If they don't have a voter registration 9 A. Yes. card, they need to be eligible to vote and then they 10 11 have to -- they can apply for a voter registration card in the office as part of their application for an EIC. 12 What about if an applicant states that she is 13 Q. already a registered voter but she doesn't have the 14 voter registration card with her? 15 A. She can apply in the office. 16 So she doesn't need to present her voter 17 0. registration card when she applies? 18 A. It says here, "and submit an application for 19 voter registration." 20 Would a voter who is already registered to 21 Q. vote but doesn't have a voter registration card with 22 her have to reapply to register to vote? 23 They would submit the paperwork. A. Yes. 24 25 Q. Okay.

```
64
                Actually, it's just a check on the box.
 1
           A.
                Check on which box?
 2
           Q.
 3
                Are you eligible -- I'm sorry. Exhibit 64,
           A.
 4
       the DL-14C dated December 2011. "Are you eligible and
 5
       registering to vote today?"
 6
           Q.
                So the applicant would check that box yes or
 7
       no?
 8
           A.
                Yes.
                But if the -- if an applicant is already
 9
           0.
       registered to vote but doesn't have her card with her
10
       or forgot her card, is it your testimony that that
11
       applicant would re-register to vote when they applied
12
       for an EIC?
13
                They would check the box. We would send that
14
           A.
       to the Secretary of State; and they would do whatever
15
       they do with it, enter it in their database or update
16
       their database, however they do that. I'm not familiar
17
       with that.
18
19
           Q.
                Okay.
                       So I guess what I'm trying to figure
20
                If an applicant does haven't a voter
       out is:
       registration card on her --
21
22
           A.
                Right.
                -- is she prohibited from applying for an EIC?
23
           Q.
24
           A.
                No.
25
           Q.
                Okay.
                       Can you take a look at 15.182, which is
```

```
65
 1
       on that same page.
 2
                Uh-huh.
           A.
 3
                -- on Exhibit 38.
           Q.
 4
                     How was this list of underlying
 5
       documentation developed?
 6
           A.
                So this -- this roughly corresponds with the
       other information that we collect as a matter of course
 7
 8
       under 6 check 521.143, but it's specific to -- it's
 9
       specific to voter -- voting, as I mentioned before.
                And when you talk about the information you
10
           0.
11
       collect, you're referring to the underlying
       documentation listed in 15.182?
12
                Yes. You talking about the one piece of
13
           A.
       primary identification?
14
                        And then it goes on to the next page.
15
           Q.
                Right.
                Yes. And then it goes into primary
16
           A.
17
       identification; and it goes all the way down to B-B on
       the next page, yes.
18
19
           Ο.
                Yes.
20
                     Did DPS consider that the population
       applying for an EIC might have different access to the
21
22
       documents than the population of -- than the population
       applying for a Texas driver's license?
23
                Different access to the documents?
24
           Α.
25
           Ο.
                Uh-huh.
```

A. I --

Q. Did DPS consider that the population of individuals who are applying for an EIC might not be able to obtain the underlying documentation on this list as easily as the population applying for a Texas driver's license?

MR. KEISTER: Object, form. That's vague and ambiguous. And the population has not been defined or established, so there's no foundation for that.

To the extent you can answer, you're about to answer.

THE WITNESS: Thank you. These are the documents that we collect and -- in order to identify the applicant. It helps us identify the applicant.

- Q. (BY MS. MARANZANO) Did -- when -- when DPS developed this list of required underlying documentation, did it consider the ease with which a person might be able to obtain these documents?
 - A. Not to my knowledge, no.
- Q. Did DPS consider whether individuals applying for an EIC might be less likely to have access to their birth certificates than individuals applying for a driver's license?

MR. KEISTER: Objection, form. That's vague. That calls for speculation and it assumes facts

67 not in evidence as to whether or not people applying 1 for EICs would not have access to these documents. 2 To the extent you can answer. 3 THE WITNESS: Yeah. 4 I don't know. Ι 5 don't know what an individual would have to go through 6 to get the documents. (BY MS. MARANZANO) Do you know whether DPS 7 considered -- considered that when they developed the 8 regulation? 9 MR. KEISTER: Same objection as 10 previously. 11 12 (BY MS. MARANZANO) To be clear, did DPS consider what individuals would have to go through to 13 14 get the documents? 15 MR. KEISTER: Same objections. THE WITNESS: We don't know what an 16 individual would have to do in order to get the 17 18 documents that we're required to collect. (BY MS. MARANZANO) Okay. Can you look at --19 under -- under 15.182, Subsection 2, where it talks 2.0 about primary identification. The only form of primary 21 identification that is independently sufficient to 22 establish EIC eligibility is a driver's license or ID 23 card that has been expired for more than 60 days but 24 25 less than two years, correct?

```
68
                Where does it say that?
 1
           Α.
                     MR. KEISTER: Counsel, I think we're
 2
       missing something. It looks Page 2 is missing.
 3
 4
                     THE WITNESS: Oh, yeah. It goes from
 5
       Page 1 to Page 3.
 6
                     MS. MARANZANO: I think that we referred
       to the exhibit as it was introduced in -- it's in this
 7
       binder.
 8
                     THE REPORTER:
                                    Off the record.
 9
                     (Discussion off the record.)
10
                     THE REPORTER: Back on the record.
11
                (BY MS. MARANZANO) So we were looking at
12
           Q.
       15.182, Subsection 2 where it talks about a primary
13
       identification.
14
15
           A.
                Yes.
                And is the only form of primary identification
16
           Q.
17
       that's listed here, a Texas driver's license or
       personal identification card issued to the person that
18
19
       has expired for 60 days and is within two years of
20
       expiration date -- that's the only form of primary
       identification, correct?
21
                Or an ID card. A driver license or an ID card
22
           A.
       are accepted as primary forms of identification within
23
       the -- within the parameters that you've laid out here,
24
       the 60 days to two years of expiration.
25
```

69 And does a driver's license that has 1 0. been expired for more than 60 days but less than two 2 3 years establish citizenship? 4 A. No. 5 Is it nonetheless sufficient to obtain an EIC? 0. 6 A. It's sufficient to prove that the individual is who they say they are. 7 8 So would an individual who presented a 0. 9 driver's license that had been expired somewhere between 60 days and two years also have to show 10 11 documentary proof of citizenship? They may. What would happen is that the --12 Α. the applicant would come to the office and they would 13 14 present the card and as part of the -- as part of the issuance process for EICs, then the customer service 15 representative would look at the driver license 16 information and citizenship information is contained 17 under that tab. 18 Q. Okay. So that the -- the DPS employee would 19 look at a database? 20 Well, now it's our driver license system. 21 A. 22 Q. Okay. 23 A. So when you -- when you come to an office that -- you know, you'll have somebody and they have 24 their computer; and all of our driver license 25

```
70
       information is contained in our system. So there's the
 1
 2
       driver licenses, the ID cards, then there's a separate
 3
       tab for election certificates.
 4
           Q.
                Okay. So the driver's license database
 5
       contains information about citizenship?
 6
           A.
                Yes.
                And is that for all individuals who have
 7
           0.
 8
       received a driver's license?
                Yes. Or an ID card, yes.
 9
           A.
                That was my next question. So an ID card
10
           0.
11
       holder would have that same information in the
       database?
12
13
           A.
                Yes.
                So if an individual had an ID card that was
14
           Q.
       expired for between 60 days --
15
           A.
                Same parameters you've laid out in here.
16
17
           0.
                Two years?
                     Would that individual -- would the DPS
18
19
       employee check the database to determine if that
       individual is a US citizen?
20
           A.
21
                Yes.
                And so if an individual had a driver's license
22
           Q.
       or ID card that had been expired between 60 days and
23
       two years and did not have additional documentary proof
24
       of citizenship, would that individual be able to obtain
25
```

```
71
 1
       an EIC?
                I need to see -- can you restate that to make
 2
           A.
 3
       it a little bit more clear for me?
 4
           Q.
                If an individual had a -- had ID that was part
 5
       of this primary identification --
 6
           A.
                Uh-huh.
                -- either a Texas driver's license or an ID
 7
           0.
 8
       card that had expired somewhere between 60 days and two
       years but did not have any additional documentary proof
 9
       of citizenship, is that person able to obtain an EIC?
10
11
           A.
                The answer to that question is it would
       depend, and it would depend on what the entry is in the
12
       driver license system.
13
                And what -- what would --
14
           Q.
           A.
                There a box that just says --
15
                     MR. KEISTER: Let her complete ask her
16
17
       question.
18
                     THE WITNESS:
                                   Sorry.
           0.
                (BY MS. MARANZANO) What would it depend on?
19
                It would depend on if the box that said, US
20
           A.
       citizen, yes/no.
21
                       So if the person was a citizen and DPS
22
           Q.
                Okay.
       could confirm that, they would be able to apply for an
23
24
       EIC?
25
           A.
                Yes.
```

```
72
                If the person was a citizen and didn't have --
 1
           Ο.
 2
       did not have documentary proof of citizenship, would
       they be able to apply for an EIC?
 3
 4
                I would need to see what other documents they
           Α.
 5
       presented.
 6
           Q.
                Okay.
 7
                     MS. MARANZANO: Do you do you want to
       take a few minutes for a break?
 8
                     MR. KEISTER: I do.
 9
                     MS. MARANZANO: Okay. Let's go off the
10
       record.
11
                     THE REPORTER: Off the record.
12
                (Recess from 10:32 a.m. to 10:46 a.m.)
13
                     THE REPORTER: Back on the record.
14
                     THE WITNESS: So I had previously
15
       referred to the rule inaccurately. When I said that we
16
17
       were allowed to collect identification information
       under 521.143, that's not an accurate statement. It's
18
19
       521.142.
                (BY MS. MARANZANO) Thank you for the
20
           Ο.
       clarification.
21
22
           Α.
                I apologize for that.
23
                     MS. MARANZANO: And before I get started
       asking questions, I just want to read for the record
24
       the citations that establish the proposition that we
25
```

```
73
       talked about, that it's improper to instruct a witness
 1
 2
       not to answer questions beyond the scope of what he's
       been designated for. McMahan versus Presidential
 3
 4
       Airways, Inc., 2006, US District Lexis 4909, middle
 5
       District, Florida 2006. Push Lackey versus Reyes
 6
       (phonetic), 2014 US District Lexis 14278, District, New
 7
       Mexico, 2014. Badger versus Walmart Stores, Inc., 2013
       US District Lexis, 91216, District, Nevada, 2014.
 8
                     And I want to note for the record that
 9
       these all cite Moore's Federal Practice, and they cite
10
       other decisions in them. And so we would appreciate if
11
       you'd take a look and consider your position.
12
                                   Do you have copies of those
13
                     MR. KEISTER:
14
       cases?
                     MS. MARANZANO: We have copies of
15
       excerpts, which we can provide to you.
16
17
                     MR. KEISTER:
                                   Thank you.
                     MS. MARANZANO:
                                      Okay.
18
19
           Ο.
                (BY MS. MARANZANO) And before the break, we
       were talking about what has been -- what has been
20
       entered into the record as Exhibit No. 38.
21
22
                     Can you look at 15182?
23
           Α.
                I'm sorry.
                            15 --
24
           Q.
                182.
25
           Α.
                Yeah.
```

74 And we were talking about documents that 1 Ο. established citizenship before the break. 2 Can you look at the secondary 3 4 identification items, which is subpart 3 under 15182? I see that. 5 Α. 6 Ο. Do you know if an original or certified copy 7 of a court order with name and date of birth indicating an official change of name or gender, which is listed 8 as subjection 3 -- I'm sorry. -- section C under 3. 9 Does that establish citizenship? 10 Α. No. 11 If an individual was to -- well, strike that. 12 Q. Can you look at the list of supporting 13 identification? 14 15 Paragraph 4? Α. Yes. 16 Q. 17 Α. Yes. How many of these documents that are listed 18 Ο. 19 here establish citizenship? 20 Let's see. Α. MR. KEISTER: Objection, form. 21 22 calls for a legal opinion and legal conclusion. 23 You can answer. THE WITNESS: To my knowledge, I only 24 believe it would be 2. 25

75 (BY MS. MARANZANO) And is it --1 Ο. Well, I stand corrected. To my knowledge, it 2 Α. -- two, three, four -- I believe it would be -- I 3 4 believe it would be 4. 5 Four? Ο. 6 Α. Yes. 7 And is it the case that a person, an EIC 0. applicant can present one piece of secondary 8 identification and two pieces of supporting 9 identification under the regulation under 15182? 10 MR. KEISTER: Objection, vaque. For what 11 Has it has been stated? 12 purpose? 13 Ο. (BY MS. MARANZANO) Can you look at 15182, 14 Subsection 1, part C? 15 Α. Yes. Yes. So a requirement to obtain an EIC is that an 16 Ο. applicant must present one of these combinations of 17 underlying documentation; is that correct? 18 19 Α. Yes. And is one of the combinations one piece of 20 Ο. secondary identification plus two pieces of supporting 21 22 identification? 23 Α. Yes. If an individual presents the secondary 24 Ο. 25 identification that we just talked about, Subsection C,

76 the change of name or gender, and supporting 1 identification that does not establish citizenship, 2 would that person have to show additional proof of 3 4 citizenship? 5 They may be required to, yes. Α. 6 Ο. And is that prescribed by the -- by the regulation, that that individual would have to show 7 documentary proof of citizenship? 8 The applicant has to -- has to be a U.S. 9 Α. citizen, and they have to be able to show that. 10 Ο. And -- and what is that requirement based on? 11 What's the requirement based on to -- to show 12 Α. that you're a US citizen? 13 14 Q. Uh-huh. I believe it's the voting code. 15 Α. What -- do you know what section of the voting 16 Q. code? 17 I'm not familiar with that, no. 18 Α. 19 And are you -- just to be clear, are you Ο. saying that the voting code requires that individuals 20 21 who are voting are citizens? Okay. I don't know what the voting code is. 22 Α. 23 I'm not a voting code guy. 24 Right. Right. I was just trying to Ο. 25 understand your answer.

- A. Yeah. I guess I was trying to understand your question. If you would restate it, I'll try and answer it better.
 - Q. Okay. Perfect.

I'm trying to determine what gives DPS the authority to require individuals to show documentary proof of citizenship in addition to the documents that are listed under 15182.

A. Okay. These are -- these are supporting forms of identification and -- how can I explain this? This will be longer than a yes or no.

The reason they're supporting forms of identification is that -- is that the farther that the applicant gets from the driver license or the ID card, which are primary forms of identification, and the -- the customer has already shown a lot of documents to prove who they are and their citizenship and all that's captured -- and those are primary documents, right? So the farther we get from those primary documents, then you have to make up for that in -- in quantity of documents.

So there may be other documents that are required in order to -- to have the applicant show who they are in order for us to be able to -- to verify their identify or to issue the card. The same for --

78 well, we're doing the citizenship, but the same for a 1 driver license or anything else. So we recognize that 2 there are -- there are customers who may not have some 3 4 forms of ID and then that's why we ask for supporting identification and then those supporting 5 6 identification, it will depend on the customer and it 7 will -- it will depend on what they have. I mean, it's really -- that part is done 8 on a case-by-case basis depending on what the customer 9 presents. I mean, it's an imprecise answer; but --10 Is this regulation that we're looking at what 11 0. establishes the criterion an applicant for an EIC would 12 have to present to obtain an EIC? 13 It lists -- it provides a list of documents. 14 Α. But I mean, if you -- if you look at B-B, it says, 15 "Document may be added depending on how things change 16 in the future." 17 Does this -- this regulation that we're 18 19 looking at --These rules, the admin rules? 20 Α. Right. The Exhibit 38. 21 Q. 22 Α. Okay. Yes. Does any part of this regulation require DPS 23 Q. to confirm U.S. citizenship? 24 Well, we don't confirm US citizenship. 25 A. The

```
79
       customer presents us with -- the customer presents us
 1
       with their voter registration card, which is issued by
 2
 3
       the Secretary of State; or if they don't have it, they
 4
       apply -- they can reapply. But there's -- and if they
 5
       have a driver license or an ID card, we can check in
 6
       the driver license system to see if they have proved
 7
       it.
 8
                     I -- it would depend on what they give
           It would -- we have a network -- you know, we have
 9
       us.
       customer service representatives. They make -- based
10
11
       on the training that we've given them, the parameters
       that we've established, they make -- they have
12
       discretion to exercise latitude. And we tell them to
13
14
       issue -- you know, err on the side of issuance.
       haven't been involved in any of these.
15
                                              I mean,
       ultimately, if there were problems, I would see it
16
       based on my responsibilities as a senior manager; and I
17
       would help resolve those. I haven't been involved in
18
       anything like you've described. I'm sorry.
19
                Is the discretion that is given to the DPS
20
           Q.
       employees who are issuing EICs, is that discretion
21
       limited by the parameters of the regulation?
22
23
           A.
                    It's -- I don't believe so.
       the -- it's a permissive. I'm sorry. We -- the
24
25
       regulation establishes a certain set of guidelines,
```

80 okay; and we have procedures. And then based on their 1 2 best judgment and reviewing documents and -- you know, 3 all of our CSRs review hundreds of documents, then they 4 issue; and we've instructed them to be -- to be liberal 5 in their issuance of EICs. 6 Q. Does any part of this regulation require that 7 an EIC application must present documentary proof of citizenship? 8 Well, any part of the regulation? 9 Α. Uh-huh. O. 10 It says here, "U.S. citizenship or Α. 11 naturalization papers." 12 13 Ο. As one --Secondary identification, D. 14 Α. 15 Okay. And if an individual presented, Ο. instead, the Subsection C as secondary identification? 16 Original or certified copy of a court order 17 Α. with the name, date of birth, indicating the official 18 name change? 19 Uh-huh. 20 Q. That doesn't indicate citizenship. 21 Α. And if that person presented that document 22 Q. with supporting documentation that also did not 23 establish citizenship, would that person have to 24 25 present independent documentary proof of citizenship?

81 If I understand your question correctly -- and 1 Α. I'll try and restate it. 2 So a customer comes to the office. 3 4 have a certified copy of the court order, okay, that provides a name change and they don't have any other 5 6 documentation that establishes that they are a United 7 States citizen? 8 0. Yes. They would have to show that documentation. 9 Α. And is that a requirement that's set out in 0. 10 this regulation? 11 I don't know. I would have to -- I would have 12 Α. 13 to run through it. 14 Q. Okay. Do you know if it's set out in any 15 other DPS regulation? Not to my knowledge. I don't know. 16 Α. Can you look at -- under "Secondary 17 0. Identification, " which is Subsection 3, the first one 18 19 listed under A, the birth certificate? 20 Α. Yes. How much does it cost to obtain a certified 21 Ο. 22 copy of a birth certificate? 23 Α. I don't know. You have no idea? 24 Ο. 25 Α. No. My mother gave me mine, so I --

```
82
                     It's old, but it's mine.
 1
                     MS. MARANZANO: We're going to need to --
 2
                     Let's go off the record for one second.
 3
 4
                     THE REPORTER: Off the record.
                      (Discussion off the record.)
 5
 6
                     THE REPORTER: Back on the record.
 7
           O.
                (BY MS. MARANZANO) Okay. Can you look at
       15183?
 8
                Can I --
 9
           Α.
           O.
                Oh, sorry.
10
           Α.
                I'm happy to. Give me a second.
11
                It's Exhibit 38.
12
           Q.
13
           Α.
                Okay.
14
           Q.
                Okay.
                       Subsection A, subpart 3.
15
                Subpart 3. Fingerprints. Yes.
           Α.
                Whose decision was it to include a
16
           Q.
       fingerprinting requirement for EIC applicants?
17
                That, I don't know. I do know that it's no
18
19
       longer required, and it hasn't been required -- I'm not
       sure what the date is. It was -- it was early -- it
20
       was early in the EIC efforts, so that would put it late
21
       summer or early fall of last year. But the decision
22
       was made that -- not to collect them; and actually,
23
       it's almost a moot point on the equipment that we have.
24
       We've updated the equipment in your driver license
25
```

83 1 offices; and if you try and issue an EIC, it's not even 2 a prompt. So to explain, if -- for the driver license 3 issuance, there's a series of screens that the CSR goes 4 through; and it asks the individual -- you know, our 5 CSRs, you know, get this information and ask the 6 customer for that. And for a driver license or an ID, 7 then the -- they're prompted for the -- for the 8 fingerprints. 9 But for an EIC, that prompt doesn't come up; and our mobile systems and the systems that we have 10 11 in the counties don't have -- we didn't even buy the thumbprint scanners to afford them, so we don't collect 12 them. 13 14 Q. Do you know what the purpose of the original requirement to do fingerprints was? 15 I could speculate. And my speculation is that 16 Α. it we collect thumbprints and fingerprints as part of 17 the issuance for driver licenses and for ID cards, we 18 19 try to make this process go the same way as others. 20 just included that in there. And why did DPS decide to suspend that 21 Q. 22 requirement? DPS was directed not to by the Secretary of 23 Α. 24 State. 25 Ο. Did they explain their reasoning?

84 I didn't ask. I certainly didn't ask. 1 Α. Did DPS have any concern when it was 2 O. collecting fingerprints that that would deter EIC 3 4 applicants from applying for an EIC? Α. I don't -- I don't -- I don't recall, no. 5 6 Ο. How did you communicate the change from 7 collecting fingerprints to not collecting fingerprints to the public? 8 Sure. To the public? 9 Α. Ο. Uh-huh. 10 Α. And when you say "you," you mean DPS? 11 12 I do mean DPS. Q. I don't -- I don't -- I'm unaware of anything 13 Α. the DPS did to -- to communicate that to the public. 14 Did any other state agencies communicate that 15 Q. to the public? 16 They may have. I don't know. 17 Α. Did DPS put an update on its web page? 18 Ο. 19 Α. I don't -- I don't recall. It would be our standard practice, but I don't recall if we did or not. 20 Are you confident that no driver's license Q. 21 offices are currently fingerprinting EIC applicants? 22 Well, as I've explained, we have no equipment 23 A. that -- we can't do it, so -- and the counties can't do 24 it and our mobiles can't do it, so the answer to your 25

```
85
       question is, yes, I'm confident.
 1
                When the fingerprinting requirement was in
 2
           Q.
 3
       effect --
 4
           A.
                Yes.
 5
                -- what did DPS do with the fingerprints?
           0.
 6
           A.
                That information, along with the documents
 7
       that the applicant presented, were placed into the EIC
 8
       portion of driver -- of the driver license database,
 9
       which is -- that's a separate portion.
                                               It's separate
       and distinct from the ID cards and the driver licenses.
10
11
           0.
                And what was done with that information?
           Α.
                It was put there. I don't think anything was
12
       done with it.
13
                Do you still maintain the fingerprints from
14
           Q.
       applicants who were fingerprinted when this policy was
15
       in effect?
16
                Well, we were asked not to -- not to purge
17
           A.
       anything from our database. So as far as I know,
18
19
       whatever we may have collected is supposed to still be
20
       there because of what we're doing here today.
                Is there any intention to use them in the
21
           Q.
       future for anything -- for any reason?
22
                EIC fingerprints?
23
           A.
24
           0.
                Yes.
25
           A.
                No, not to my knowledge.
```

86 Are there any limitations on using EIC 1 Ο. 2 fingerprints in the future? Not to my knowledge. 3 Α. 4 Q. Why has DPS not changed the regulation to 5 remove the fingerprinting requirement? That's a good question. We haven't got around 6 A. to updating our rules. It's as simple as that. 7 8 just haven't done it, and we need to. Could DPS at any time decide to start a 9 0. fingerprinting applicants again? 10 In order to do that, we would have to field 11 A. new equipment to 229 driver licenses offices in 55 12 counties and the mobile units. So the short answer is, 13 we don't have any plans to do that. 14 So there's no plans to do that, but is there 15 0. any impediment other than sort of logistical? 16 Well, we would have to rewrite the code for 17 A. all the computers; and that would -- that would involve 18 19 a significant amount of time and money. I mean, it's -- we're not funded for that. That's -- we have 20 no plans to do that. We just got done fielding new 21 Why would we want to go back and change? 22 stuff. Is there any legal impediment to DPS deciding 23 Ο. to fingerprint applicants at some point in the future? 24 25 MR. KEISTER: Object to form. Calls for

87 a legal opinion. 1 2 But you can answer. 3 THE WITNESS: The Secretary of State has 4 directed us not to. 5 (BY MS. MARANZANO) Does the Secretary of Ο. 6 State control in any way DPS' action? Control our action? With regard to what? 7 Α. With regard to the EIC program. 8 Ο. Α. The Secretary of State, as far as the 9 execution of the program? In some ways. I mean, when 10 I'm -- by way of answering, what I would say is they're 11 the ones that directed to go -- which counties to go to 12 and which locations in those counties, and they're the 13 ones that told us not to collect fingerprints. 14 15 Is there any requirement that you follow what Ο. the SOS directs you do with regard to the EIC program? 16 17 MR. KEISTER: Object to form; vaque and 18 ambiquous. 19 THE WITNESS: Go ahead? I take my -- I take my instructions from 20 my chain of command. And what discussions that the 21 22 Secretary of State have and DPS senior leadership have, 23 I'm not a party to those. I'm not aware of any of 24 those. 25 Ο. (BY MS. MARANZANO) And you take your

5/8/2014 TONY RODRIGUEZ

88

direction from who?

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14

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18

19

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21

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23

24

25

- I take my direction from Paul Watkins and AD Peters.
- Can you look at 15183, Subpart A, 1 and Q. then --
 - Α. Subpart A.
 - -- and then capital A? Ο.
 - Married woman. Is that what it says? Α.
- Yes. And then a couple of sentence in it O. says, "No name will be used that has not been documented"?
 - Α. Right.
 - Can you tell me what that means? Ο.
- Α. It -- if you remember what I -- what I said previously and I used the term, "we connect the dots." So that's part of our effort to connect to dots to establish someone's identify. If a woman were to come to the office and she wanted to change her name and she presented a marriage license and she had -- and she had a birth certificate, let's say, so the marriage license and the birth -- the married name -- I'm sorry. maiden name would have to match the birth certificate. But if there wasn't a match, then that wouldn't be a documented name change; or it could be a court order, I suppose.

- Q. Does DPS require that names -- that the name of the applicant match exactly on the underlying documentation that the individual presents?
- A. Without seeing the differences, I can't answer that question. I would need to see the specifics. I mean, if the name was -- was Shelly on one document and Mary Lou on another, that would be a problem. But we would have -- I would have to see it, and I would have to -- and if I couldn't make a determination, then I would -- I'd ask -- I'd have to ask for advice.
 - Q. Who would you ask for advice?
- A. Well, I mean, it would depend. We have -- we have counsel. I can ask for advice from if there's a problem with that.
- Q. So am I understanding you correctly that there's some discretion about the name -- how exactly the names match on the underlying documentation?
- A. Yes. But again, without seeing an exact example, I'd need -- I'd need to know. I would need to see that.
 - Q. Okay.

- A. So I can't answer your question definitively.

 I need to see -- I need to see what you're talking
 about.
 - Q. If the names are very different on the

90 underlying documentation --1 Then there's no connection. 2 -- and there's no connection, what does the 3 Ο. 4 DPS employee advise to that individual? 5 We -- we ask the customer to provide Α. 6 documentation that would connect one name to the other. When someone appears at a driver's 7 Okav. 0. 8 license office and requests an EIC, what does the DPS employee do, sort of each step, to ensure that that 9 individual is eligible for an EIC? 10 11 A. Well, so when an applicant comes to one of our offices, they're greeted by one of our customer service 12 representatives; and it's -- then there's a dialogue 13 14 between the applicant and the CSR before any paperwork is done. It's something -- it's a greeting; and then, 15 you know, what can we do for you today? And depending 16 17 on what the customer says, then that would lead to further -- further discussion about, well, here are the 18 19 forms that you need to fill out and have you brought the documentation. And then depending on how that went 20 and -- you know, because there's a lot of different 21 variables, then the customer could get issued their --22 whatever document they were after. 23 When a person submits an EIC application, does 24 0. 25 anyone at DPS review it for completeness?

91 The customer service representative who 1 A. processes the applicant reviews it for completeness. 2 Is that done on the spot while the individual 3 Q. 4 is still in the office? 5 A. Yes. 6 Q. And if it's incomplete, will the person have an opportunity to complete it before they leave the 7 8 office? The CSRs will -- will say, "You didn't fill 9 A. out block X and such, " and then the customer is asked 10 11 to do that. Okay. Does DPS conduct any types of checks on 12 Q. the applicants once the application is submitted? 13 What do you mean "checks"? 14 A. Do they -- for example, do they check to 15 0. ensure that the individual doesn't have another form of 16 SB 14 compliant identification? 17 SB 14? A. 18 Does the DPS employee check to ensure the 19 Q. individual doesn't already have a driver's license? 20 A. For a driver's license, as I mentioned before, 21 the customer service representative would -- if it's a 22 Texas driver's license, we can check within our driver 23 license system or the ID card system; and we can see if 24 an if -- an ID card or a driver license has been 25

```
92
       expired to the customer. I'm sorry -- has been issued
 1
       to the customer, not expired.
 2
 3
                And if there is a current driver's license
           Q.
 4
       issued to the customer, what does the DPS employee do
 5
       at that point?
                They say, "Ma'am, you have -- you have a
 6
           Α.
       driver license and you can vote using your driver
 7
 8
                You don't need -- you don't need an EIC."
       license.
                So that information is conveyed to the
 9
           0.
       applicant while they are in the driver's license
10
11
       office?
           Α.
12
                Yes.
                       Does DPS do any background checks with
13
           Q.
                Okay.
       the information that is obtained from the EIC
14
       application?
15
           A.
                Background checks?
16
                Uh-huh.
17
           0.
           A.
18
                No.
19
                Do they check for any outstanding tickets?
           Q.
20
           A.
                No.
                Do they check against the Texas Criminal
21
           Q.
       Information Center?
22
23
           A.
                No.
                Against the National Criminal Information
24
           0.
25
       Center?
```

```
93
           A.
 1
                No.
                Do they do any immigration checks?
 2
           Q.
 3
           A.
                No.
 4
           Q.
                Do they check the United States Visitor and
 5
       Immigration Status Indicator Technology?
                Not to my knowledge. I've never heard of
 6
           Α.
 7
       that.
 8
                Do they check against the Interagency Border
           0.
 9
       Inspection System?
10
           A.
                No.
11
           Q.
                Do they check for warrants?
           Α.
                No.
12
                Have they, at any time, checked for warrants?
13
           Q.
           A.
                Driver license CSRs don't have the ability to
14
       check for warrants.
15
                So they haven't, at any time, checked for
16
           Ο.
17
       warrants?
18
                They are able to.
           Α.
19
                Have they, at any time, done any of the other
           Q.
       checks that we just talked about?
20
21
           A.
                Not to my knowledge.
22
                Are law enforcement officials present at DPS
           0.
23
       offices?
           Α.
                Well, the Department of Public Safety has law
24
       enforcement officials assigned to it and there may
25
```

```
94
       be -- it's not uncommon for highway patrol or Rangers
 1
       or CID to be co-located in some of our offices.
 2
 3
       offices aren't all standalone driver license offices.
 4
           Q.
                And when an individual is applying for an EIC
 5
       and you said these -- these various checks are not run,
 6
       is some of this information nonetheless available to
       the DPS employee, sort of -- they can see the
 7
 8
       information on the screen such as outstanding tickets
 9
       or --
                No, I don't believe so. Base on my
           A.
10
11
       observation of the driver license system, outstanding
       tickets and things like that aren't -- aren't
12
13
       available.
14
           Q.
                And is the same true for warrants?
                No, we don't do warrant checks.
15
           A.
                So warrant checks would not be something that
16
           Q.
       the employee could see on the screen?
17
                We don't have access to that, no.
           A.
18
           Q.
                Okay.
                       Are warrant checks done when an
19
       individual is applying for a driver's license?
20
           A.
                Not by a driver license person, no.
21
                Are you aware of a public perception that
22
           Q.
       applying for IDs at DPS offices will trigger warrant
23
       checks?
24
25
           A.
                I'm not aware of it.
```

```
95
                Do you have any concern -- does DPS have any
 1
           0.
       concerns that individuals will be deterred from
 2
 3
       applying for EICs because they believe a warrant check
 4
       could be conducted?
 5
                Not to my knowledge.
           A.
 6
           Q.
                Does DPS have any concerns that individuals
       will be deterred from applying for an EIC at a law
 7
 8
       enforcement agency?
 9
           A.
                No.
                Have you heard any such concerns?
           0.
10
11
           A.
                No.
                      (Exhibit No. 67 marked.)
12
                (BY MS. MARANZANO) I'm showing you what we're
13
           Q.
       marking as Exhibit 67 for the record. Can you take a
14
       look at it and let me know if you recognize this
15
       document?
16
17
           A.
                Yes.
                Yes, you do recognize it?
           Q.
18
19
           A.
                Yes.
                Is this an accurate copy of an e-mail that you
20
           Q.
21
       sent?
22
           A.
                Yes.
                Can you look down at the second paragraph,
23
           Q.
       there's a sentence that says, "In order to overcome
24
       this, A.D. Skyler Hearne" --
25
```

```
96
           A.
 1
                Hearne.
                -- "has determined that our personnel can use
 2
           Q.
 3
       the regional communications centers to run a 1027 on
 4
       the applicants to verify their eligibility to receive
 5
       an EIC."
 6
           A.
                Yes.
                Did I read that correctly?
 7
           0.
 8
           A.
                Yes.
                Can you tell me what a 1027 is?
 9
           0.
                1027 is a police term. It's a check for
           A.
10
11
       other -- as I understand it, it's a check for other
       documentation. So we ask -- if you were to run a 1027
12
       on me, it would come back and say that I have a dry
13
14
       reporter license and a CHL.
                So this -- a 1027 only shows other forms of
15
           0.
       identification that an individual may have?
16
                Yes. I mean, I'm not a cop. That's how it
17
           A.
       was explained to me, that's how I understand it, yes.
18
                And what are the forms of identification that
19
           Q.
       you're checking for?
20
                Driver license, personal ID card, Texas
           A.
21
       personal ID card, or a concealed handgun license.
22
                Only those three?
23
           Q.
           A.
                As far as I know, yes.
24
                And are -- are these checks still being done
25
           Q.
```

```
97
       on EIC applicants today?
 1
                      I would like to point out, these --
 2
           A.
                Yes.
 3
       these checks are done at mobile stations and at the
 4
       county offices. They're not done in a -- in a driver
 5
       license office.
 6
           Q.
                I'm sorry, can you say that one more time?
                Sure. These checks, the 1027 --
 7
           A.
 8
           Q.
                Yeah.
                -- to A.D. Skyler Hearne, that's done through
 9
           A.
       a mobile site or through a county office. It's not
10
11
       done in a driver license office because our employees
       can look to see if the -- if the applicant has an ID
12
       card or a driver license by looking in the driver
13
14
       license system.
                        So a driver's license office does a
15
           0.
                I see.
       similar check substantively, but in a different way; is
16
17
       that correct?
                That's a good way to put it, yes.
           A.
18
           Q.
                Okay.
                       And the driver's license office, are
19
       they also checking for concealed handgun licenses or
20
21
       not?
                We can't check that.
22
           Α.
                                      But in order to possess
       a concealed handgun license in the State of Texas, you
23
       must have a driver license or a Texas ID card.
24
25
           Q.
                Okay.
                      If a DPS employee determines that an
```

```
98
       applicant for an EIC has been issued a driver's
 1
 2
       license, but the applicant states that she has lost the
 3
       driver's license, is that person eligible to obtain an
 4
       EIC?
 5
           A.
                Yes.
 6
           Q.
                Does that person need to surrender her
 7
       driver's license?
 8
           A.
                Well, if they've lost it, they can't surrender
 9
       it. I mean, they would -- they would fill out -- I
       believe it's on the form right here.
10
11
           0.
                Do you want to refer --
           Α.
                I want to refer back to whatever exhibit that
12
       y'all called the DL-14C.
13
                Exhibit 64. Is it in there?
14
           Q.
                There's a surrender document -- there's a
           Α.
15
       surrender document that they can sign where they say,
16
       "I give it up, I surrender my driver license or ID
17
       card."
18
19
           Ο.
                So the individual would complete a form saying
       they surrendered their driver's license?
20
                Yeah. But if they don't have it -- I mean,
21
           Α.
       they don't possess it --
22
                Is an applicant who has an out-of-state
23
           Q.
       driver's license required to surrender their
24
       out-of-state driver's license to obtain an EIC?
25
```

99 No. A. 1 (Exhibit No. 68 marked.) 2 (BY MS. MARANZANO) Can you take a look at 3 Q. 4 this document and tell me if you recognize it? It looks like it's an e-mail from Amelia 5 Α. Yes. 6 Flores to me, October 24th. 7 Is this an accurate copy of an e-mail that you received? 8 9 Α. Yes. Do you recall the situation that's described 10 Ο. in the e-mail? 11 It was out of my region, but I do. 12 Α. I do. 13 0. And do you -- can you read the bottom part? 14 Α. Sure. 15 Do you know whether that individual who is Ο. referred to in that e-mail who was told by DPS that he 16 17 would need to surrender his out-of-state driver's license to obtain an EIC, do you know whether that 18 19 individual left the office without applying for an EIC? I don't know. So that was in -- that was in 20 Α. Steve's region, so I don't know if the -- if the person 21 22 left without an EIC. But -- but this discussion, that -- that triggered -- that resulted in the answer 23 24 that I gave you. Now we know that we can't -- we can't 25 ask for out-of-state drivers to show their licenses.

- Q. Did DPS subsequently try to contact this individual?
 - A. I don't know.

- Q. Are you aware of any other situations in which DPS employees have told EIC applicants that they would have to surrender their out-of-state driver's licenses to obtain EICs?
 - A. I'm unaware of any.
- Q. Would you be aware of them if that had occurred?
 - A. Yes.
- Q. Did DPS make the public aware that applicants for an EIC do not have to surrender their out-of-state driver's licenses?
 - A. To my knowledge, DPS never did, no.
- Q. Are you aware of any other instances where DPS employees have told EIC applicants the incorrect criteria for obtaining an EIC?
- A. It comes up from time to time. I don't recall any specific instances. And, generally speaking, I mean, once they're -- once it's made aware to either myself or Steve Bell, the other regional senior manager, we try and resolve that as quickly as we can. I don't -- I don't think anything comes to mind, no.
 - Q. Can you tell me approximately how many times

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101
 1
       it's come up?
 2
           Α.
                No.
 3
           Ο.
                Because you don't know?
 4
                Because I don't know, yeah.
           Α.
 5
                Do you -- does DPS have any concerns that DPS
           0.
 6
       employees are deferring individuals for applying from
       EICs by giving out incorrect information?
 7
 8
           Α.
                Well, I mean, we have provided training for
 9
       the employees and we -- we do a QA/QC process on the
       applicants. And, you know, we're concerned about
10
       providing incorrect information to any customer that
11
       comes to our office, not just the EIC customers.
12
                And the QA/QC process is done on individuals
13
           0.
       who complete an application and submit it; is that
14
15
       correct?
                Yes.
16
           A.
                Is there a QA/QC process on individuals who
17
           0.
       come into a driver's license office with a question
18
19
       about an EIC?
                There's no QA/QC, but we do keep -- we do keep
20
           A.
       track of that.
                       We refer to those as inquiries.
21
                       Do you feel confident that the EIC
22
           Q.
                Okay.
       rules are being followed by DPS employees?
23
           A.
24
                Yes.
25
           Ο.
                Do you feel confident that the EIC rules will
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102
       are being followed by DPS employees 100 percent of the
 1
 2
       time?
                Well, I mean, in any human endeavor there's a
 3
 4
       margin of error.
                Who makes the final determination of whether
 5
           0.
 6
       to issue an EIC applicant the temporary receipt that we
       talked -- that you referred to earlier when they're at
 7
 8
       the driver's license office?
                        So -- and I refer to that as a
 9
           A.
                Right.
       transaction receipt. That's the -- that's the -- the
10
11
       person who takes the application and processes it at
       the point of dealing with the customer.
12
                So is that --
13
           Q.
                The customer walks away with a transaction
14
           A.
       receipt if they have satisfied all of the other -- all
15
       of the requirements that we have established.
16
                Is that a CSR?
17
           0.
                So a customer service representative -- and
           Α.
18
19
       when I say a CSR, I'm referring to a DPS employee who
       works in driver license division, and there are also
20
       county employees. And they may issue a transaction
21
       receipt, but they're not -- they're not CSRs, they're
22
23
       county employees.
                Okay.
24
           0.
25
           A.
                Or SOS employees or HHSs.
```

103 Okay. And the quality control check that you 1 0. referenced earlier --2 3 A. Yes. 4 -- who -- whose decision was it to do this Q. 5 quality control? 6 A. I don't remember exactly who. I believe it came out in some discussions that we had, and the issue 7 8 revolved around our -- around the -- the training that we provided for the counties. And what we wanted to be 9 able to do was to ensure that we had the same level of 10 11 quality in issuing documents, whether it was a county personnel or whether it was one of our own CSRs. 12 so, as a result of that, we have -- we have a QA/QC 13 14 process and it's -- it's relatively quick. It goes between three and five days. 15 What does this process consist of? 16 Q. So the -- it differs slightly from -- from 17 A. brick and mortar office to mobile. So I would like to 18 talk about the brick and mortar office, and if you want 19 me to I can talk about mobiles, too. 20 Q. 21 Okay. So the customer service representative 22 A. 23 receives the documents from the customer, okay, so the person comes and makes the application. They scan 24 those documents, the DL-14C, and whatever else the 25

104 customer is presented. And then those documents are 1 2 placed in the -- on the EIC -- under the EIC tab in a 3 separate database. And then the employees, or our 4 licensing and record service, I call that LRS, they 5 review the documents. They review the birth 6 certificate and they make sure that the documents are legible and that there's no administrative error. And 7 8 sometimes, as I said, there's error in anything humans Sometimes the CSR enters the wrong birthday and 9 do. the birthday doesn't match up with the -- with the 10 11 birth certificate. And they review those things and that type of information is what they're looking at. 12 What is done if DPS determines that a 13 Q. 14 temporary EIC was issued in error? If a temporary EIC is issued in error and it 15 A. goes through our QA/QC process at the license and 16 records service, it would depend. If it's a clear-cut 17 case where the LRS people feel confident that the 18 19 documents either aren't accurate or they can -- they 20 can contact the office. If they can't get other documents -- the customer can't provide other 21 documents, then -- then the department would issue a 22 letter from Austin headquarters to the applicant 23 explaining the reason why they aren't being issued an 24 In some cases, and I've looked at -- if it 25 EIC.

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105
       requires my decision or Steve's -- Steve is the other
 1
 2
       regional manager -- then the LRS reps will show them to
 3
       us and Steve or I will review all the documents.
 4
       then, in those instances, if we -- if we issue, then I
 5
       write on the -- I handwrite, issue, I believe these
 6
       documents, I believe that, you know, there's not -- you
       know, the names are substantially similar, or something
 7
 8
       along those lines. And then that's scanned into the --
       the EIC as part of their record. So if somebody were
 9
       to come back and say, "Why did you do that?", I would
10
11
       say, "Well, the documents that were presented to me, I
       thought they were substantial so I said to go ahead and
12
       issue."
13
14
           Q.
                Okay. Does DPS also conduct a quality control
       check when an individual applies for a driver's
15
       license?
16
17
           A.
                Well, there's -- there's a quality control
       check that goes on, but because we issue seven million
18
19
       driver licenses and ID cards on an annual basis, it's
       not as -- it's not as thorough as we do for EICs. We
20
       have only issued 271 or 272 EICs. I might be -- I
21
       might be one EIC off.
22
                And why are you doing a more thorough quality
23
           Q.
       control check for EICs?
24
25
           A.
                Well, it's because of the -- because of the
```

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106
       attention that's been paid to it and also because we
 1
       have such a few number, we're able to and we want to
 2
 3
       make sure we're doing the right thing.
 4
           Q.
                And I just want to make sure I understood your
 5
       previous testimony correctly about the check that you
 6
       do when an individual wants to apply for an EIC, but
       doesn't end up filling out the application. I believe
 7
 8
       you said that --
                That's called an inquiry.
 9
           A.
           Q.
                Okay.
10
11
           A.
                Okay.
                And so what kind of check do you do on that
12
           Q.
       information?
13
14
           A.
                Well, there's really not a check. I can --
       can I show you something? Does that work?
15
                     MR. KEISTER: Well, just let her ask
16
17
       questions.
                (BY MS. MARANZANO) You can just answer the
18
           0.
19
       questions.
                We just -- there's really not a check. If the
20
           A.
       customer presents himself and says, "I want an EIC,"
21
       for instance, and in the dialogue between the customer
22
23
       service representative and the customer, you know, "Do
       you have a passport?" "Yep, I've got my valid U.S.
24
       passport right here." "Well, sir, ma'am, you know, you
25
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can use that for voting."

- O. And when --
- A. Or there are other categories of -- of inquiries.
- Q. Does DPS record the names of the individuals who make inquiries about EICs?
 - A. Sometimes.
 - Q. Why not all the time?
- A. Sometimes the customer comes in and they ask -- they ask a question about a free ID and we explain to them what the EIC is and what it does for them and what a Texas ID is and what it does for them and they walk out. We don't -- we don't catch their names.
- Q. Has DPS considered trying to get all the names of individuals who have questions about EICs so that if follow-up was necessary, they could -- they could do that, follow-up with the individual?
 - A. No.
 - Q. No, you haven't considered that?
 - A. No, we haven't.
- Q. If DPS determines that incorrect information was given to a potential EIC applicant, what are the steps it takes?
- A. Well, we -- since we don't collect anything of

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the applicant, there's nothing we can do on that side. We do -- we do counsel our CSR, and if we need to we provide them remedial training to make sure they don't -- they don't make the same mistake again.

- Q. And do you give out any information to other CSRs to make sure that same mistake isn't happening by other DPS employees?
- A. What kind of information? Specific to an inquiry?
- Q. If you determined that one CSR gave out incorrect information, would you let everybody -- all the CSRs or all the individuals who are issuing EICs know about this mistake and what the correct way to handle that situation is?
- A. It would depend if I thought it was a systemic problem.
- Q. How would you determine whether it was a systemic problem?
- A. I would -- if I had the same -- the same kind of issues would pop up and I would discuss it with the chain of command through the regional managers.
- Q. So if it's an issue that happens repeatedly, then you'll let everybody know who is issuing EICs; is that correct?
 - A. It would depend on what the issue is, but we

109 could -- I mean, there are a variety of ways we could 1 2 do that. And do you feel confident that you're --3 Ο. 4 you're aware of the problems that are happening 5 repeatedly? 6 Α. Yes. What gives you that confidence? 7 Ο. I have -- I have routine interaction with my 8 Α. regional managers. And if there's -- if there's a 9 problem, I know that they'll talk to me. They're not 10 shy about telling me. 11 Is DPS tracking the number of EICs that are Q. 12 issued? 13 14 A. Yes. And when did that begin? 15 Q. Well, I believe it started from the beginning 16 A. 17 of the program. Whose decision was it to track the number of 18 0. 19 EICs that are issued? I can't remember, but we thought that since it 20 A. was a new program, the discussion was that it should be 21 something we should keep track of. 22 And do you compile reports on EICs? 23 Q. part of your responsibility? 24 25 A. I used to compile a report. And I -- I define

110 a report as it's a product that I get information from 1 2 and I -- I create and then I send it out to people. 3 I compiled an EIC report starting in June. And first 4 we had different -- varying the cycle of the report and 5 the frequency of the report. And we stopped -- we stopped with the report itself, but we still track 6 that -- we still track that information. 7 8 When did you stop with the report? 0. We stopped sending the report -- and, again, 9 A. the report -- so in order for me to answer the 10 11 question, I have to give you -- so I view a report as a push, okay. So I gather information, I compile a 12 report, and I push it out, I e-mail it to everybody who 13 is here. So I push you the information. We track the 14 information and the information has been tracked from 15 the beginning of the program, but now it's more of a 16 pull. And the information that we have is resident on 17 a SharePoint site that's updated -- well, I won't say 18 19 real time because that would be a hyperbole, but near real time. And if you want the report, if you have 20 access to our SharePoint site, you can pull the report 21 that you want. 22 23 Q. Okay. Or you can pull the tracking information. A. 24 25 It's not really a report.

111 So let's start with talking about the time 1 0. 2 when you were gathering the information --3 A. Yes. 4 Q. -- and pushing it out. Who was sending you 5 that information? 6 A. Well, I received the information from the regional managers. 7 8 Okay. Q. And they received it from -- from the CSR or 9 A. from their office supervisors. 10 11 0. And at the -- at the beginning, did you receive information twice a day; is that correct? 12 I know that I was sending -- maybe. 13 A. were things moved very quickly, so I received the 14 information throughout the day. There was -- there was 15 a period of time when I was making a daily EIC report. 16 17 Ο. Okay. And so I don't remember, but I know that I was 18 Α. 19 producing -- I did that for -- I want to say it was a 20 couple of weeks. And that -- that became very labor intensive, and so we changed the frequency of the 21 22 report to weekly. 23 Q. Okay. MS. MARANZANO: Can I have this marked? 24 25 THE REPORTER: Exhibit 69.

112 (Exhibit No. 69 marked.) 1 (BY MS. MARANZANO) Okay. 2 Ο. I'm showing you what we have marked for the record as Exhibit 69. Do 3 4 you recognize this document? I do. 5 Α. 6 Q. Is this an accurate copy of an e-mail that you sent? 7 8 Α. Yes. And can you tell me who the recipients of this 9 O. e-mail are? 10 Α. Yes. On the "To" line? 11 12 Q. Yeah. Thomas Carter -- how much specificity do you 13 Α. 14 need? Do you just want me to say the regional managers 15 in DPS? Ο. That would suffice? 16 17 Α. The regional managers and assistant managers in DPS. 18 19 O. And does that also include the CC line? The cc line, those are some assistant managers 20 Α. 21 Paul Watkins, my direct supervisor, and Steve in DPS. 22 Bell, and I mentioned him before. He's the other 23 regional manager -- or, I'm sorry, the other senior 24 manager. And in terms of the regional managers, those 25 O.

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113 are individuals that you supervise, correct? Α. That's not an accurate statement. I supervise Sam Silva. He's the regional manager for Region 3. Estella Valenzuela, Region 4; Tomas Valdez, Region 5; Barbara Hubbard, 6A; Joe Garcia, 6B; Tom Carter, Kathy Bergman, Salestus Winkley, and Johnnie Berkley, those are the regional managers for DPS Regions 1A, 1B, 2A, They're supervised by Steve Bell, who is on the cc line. With regard to the EIC program, since you were Ο. the point of contact for that program, would you say you supervise them with regard to EICs? I wouldn't use that term, but I -- because -because, to my mind, "supervisory" means that I evaluate them somehow or I'm somehow in their

- administrative chain. I have -- I can -- I can tell them what to do regarding EICs.
 - Ο. Okay.

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- Α. All right.
- That's what I was looking for in terms of Q. explaining the role.
- 22 So can you look at the date that this was 23 sent?
 - June 26th. Α.
 - Ο. Is that -- do you know how that date relates

to when you started issuing EICs?

- A. If I'm not mistaken, that's -- that's either the beginning or roughly when we -- or when the DPS was told to -- told to issue EICs.
- Q. Okay. Can you read the first sentence of this e-mail?
- A. Yes. "Folks, election certificates will be a big deal for the next week to ten days. Expect to be peppered with requests regarding the number of EICs" -- I'm sorry -- "the number of certificates we have issued and if there are any problems with issuance. We should expect this as a normal course of events."
- Q. What did you mean by "a big deal for the next week to ten days"?
- A. Well, in light of the -- in light of the decision and in light of the directive for us to issue these documents, I thought that it would be very important.
 - Q. What decision are you referring to?
 - A. The decision to issue EICs.
- Q. Okay. And is there a reason that you thought the EICs would be a big deal for a week to ten days?
- A. Well, that was -- I didn't realize -- I thought that after a week to ten days that it would -- things would settle and it would be a normal part of

115 our routine, the same way that we do everything else. 1 So that was -- that was obviously an inaccurate 2 3 statement. 4 Can you look at the last sentence of this Q. 5 e-mail? 6 Α. "Thank you for your patience." It says, "I will need negative activity 7 Ο. reports to feed the machine up here, " the second to 8 last sentence. 9 "I know this sounds redundant," yes. Α. 10 0. What did you mean by that? 11 A. The whole thing? 12 By "we need negative activity reports." 13 Q. A negative activity report, as I understand 14 A. that and based on my experience, is that you need to 15 hear something from somebody just to know that they're 16 out there. So when I say a negative activity report, 17 if you were one of my office supervisors or if you were 18 19 one of my regional managers, I would expect you to come 20 back and say, "I did not issue any EICs today." And I do that as -- I did that as a forcing function because 21 if you work for me and I'm asking you to provide me 22 with information, then -- and even if you come back and 23 say, "Tony, there's no -- we have had no EICs," then I 24 have a reasonable expectation that you've done your due 25

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- diligence and you've checked with your subordinates and that you know if any have been done.
- Q. Why were you assuming right at the beginning of this EIC program that the reports would be negative?
- A. No. They're -- no, I'm asking for information and it could be, "I've issued an EIC," okay, that would be a report to my mind, or, "I didn't issue an EIC," in which case we haven't issued any, that would be negative. But I wasn't assigning any negative connotations to that. That's just the way I talk.
- Q. So when you said "negative activity reports," you referred -- you meant that to mean either active reports in which an EIC was issued or in which an EIC was not issued?
- A. What I wanted to hear from the -- the regional managers was I wanted to know -- I wanted to hear from them whether they had issued an EIC or they hadn't. In other words, if no one had come into the office, then I expected to have -- to have the regional managers tell me, "Nobody came into the office." So there's not an assumption -- there's a -- there's a -- there's communication between both of us where I know that you've checked and nobody has come into your office and I know that for a fact.
 - Q. Did you have any concerns about using this

wording that it might suggest that you were looking for a negative report, in other words, that EICs had not been issued?

- A. I'm not sure we're communicating right. So the -- it didn't matter whether an EIC had been issued or not, okay. That's not -- that's neither positive nor negative.
 - O. Okay.

- A. What I wanted to get from the regional managers was, I wanted to know if somebody had come in or if somebody had not come in. And when I say somebody had not -- nobody had come in, that would be what I -- what I call -- what I have called for 22 years, a negative report.
- Q. Okay. So why did you use the words "negative report" if you wanted it to capture both when somebody had come in and when somebody didn't come in?
- A. That's just the way I write. I mean, that's the way I -- ask my kids, that's the way I tell it.
- Q. Did you have any concerns that you were suggesting a certain outcome by using the words "negative activity report"?
 - A. Not until right now.
 - O. What did you mean by "feed the machine"?
 - A. That's a term that I use. It's a -- a machine

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is a system and -- and the system runs on information and we have to know and that's why I ask for reports whether people had come into the office or not.

Because -- because if you -- if you were my supervisor, for instance, and I said, "Well, five people went into five offices," then you would want to know if anything else had gone on. It would be my -- the way I view it, it would be my responsibility to tell you, "We only had five and nobody else came in." And I would have to be certain of that information.

- O. And who is the machine in this case?
- A. Well, I'm part of the machine because I'm responsible for the program.
 - Q. Who else is part of the machine?
- A. Well, I mean, "the machine" is a slang term for -- for the system. I refer to it as headquarters.
 - O. And by that, you mean DPS leadership?
- A. Well, certainly my leadership needed to know that.
 - Q. Your leadership being DPS?
- A. Being -- well, yes. So it would be Paul Watkins and Joe Peters. They're the ones that I reported to on EICs.
- Q. Do you know if this information was also shared with the secretary of state's office?

- A. It should have been, yes.
- Q. Was it shared with the governor's office?
- A. I don't know.

- Q. Was it shared with the lieutenant governor's office?
 - A. I don't know.
- Q. I believe earlier you testified that when somebody appears at a driver's license office and expresses an interest in obtaining an EIC, but does not have the required underlying documentation, that person is reported as an inquiry; is that right?
 - A. Not necessarily.
 - Q. Okay. How is that person recorded?
 - A. So give me the scenario again, please.
- Q. An individual wants to apply for an EIC, but does not have the required underlying documentation.
- A. Well, it could be reported as an inquiry. But if they -- if they were seeking an EIC, then we would send -- we would tell -- we would tell them what they needed to have to satisfy the requirements. I never thought about it that way. I guess the short answer is I don't know.
- Q. Is it possible that person would not get recorded at all?
 - A. It's possible, yes.

120 1 Ο. Okay. 2 Α. I mean -- now, when I answer that question, we have -- we have talked to our staff repeatedly on the 3 4 importance of collecting information on inquiries. 5 So -- but, yes, of course, it's possible. 6 Why did you not include in this e-mail to your 7 staff a request to include information about inquiries? I don't know. That was an oversight. 8 Because -- because it was the 26th of June and we had 9 just started and didn't know what we needed to get. 10 11 0. Are you confident that you have consistently received information about EIC inquiries --12 13 A. Yes. -- from all offices issuing EICs? 14 Q. A. 15 Yes. And what gives you that confidence? 16 Q. Because we have a quality QA/QC check, as I 17 A. discussed previously, done by LRS. So when a -- I'm 18 sorry, are you talking about issuances or inquiries? 19 I'm talking about inquiries. 20 Q. Oh, inquiries. Well, I have a reasonable 21 A. confidence. We have -- we have told the chain of 22 command, we have talked to the CSRs about it. 23 large, my experience has been they're conscientious 24 employees. I think they're doing their job, so, yes. 25

121 Is it possible that you did not receive 1 Ο. 2 reporting on all EIC applicants who wanted to apply for an EIC, but did not possess the underlying required 3 4 documentation? 5 MR. KEISTER: Objection, calls for 6 speculation. (BY MS. MARANZANO) You can answer. 7 Ο. I don't know. It's possible, I suppose. 8 Α. Who -- what categories of people do get 9 0. recorded in the inquiry field? 10 11 A. I believe there's -- it's general, so we have had people come in and they ask general information. 12 And sometimes these are election officials and they 13 just want to educate themselves or they're customers 14 15 who think that they want a free ID card. And we have a way to categorize each one of those people who don't 16 have the documents, perhaps, or they need to go get the 17 documents, that kind of business. 18 19 Okay. And did you say people who might want Ο. to use the EIC for something else? 20 I don't know. Did I? 21 Α. 22 Q. If somebody came in -- let me just back up and 23 ask. Yeah. 24 Α. 25 Q. If somebody wanted to apply for an EIC --

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 1
           A.
                Right.
 2
                -- but they wanted to use it for another
           Q.
 3
       purpose other than voting, is that somebody who
 4
       would -- who would be permitted to apply for an EIC if
 5
       they expressed their desire to the DPS employee?
 6
           Α.
                I think you asked me this question before.
       quess it would depend. I mean, it's -- we issue the
 7
 8
       EIC to the customer.
                Uh-huh.
 9
           0.
                And we explain to the customer what it's used
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           A.
11
       for, what its intended use is for. If the customer
       goes and uses it for something else, to purchase
12
       something or to prove something to a third party,
13
14
       that's -- that's, I guess, the purview of that third
       party. But we inform the customer that that's not the
15
       purpose.
16
                        And I quess what I'm asking you is,
17
           0.
                Uh-huh.
       if the customer expresses that desire to the DPS
18
19
       employee when they're applying --
                Uh-huh.
20
           A.
                -- does the DPS employee then -- do they
21
           Q.
       refuse to issue the EIC on that basis?
22
23
           A.
                I've never heard of that happening.
                You've never heard of that?
24
           Ο.
25
           Α.
                We advise the customer that the -- there are
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other forms of identification that we can provide to

them, like a Texas ID card, which can be used for identification purposes. But I've never heard -- it's never been brought to my attention -- or I don't think it's been brought to my attention that we have denied service to a customer who has said, "I want to take this and use it for something else." I don't recall anything like that.

- Q. And the other forms of identification that you're referring to, do they all cost some amount of money to obtain?
 - A. They do.

- Q. Does DPS compile these reports that it was getting into a larger analysis?
 - A. Which reports?
- Q. The reports that you were getting from the customer service representatives.
 - A. I don't believe so, no.
- Q. Is there any compilation of the number of people who tried to apply for an EIC, but lacked a birth certificate?
- A. A compilation?
 - Q. Uh-huh.
- A. It's on a spreadsheet that we keep and we would have to go through there. But -- so I suppose --

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I suppose the answer is yes.

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- Q. You have a spreadsheet of everyone who wanted to apply for an EIC, but lacked a birth certificate?
- A. We have a spreadsheet of every EIC application and it also indicates whether it's valid or invalid and the reason why it was valid or invalid.
- Q. And if somebody at a driver's license office wants to apply for an EIC, but doesn't have a birth certificate, would -- is it possible they wouldn't actually fill out an EIC application?
 - A. That doesn't make any sense.
 - Q. Does it --
 - A. Would you restate that?
- Q. I thought that you testified earlier that when an individual enters a driver's license office and wants to obtain an EIC --
- 17 A. Yes.
 - Q. -- there's a dialogue about what's required to obtain an EIC.
 - A. Yes, yes, yes.
 - Q. If that person doesn't have some of the underlying documentation, isn't it possible they might leave without completing an EIC application?

MR. KEISTER: Objection, form, calls for speculation.

125 THE WITNESS: I don't know what they 1 would do. 2 (Exhibit No. 70 marked.) 3 4 THE REPORTER: Exhibit 70. 5 (BY MS. MARANZANO) Okay. I'm showing you Ο. 6 what we have marked for the record as Exhibit 70. 7 you recognize this document? Α. I do. 8 Is this an accurate copy of an e-mail that you 9 O. sent? 10 Α. Yes. 11 Do you see at the bottom of the page the 12 Q. e-mail that we just spoke about? 13 I do. 14 Α. And then there's a response from Mr. Winkley? 15 Ο. Salestus Winkley, yes. 16 Α. 17 Ο. Who is Mr. Winkley? Salestus Winkley is the regional manager for 18 Α. 19 DPS Region 1A. Is he responsible for determining whether to 20 Ο. 21 issue an EIC applicant an EIC in his -- in the offices 22 that he oversees? Well, within our hierarchy, he could be -- I 23 24 mean, the -- we have a chain of command, but he's the 25 regional manager. So if an issue was referred to him,

126 then he would be the one responsible. 1 And so he supervises employees who are issuing 2 EICs; is that correct? 3 4 Α. Yes. Yes, he does. 5 Okay. Can you look at your reply to Ο. 6 Mr. Winkley? 7 Α. Yep. What do you mean by "zero is a good number"? 8 Ο. That goes back to the discussion on the -- on 9 Α. the e-mail below. 10 Ο. Uh-huh. 11 12 And then when I say that I need negative Α. activity reports. So as I was saying before, so now I 13 14 know that Salestus has had nobody go and an ask for an 15 EIC. Were you saying that issuing -- that not 16 issuing any EICs is a desirable outcome? 17 18 Α. No. 19 Ο. Why is -- have you ever expressed the view 20 that issuing zero driver's licenses is a positive outcome, is a good -- good thing? 21 22 I was referring to the number, so he Α. No. provided me information that I needed. And, in this 23 24 instance, he hadn't issued and that's what I needed in 25 order to report to my chain of command and I needed to

127 have that number. That was a negative activity report, 1 so now I know that nobody went into his office. 2 didn't have to make an assumption on whether he had 3 4 people go -- customers seeking EICs or not. provided me the information. And, in this instance, it 5 6 was zero and zero was the information that I was 7 looking for. So when you said "zero is a good number," 8 Ο. you're saying that that didn't have any -- you weren't 9 referring to the number zero itself when you said 10 that's a good number? 11 Well, he provided me the information that I 12 wanted, okay. And, in this instance, it was zero. 13 14 could have been a good number because I had the 15 information that I needed in order to fill out my 16 report. 17 Did you consider how the recipient of the e-mail, Mr. Winkley, would respond to the statement 18 19 "zero is a good number"? Salestus knows me well enough to know how I 20 Α.

Q. If you had received an e-mail that said "zero is a good number," what would you have thought that meant?

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speak.

A. I would have thought that I provided him with

128 1 the information that he was looking for and, in this 2 instance, that was zero and that was okay. Do you think that an employee might be 3 4 deferred from issuing EICs to eligible applicants when 5 someone supervising the program says it's a good thing 6 not to issue any EIC applications? MR. KEISTER: Objection, form. 7 That 8 mischaracterizes the previous testimony. 9 THE WITNESS: Say that again, please. Ο. (BY MS. MARANZANO) Do you think that an 10 employee might be deterred from issuing EICs, even to 11 12 eligible applicants, when a supervisor of the program says it's a good thing to issue zero? 13 14 Α. Well --15 MR. KEISTER: Objection -- same objection. 16 17 THE WITNESS: I'll answer anyway. 18 MR. KEISTER: Okay. 19 No, because we have -- we THE WITNESS: have told the employees to be liberal in how they look 20 at documents and to err on the side of issuance. 21 So that's the first instance. 22 And the second instance is the 23 communication between Salestus and I, and Salestus 24 25 knows how I speak and how I express myself.

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129
                 (BY MS. MARANZANO) Did you consider whether
 1
           Ο.
       sending this e-mail would discourage employees from
 2
       issuing EICs?
 3
 4
           Α.
                 I did not.
 5
                Have you said similar things to other DPS
           Ο.
 6
       employees?
 7
                                    Objection, vaque.
                      MR. KEISTER:
                      THE WITNESS:
                                    Not that I can recall.
 8
                (BY MS. MARANZANO) Do you believe that DPS
 9
           0.
       should not be responsible for issuing EICs?
10
11
           A.
                I believe that we should be responsible for
       issuing EICs.
12
                Do you believe that EICs should be made
13
           Q.
       available to individuals?
14
           A.
15
                Yes.
                        (Exhibit No. 71 marked.)
16
                 (BY MS. MARANZANO)
                                     I'm showing you what we
17
           Ο.
       have marked for the record as Exhibit 71. Do you
18
19
       recognize this document?
20
           Α.
                 I do.
                 Is this an accurate copy of an e-mail that you
21
           Q.
22
       received?
23
           Α.
                Yes.
                And also an accurate copy of an e-mail you
24
           Ο.
25
       sent?
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130 1 Α. Yes. 2 Ο. Okay, thank you. Can you take a look at the initial message on the bottom of the page? 3 4 Α. The one that was dated 5 July, yes. And so, at this point, did you change the 5 Ο. 6 frequency of which you were collecting EIC reports? 7 Well, it says here, "Just to follow-up, I only need your EIC reports once a day at 4:00." So, yes. 8 And that happened on July 5th; is that 9 Ο. correct? 10 Α. Yes. 11 And who made the decision to change the number 12 Ο. of times you were gathering information from twice a 13 14 day to once a day? 15 I discussed it with Joe Peters. Α. 16 recommendation was that since -- since I was spending a lot of time producing EIC reports that I wanted to go 17 from twice a day to once a day. 18 19 Ο. Okay. And so was it Mr. Peters' decision to 20 do that? It was my recommendation, but he okayed it. 21 Α. And can you tell me, do you see that 22 Q. Mr. Carter sent you an e-mail that said, "Negative 23 24 today" --25 Α. Yes.

- Q. -- in response to your response for EIC reports?
 - A. Yes.

- Q. And your response to that was, "No inquiries either. This is getting better by the day."
 - A. Yes.
 - Q. What did you mean by that?
- A. Tom Carter is an old Navy man. So I understood his report to be that he hadn't had any activity and that was the negative report that I had asked for, the negative activity report that I spoke about earlier. And so he didn't get any inquiries. I wanted to know if he got any inquiries, and he responds about that that he hadn't got any. And when I say "this is getting better by the day," we thought we were going to have -- we thought we were going to have a lot of customers. And so it just looked like nobody was coming in. We had gone through and worked to set up a system in place, but nobody was coming in.
- Q. And did you consider it a good thing that nobody was coming in?
 - A. I was just stating a fact.
- Q. And the fact is that it was getting better than by the day?
 - A. The fact is that nobody was coming in.

- Q. And why did you characterize that as "getting better"?
- A. Well, we had gone and established an infrastructure of reporting, and so we had expended a lot of time and effort to work on something, but nobody was coming in. So that was sarcasm.
- Q. And your characterization of that was that that was a good thing?
- A. No. It was -- it was merely -- it was merely a special frustration that we had prepared for something, but it hadn't happened. We had prepared for a football game, but nobody showed up.
- Q. So "this is getting better by the day" is an express of frustration?
 - A. My frustration.

- Q. Did you consider how Mr. Carter might take that statement?
- A. Well, as I mentioned, again, Tom's a Navy guy. So Tom and I were able to -- were able to talk. Tom knows me well enough that when I say things, I use military vernacular, that he takes it for what it's worth.
- Q. Did you have any concern that you were suggesting that no EIC activity is a good thing?
 - A. No. That wasn't what I was implying.

133 Any concern that this message might discourage 1 Ο. DPS employees from issuing EICs -- EICs even to 2 eligible applicants? 3 4 Α. Since that would run contrary to the training and the instructions we had given them, no. 5 6 Ο. Did you say similar things to other DPS 7 employees? Α. I may have. 8 Any specific recollections, as you sit here 9 Ο. today? 10 Α. No. T mean --11 Have you ever made a similar comment about 12 Q. driver's licenses? 13 14 Α. Not to my knowledge, no. 15 Have you ever made a similar comment about Ο. 16 personal identification cards? 17 Not to my knowledge. Α. Have you ever made a similar comment about a 18 Ο. 19 license to carry concealed handguns? Driver license division doesn't deal with 20 Α. 21 concealed handgun licenses. 22 So would that be a no? Q. That would be, we don't have anything to do 23 Α. 24 with concealed handgun licenses. 25 Q. Okay.

134 (Exhibit No. 72 marked.) 1 THE REPORTER: Exhibit 72. 2 MS. MARANZANO: Thanks. 3 4 Q. (BY MS. MARANZANO) I'm showing what we are 5 marking for the record as Exhibit 72. Do you recognize 6 this document? 7 Α. Yes. 8 Ο. Is this an accurate copy of an e-mail that you sent and received? 9 Α. Yes. 10 And on the bottom e-mail, who are the 11 Ο. individuals that this e-mail was sent to? 12 Let's see. Well, it's the regional managers; 13 14 Joe Peters, Paul Watkins, and Steve Bell. Janie Smith 15 and Lori are policy people. Enrique was one of our tech solutions people. He doesn't work for us anymore. 16 17 Joe Mastracchio is a DAD, a deputy assistant director. Ron Grahovec works for L1. John Crawford is one of our 18 19 IT guys. Tom Vinger is one of our meeting 20 communications people. So is Katherine Cesinger. 21 Stephanie Hunter is an assistant manager in one of the 22 regions. It escapes me which one. So is Charles Wells, David Barber, Barbara Munoz, and Carolina 23 Segundo. 24 25 O. And this e-mail was sent on July 15th; is that

135 1 correct? 2 Α. The bottom one was sent on July 15th, yes. And, at this time, did you change the 3 Q. Yes. 4 reporting cycle to a weekly reporting cycle? 5 Well, let's see. A. 6 Q. I'm looking at the --Yeah, I know. I'm reading it, too. 7 A. "We are 8 changing the reporting cycle from daily to weekly," 9 yes. Whose decision was that? Q. 10 11 A. That was -- that was Joe Peters decision based on my recommendation. 12 What was your recommendation based on? 13 Q. My recommendation was based on the amount of 14 A. time that we were -- that we spent working on EICs and 15 compiling the information. 16 17 Ο. Okay. It didn't -- it seemed to me that the -- that 18 19 my assessment was that a daily report that captured all the information that occurred during the day was a more 20 effective one than one in the morning and one in the 21 22 evening because sometimes you get those reports mixed 23 So my recommendation -- I'm sorry -- then a daily report, you get that information mixed up. 24 25 didn't collect it all at the end of the week, you can

136 have what I call a roll-up, which is a compilation of 1 all the -- all the information -- all the activity that 2 happened in the previous week. 3 4 Q. And after you went to weekly report, did you 5 ever change it back to getting reports more frequently 6 than once a week? 7 Well, I don't think we changed the reports. Ι mentioned that we do a poll. So if you want the 8 information right now, you can go to the SharePoint 9 site and you can pull the information. If you want it 10 20 minutes from now, you can go back and pull the same 11 information. But I don't recall me producing a report 12 and pushing it out to anybody to go back. I may have, 13 but I don't -- I don't recall, no. 14 15 Q. Okay. MS. MARANZANO: Can I mark this? 16 Exhibit 73. THE REPORTER: 17 (Exhibit No. 73 marked.) 18 19 Ο. (BY MS. MARANZANO) I'm showing you what we have marked as Exhibit 73 for the record. Do you 20 recognize this document? 21 22 Α. Yes. 23 Is this an accurate copy of an e-mail you sent Ο. on the bottom of the page? 24 25 Α. Yes, June 27th.

- Q. And can you tell me, does it say, "Sir, we continue our clean sweep. No EICs issued. We have had a close call on Vantage Park, but the customer opted out and left the office"?
 - A. Yes.

- Q. Did I read that correctly?
- A. Yeah, you did good.
- Q. Thank you. What did I -- what did you mean by "close call"?
 - A. The customer just didn't want it.
 - Q. What did you mean by "clean sweep"?
- A. That we -- I would need to see the document on there, but based on the inference, it seems to me that we really hadn't any EICs that were issued.
- Q. Are you aware of why this customer opted out and left the office?
- A. No. It may be in the database someplace, in our spreadsheet.
- Q. Why did you choose to use these words, "clean sweep," "close call"?
- A. That's just the way that I speak. When you do something your entire adult life, it's just how you -- I'm sure you have the same -- same colloquialisms and terms. That's just what I've done.
 - Q. Did you have any concern that describing an

- individual who wanted -- who was expressing interest in applying for an EIC as a close call would discourage individuals working for you from issuing EICs?
- A. Certainly not. That would run contrary to the training and the guidance that we had given them.
- Q. But you're also supervising the EIC program, correct?
 - A. Right.

- Q. And you're using words like "close call" to describe somebody who is interested in obtaining an EIC, correct?
 - A. That's just the way that I speak.
- Q. So you think that when you send a message and there's training that has a contrary message that employees will follow the training as opposed to what their supervisor is telling them?

MR. KEISTER: Objection, form. That's vague and mischaracterizes previous testimony.

THE WITNESS: Thank you. I wouldn't say that it was a contrary message. That's the way that I express myself. And -- and I don't think that -- that anything that I've done in my actions towards the customers or the guidance that we have put out in our training procedures or during our conference calls or anything like that would discourage our -- our

139 employees from issuing an election certificate to a 1 2 customer that was supposed to get one. (BY MS. MARANZANO) You don't have any 3 Ο. 4 concerns about the language that you used being 5 discouraging to DPS employees? 6 Α. No. Is it DPS's responsibility to implement the 0. 7 8 EIC program in a way that ensures an eligible EIC 9 applicant can obtain an EIC? A. Yes. 10 11 0. Is it DPS's responsibility to make the EIC process as easy as possible for an EIC applicant? 12 Within the constraints of the law, yes. 13 A. 14 (Exhibit No. 74 marked.) 15 THE REPORTER: Exhibit 74. Ο. (BY MS. MARANZANO) Can you take a look at 16 this and tell me if you recognize it? 17 18 Α. Yes. 19 What is this? Ο. This appears to be an EIC report that I sent 20 Α. for a -- it looks like it's a weekly report. 21 22 Can you turn to the second page? Actually, 23 let me clarify. When you say "weekly report," this is 24 the information that you were receiving from the 25 regional offices and putting into one piece of

140 information and pushing out; is that correct? 1 I would refer to this as a product. 2 received information from the offices, I consolidated 3 4 it into this product, and I pushed this out. 5 Okay. On the second page, under Hidalgo Q. 6 County --7 Α. Yes. Inquiry for information only, there's a -- one 8 0. person is listed as, "Customer was needing supporting 9 document." And the one below that, "Customer was 10 needing birth certificate." 11 Are you talking about La Joya City Hall, Unit 12 Α. No. 17? 13 14 Q. Yes. And Weslaco Business and Visitors Center, Unit 15 Α. No. 17? 16 17 O. Yes. 18 Α. Yes. 19 Ο. Do all offices distinguish between applicants lacking birth certificates and applicants lacking other 20 21 forms of supporting documentation? 22 I'm not sure it's a -- I'm not sure it's a Α. hard distinction because a birth certificate is 23 24 documented. It just depends on who is entering the 25 report and how they refer to it.

141 Have you provided offices with any quidance 1 Ο. for tracking individuals who lack birth certificates? 2 No. 3 Α. 4 Q. And, previously, I believe you said that an individual who lacked the underlying documentation may 5 or may not be recorded as an inquiry on this report; is 6 7 that correct? Α. 8 Yes. Okay. Can you turn to the third page under 9 O. Region 3? 10 Α. At the very bottom? 11 Uh-huh. 12 Q. 13 Α. Yes. Do you see that there's an individual -- or 14 Q. there's three -- I guess, three individuals listed as, 15 "Inquiry, did not have proof of citizenship"? 16 Uh-huh. 17 Α. Does that three indicate how many individuals 18 Ο. 19 fall into that category? That's how I understand it. 20 Α. 21 Okay. And is that based on basically what we Q. 22 have talked about earlier, that individuals are required to -- required to present some sort of 23 24 documentary proof of citizenship when they apply? 25 Α. Yes.

142 1 Ο. Okay. How many times has a person sought to 2 apply for an EIC, but lacked the underlying documentation? 3 4 Α. An individual? 5 Uh-huh. Ο. 6 Α. I don't know. 7 But that's information that you have some Ο. tracking system for; is that correct? 8 Not to the individual -- not to the -- not 9 Α. down to the individual, I don't think. 10 Q. Okay. 11 I don't believe, no. 12 Α. How many times has an individual attempted to 13 Ο. apply for an EIC, but been denied because they didn't 14 have documentary proof of citizenship? 15 Α. I don't know. 16 Objection, vaque. 17 MR. KEISTER: think, counsel, that -- I think you're confused about 18 19 him saying "an individual." I think he thinks you're thinking about one individual coming back as opposed 20 21 to -- as opposed to how many individuals. 22 MS. MARANZANO: Let me rephrase my 23 question. 24 MR. KEISTER: I think. I apologize, I'm 25 sorry if I'm wrong.

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143
                 (BY MS. MARANZANO) How many EIC applicants
 1
           Ο.
       have been unable -- or potential EIC applicants have
 2
 3
       been unable to obtain an EIC because they lacked
 4
       documentary proof of citizenship?
                I -- I don't know. I would have to go and
 5
           Α.
 6
       look -- look in our spreadsheet in order to provide
 7
       that information.
                Do you know approximately how many?
 8
           Ο.
                No, I don't.
 9
           Α.
                Are you still doing okay? Do you need --
           Ο.
10
           Α.
                Well, I'll need some more water in a bit.
11
                We'll push through a little bit longer.
12
           Q.
                That's fine.
13
           Α.
14
           Q.
                Okay.
                      THE REPORTER: Off the record.
15
                      (Discussion off the record.)
16
                      THE REPORTER: On the record.
17
                         (Exhibit 75 marked.)
18
19
           O.
                 (BY MS. MARANZANO) I'm showing you what we've
       marked as Exhibit 75 for the record.
20
21
                Give me a second.
           Α.
22
           Q.
                Yep.
                I have it.
23
           Α.
                Can you take a look at this and tell me if you
24
           Ο.
25
       recognize it?
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144 Sure. 1 Α. What is this? 2 Ο. Well, it's two-page document. So the front 3 Α. 4 part is an e-mail. The back part looks like it's a report of inquiries and issuances for mobile stations 5 6 in at least two counties. 7 Can you look at the top inquiry box? Ο. Α. Uh-huh. 8 It says, "Number of inquiries that did not 9 O. qualify, one"? 10 Α. Yes. 11 And then the remarks, "Did not meet ID 12 Q. policy." 13 What does that mean? 14 15 It means that the applicant wasn't able to Α. provide the identification documents that we require in 16 17 order to issue an EIC. So is that another way of saying the applicant 18 19 did not provide the required underlying documents? 20 Α. Yes. Do you break out -- in that remark column, do 21 Ο. 22 you break out documents that show identification as opposed to documents that show citizenship or something 23 24 else? 25 I don't -- I don't recall any instruction to

145 do that. A lot of that would be up to the individual 1 who was putting the information into the blocks. 2 3 Q. Okay. 4 Α. I don't -- I don't recall if we had any -- any 5 reporting standards that broke it down that way. 6 Okay. Did you ever provide guidance to 7 individuals in terms of how to record the information that they were sending to you? 8 I don't recall doing that. 9 Α. O. Okay. 10 (Exhibit 76 marked.) 11 12 (BY MS. MARANZANO) I'm showing you what we've Q. marked as Exhibit 76. 13 14 Do you recognize this document? I do. 15 Α. What is this? 16 O. This is an e-mail from -- there's two e-mails 17 Α. in there. There's an e-mail from myself out to the 18 19 regional managers who work for me, sent on September 20 the 14th. And then there was a response the next day 21 from Sam Silva, who's the regional manager for DPS 22 Region No. 3. Do you see that second entry in the box of --23 can you take a look at that? 24 25 Α. It says 9, slash, 14, 2013, Weslaco station?

146 Exactly. 1 0. Yes. 2 A. Yes. 3 Do you see that the inquiry says that that Q. 4 individual never had a US birth certificate? 5 That's what it says, yes. A. 6 Q. What's the appropriate way to handle an applicant who says that they never had a US birth 7 8 certificate? Well, we -- we asked the customer to prove 9 A. their citizenship. My father hasn't got a US birth 10 11 certificate. He's a naturalized citizen. He show his naturalization card. 12 What if an individual is born in United States 13 Q. but doesn't have a birth certificate, how is that 14 applicant handled? 15 There are a variety of ways that we can help 16 A. 17 mitigate that. What are those ways? Q. 18 A. There may be a midwife certificate. There may 19 be census documentation. There may be other 20 documentation that we get from the Social Security 21 And it goes back to what I mentioned earlier 22 agency. about the supporting documentation in that the farther 23 you get from the driver license or the identification 24 25 card, the more other documentation that you need. The

147 customer may have a lot of things. We've accepted 1 2 affidavits from people who were present at the birth of 3 a customer saying that, you know, he was born in such 4 and such a county. It would depend on that. 5 So DPS will accept documents that prove birth 0. 6 that aren't a certified copy of the birth certificate? Is that what I'm hearing you say? 7 8 We have -- we have discretion in the documents A. 9 that we do accept; but again, it would -- it would depend on the other documents that were provided. 10 11 We -- when -- remember what I said about the -- the -the lower the quality -- and I'm not saying that in a 12 pejorative way; but the farther you get from the driver 13 14 license and the ID card, the more we rely on a mass of So if we had a number of documents, then we 15 documents. could -- if the customer also had a Social Security 16 card or knew the Social Security number. We call them 17 numies. We could have that or an affidavit or there 18 are other things. There could be tribal memberships 19 20 and things like that. We can accept a lot of things to help show that a customer was born in the United 21 22 States. Doesn't the regulation specify what you can 23 Q. 24 accept? 25 A. The regulation?

148 That we looked at earlier. 1 0. Uh-huh. You mean the rule? 2 A. 3 Q. Yes. 4 A. The rule -- I need to go back and refer to it, 5 but I think that it also says other documents. And we 6 can -- we do have some discretion which other ones we 7 deal with. And the other document -- the other document 8 0. is -- the discretion to accept other documents is one 9 of the items listed in the supporting document 10 11 category; is that correct? 12 A. Yes. And doesn't the regulation require that 13 Q. somebody show, along with the supporting documentation, 14 at least one of the forms of secondary ID? 15 It does. But some customers might not have 16 A. that. It would depend on the customer. 17 When a customer doesn't have that, you're 0. 18 willing to forego the requirement that they show the 19 secondary? 20 Well, there's not a foregoance. It's that we 21 A. accept other documents that give us a reasonable --22 that would -- that make us reasonably certain that that 23 individual is who they represent themselves to be. 24 25 Ο. Is that permitted by the regulation, as you

149 read it? 1 By the rule? 2 Α. Uh-huh. 3 Ο. 4 Α. Well, we certainly do it, yes. Is it a DPS discretionary decision? 5 Ο. 6 Α. DPS has discretion, and driver license 7 exercises discretion when dealing with customers. So is this policy written down or memorialized 8 Ο. anywhere? 9 Α. Well, it's -- it's in our -- in it's our --10 our admin rules, and it's also part of our training as 11 a part of our procedures. 12 Which admin rules is it in? 13 Ο. The ones that we discussed earlier. 14 Α. The --15 we're talking about EICs now? Are we talking about --16 O. We're talk about EICs. So it's -- it's in the admin rules that 17 Α. Okav. we spoke about earlier. What is that, 15? Whatever it 18 19 is. 20 But the admin rules actually say something Q. 21 different, correct? 22 The -- we're allowed discretion in what we Α. 23 accept. 24 MR. KEISTER: It may be on that. I'm not 25 sure.

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150
                     THE WITNESS: I think it's these other
 1
       documents in the -- it's in the 521. I can't -- I
 2
       can't remember it right now.
 3
 4
           Q.
                (BY MS. MARANZANO) It's your testimony that
 5
       DPS has discretion to determine what documents are
 6
       sufficient?
                We have some discretion, yes.
 7
           A.
 8
                Some discretion and --
           0.
                We can't accept nothing.
 9
           A.
                Can you, as you sit here today, tell me what
           0.
10
11
       you could accept?
                I would need to see what it was. And it would
12
           A.
       depend on what the customer provided.
13
14
           Q.
                So --
                It's -- it's very much a -- it's very much an
15
           A.
       individual case-by-case basis. I need to see what the
16
       customer or the office personnel -- I need to see what
17
       the customer gives us or what they bring.
18
           0.
                And it's -- and the case-by-case determination
19
       is being made by whom?
20
                Well, initially, it's made by the people in
21
           A.
       the office, our CSRs in the office. If they have a
22
       question -- and they can refer it to their office
23
       supervisor, who makes a determination based on their
24
       experience. If they have a question, of course, they
25
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would go to the assistant manager and the regional

- manager; and they would come to me.
- Q. And the CSR, if they turn somebody away because they don't think the documentation is sufficient to establish identity, that -- that person -- they may not have gotten that person's name or contact information; is that correct?
- A. It would depend on where they are in the process.
 - Q. What do you mean by that?
- A. Well, so the customer would come and provide the filled out application, the DL 14; and we would have -- in that instance, we would have the customer's name and some contact information.
- Q. So if the person has already completed the application, you would have the person's name and contact information?
 - A. Yes.

- Q. And if you determine that somebody in that situation was given incorrect information, do you follow up with that applicant?
- A. We could, yes. The office supervisors would do that.
 - O. Is that something you do?
 - A. It's not something I do, necessarily; but it's

152 something that the department would try to do if we're 1 able to. We prefer the customer get the documents 2 that -- the identification documents that they're --3 4 that they want and that they need. And in terms of the documents that are 5 Q. presented --6 7 A. Uh-huh. 8 -- is there any DPS office policy or office 0. 9 guideline that lays out what CRS's or other individuals issuing EICs are supposed to be looking for in terms of 10 11 this case-by-case determination? Well, it's based on their experience as driver 12 A. license employees. So there's a standard training that 13 14 they all go through. It's an eight-week training It's also based on their experience working 15 program. in those offices and accepting documents and referring 16 17 questions to their supervisors who have a tremendous amount of experience in seeing identification 18 documents -- a variety of identification documents. 19 And do you see on this document that we're 20 Ο. looking, this particular customer was told that he 21 22 could not be processed. 23 Do you see that? 24 Α. I do. 25 Ο. And do you feel that that was the

153 appropriate -- you believe that was appropriate way to 1 handle this situation? 2 Well, it's -- he had never had a US birth 3 Α. 4 certificate, and he couldn't be processed. That's all I know about the transaction. 5 6 Ο. Uh-huh. Is there -- does it -- it doesn't 7 describe any of the other alternatives that you just mentioned to me, does it? 8 9 Α. No, ma'am. If the -- if the DPS employee had explained Ο. 10 that, would that be captured in this report, explained 11 that the individual had the option of providing any one 12 of the different documents you've just described to me? 13 All I know about the report is what's written 14 Α. here on the e-mail. I don't know what other exchanges 15 took place between the employee and the customer. 16 And you testified earlier that you haven't 17 given employees guidance on what information they 18 19 should be capturing in these reports; is that correct? Α. That's true. 20 21 Q. Okay. 22 MS. MARANZANO: Is everybody okay? THE WITNESS: I would like to take a 23 break, if that's all right. 24 25 (Lunch recess from 12:26 p.m. to 1:13 p.m.)

154 Back on the record. 1 THE REPORTER: 2 MS. MARANZANO: Okay. Back on the 3 record. 4 Q. (BY MS. MARANZANO) Am I correct that you testified earlier that the first several weeks that DPS 5 6 was issuing EICs you didn't actually issue any EICs? 7 To the best of my recollection, that's right. I don't remember -- I don't remember when we issued our 8 first EIC. 9 What did you attribute that to, the lack of 10 issuing EICs? 11 I don't -- I don't recall. 12 Α. Did DPS evaluate the program at any time since 13 Ο. 14 you've been issuing EICs? 15 What do you -- how do you mean "evaluate"? Α. Was there any conversation about the fact that 16 Ο. you hadn't issued any EICs? 17 Only that we hadn't issued any. 18 Α. 19 Was there any conversation or deliberation Ο. about making any changes to the EIC program? 20 What kind of changes? 21 Α. Was there any conversation or deliberation 22 Q. 23 about making any changes? The -- the only conversations that we've had 24 Α. 25 regarding changing the EIC program have come after the

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- election cycles when we conducted after action reviews to look at what we did and see what we could improve. But other than that, no.
- Q. Okay. And I want to talk to you a little bit more about that. But in terms of looking at the fact that you have issued no EICs, did DPS change any of its publicity about the EIC program?
 - A. Not -- not to my knowledge.
- Q. Did DPS make any changes to any educational outreach efforts?
 - A. Not to my knowledge, no.
- Q. Did you or anybody else at DPS do any follow-up with the employees actually issuing EICs?
- A. Other than the after action reviews that we spoke about, no.
- Q. And can you tell me what these after action reviews are?
- A. An after action review is a -- it's a military term, and what you do is you look at what you were asked to do, what your mission was, and then you look at -- you look at it in terms of things that you had done well and, therefore, need to be sustained and things that need -- areas that need improvement.
- Q. And what did you determine that you had done well in these after action reviews?

156 Well, it would -- the specifics would depend 1 Α. 2 on which after action review you're talking about. How many have you done? 3 Q. 4 A. Two. 5 So why don't you tell me for each one what --Q. 6 what you thought was a success, what you thought was going well in the program in each after action report. 7 8 So to the best of my knowledge, the A. Sure. 9 discussion revolved around what had gone well with the logistics and our ability to constitute the mobile EIC 10 11 units and then to get them to the county that we had been asked to provide service in as an example of what 12 we did well. And we recognized that an area that we 13 needed to improve on was the -- our internal data 14 tracking and also our media communications. 15 And why did you determine that you needed to 16 Q. improve your data and tracking system? 17 Well, it wasn't so much the information that A. 18 we were collecting. It was that there were a lot of --19 20 we had seen those reports and the report -- the frequency of the report changed and we talked about how 21 we should -- how we should get -- provide information. 22 And you're referring to the reports that we 23 Q. looked at earlier in your e-mails? 24 25 A. Those reports that I produced, yes.

157 And in terms of the media and 1 0. communications, why did you decide that that needed to 2 3 have some improvement? 4 A. There was an internal -- it was an internal 5 communications between the driver license media point 6 of contact and the DPS media and communications point 7 of contact. 8 What caused you to think that it needed to be 0. 9 improved? It was -- it was just based on comments that A. 10 11 we had at the after action review. What -- can you remember any of those 12 Q. 13 comments? I don't remember specific comments. I 14 A. remember that -- that our median -- media guy, he -- he 15 had a difficulty understanding where we were -- where 16 we were going to go to provide services. 17 Was there a concern that the media DPS was 0. 18 19 providing was not accurate? No, that wasn't a concern. It was that he 20 A. didn't understand. The way we depicted the 21 information, he -- it wasn't laid out in a way he could 22 understand it. He was looking for something 23 alphabetical and it was chronological. 24 25 Q. And so the -- when you say media

158 communications needed to improve, you're talking about 1 2 internal communications to your media people? 3 A. Internal from driver license to -- to the DPS media communications. 4 5 Okay. Was there any evaluation of your Ο. 6 external media communications? 7 Α. Not on our part. Was that part of the after action review? 8 Ο. Which part? 9 Α. An evaluation of your external media. Ο. 10 Α. No. 11 Was part of the after action review an 12 Q. analysis of how many EICs had been issued? 13 14 Α. No. You didn't -- you didn't consider that at all? 15 Ο. It was merely a statement of fact. We issued 16 Α. X number. 17 When -- you said there were two of these after 18 Ο. 19 action reviews that you've done? 20 Α. Yes. And when were they done? 21 Q. They were done after the election. I don't 22 Α. have the exact dates. I believe one of them was 23 24 November and I believe the second one was -- was March. 25 Ο. March?

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159
                To the best of my knowledge those are the
 1
           Α.
 2
       dates.
3
                       So one -- to the best of your
           Q.
                Okay.
4
       knowledge, one was done after the November 2013
5
       election and one was done after the March 2014
6
       election?
           A.
7
                Yes.
 8
           Ο.
                Okay.
                        (Exhibit No. 77 marked.)
 9
                      THE REPORTER:
                                     Exhibit 77.
10
           0.
                 (BY MS. MARANZANO)
                                     I'm showing you what we've
11
       marked as Exhibit 77. Do you recognize this document?
12
                I do.
13
           Α.
                What is this?
14
           Q.
15
                This is a -- appears to be a spreadsheet dated
           Α.
       the 3rd of February with a list of names and the EICs
16
17
       that were issued to individuals, location, and type of
       office.
18
19
           Ο.
                And can you turn to the -- the last page,
20
       which, I think, is the fifth page.
21
                 It starts with, "Delgado, Monica"?
           Α.
22
           Q.
                Yes.
23
           Α.
                Yes.
                What is that list?
24
           Ο.
                This appears to be a list of applicants who
25
           Α.
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were not issued EICs.

- Q. And are all of these individuals, individuals who actually submitted a complete application to DPS?
- A. I believe so. To the best of my knowledge it is, yes. As of the 3rd of February, yes.
- Q. And when it says, "Insufficient supporting documentation," what does that mean?
- A. It just means that the document that the individual provided was -- was found to be -- I hate to use the same word, but insufficient in some way.
- Q. Is this something that would come up in the quality control check?
 - A. Yes.
- Q. So it was somebody who had the supporting documentation, but for whatever reason it was found to be insufficient; is that correct?
- A. If it occurred during the -- the quality control check conducted by license and record service, it was based on a review of the documentation that was provided.
- Q. Okay. And if an individual hadn't had the documentation, hadn't had the required documentation, is it likely they wouldn't have completed an application in the first place?
 - A. I don't know.

161 Did DPS make any attempt to contact the 1 Ο. individuals on this list? 2 To my knowledge, no. 3 Α. 4 Q. Did DPS share this list with any other 5 agencies? I don't know. 6 Α. 7 Has any agency requested this information? Ο. I have not been -- no one has requested it 8 Α. from me. I can't answer that question. I don't know. 9 Has any agency suggested to DPS that it would 10 Ο. be useful to follow up with individuals -- such 11 individuals who have invalid applications? 12 Not to my knowledge. 13 Α. (Exhibit No. 78 marked.) 14 15 THE REPORTER: Exhibit 78. (BY MS. MARANZANO) I'm showing you what we've 16 Ο. marked as Exhibit 78. Do you recognize this document? 17 I do. 18 Α. 19 0. What is this? 20 This appears to be an application overview for Α. election certificates dated 21 October 2013. 21 22 And what -- what did you say it was, an Q. application --23 24 An application overview. Α. 25 Ο. Overview. Oh, sorry. I misheard you. And

162 what -- what is the basis for this overview, what --1 like what -- what do you use -- what information do you 2 rely on when you're making an application overview? 3 4 Α. What information do we use to create this? 5 That was a question. What information do we use to 6 create this? 7 Ο. Yes. We have information that's entered into 8 Α. Okav. 9 an Excel spreadsheet. It's currently resident on a SharePoint site --10 0. Uh-huh. 11 -- although I can't tell you if this was 12 Α. resident on the SharePoint site on the day this was 13 14 created. 15 Uh-huh. Ο. There was -- there was a spreadsheet and the 16 Α. spreadsheet was used as a source document for this. 17 Okay. And the spreadsheet, is that the 18 19 information -- the spreadsheet contains information 20 from the regional offices; is that correct? This -- no, not now. 21 Α. Where does it get the information from? 22 Q. The spreadsheet as it currently stands is --23 Α. receives input from each CSR who is in the field. 24 25 Ο. Okay. I understand. Do you compile this

163 application overview? 1 2 Α. No. Who does that? 3 Ο. 4 Α. Well, on the 21st of October it was -- it probably -- I mean, to the best of my knowledge, it was 5 6 a gentleman named Ryan O'Connor. 7 And do you see -- let's see -- the number applied at the top of the first page? 8 Hang on a second. This says, "Application for 9 Α. EIC received at an EIC station"? 10 O. Yes. 11 12 Α. Yes. Is that -- are those all the applications that 13 Ο. have been received at any office that was issuing EICs? 14 15 Say that again, please. Α. Are -- is that -- No. 74, does that capture 16 Ο. all of the EICs that have been issued from any of the 17 offices that issue EICs? 18 19 Α. To the best of my knowledge, yes. 20 Can you look at the second page? Who decided Ο. 21 how to put together these graphs or what information 22 would be captured in these graphs? I believe Ryan did that. 23 Α. Do you know how he made that decision? 24 Ο. 25 Α. Well, Ryan thought that might be information

that we could use and he offered it as a suggestion, and I said it looked fine to me.

- Q. Why is DPS tracking the number of applications by race?
- A. Well, it's in response to a number of queries. We get queries from the media and we get queries from the legislators, and sometimes they want that information. And after discussion with Ryan, what we felt was it was -- it was -- it was easier for us to depict that information on the chart that you see in front of you rather than to go back and query the database each time we get a request like that.
- Q. Has there been any analysis of these numbers, the number of applications by race?
 - A. No, I'm not aware of any.
- Q. Did DPS do any analysis to determine whether the racial breakdown of EIC applications is consistent with the demographics of Texas?
 - A. No, ma'am.

- Q. What do you do with this overview?
- A. We look at it. I mean, we really -- it was in there. Ryan suggested it. I thought it was a good idea. We -- we don't really -- we don't do anything with it. We look at it. We depict it. That's it.
 - Q. In terms of this whole report, what -- what is

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the purpose of this -- compiling this information into an overview?

- A. We -- we're asked periodically to provide this information because -- because EIC is a topic that's generated interest. We found it was easier for us to go ahead, since we had the information, to -- to show it on a chart. And that if way if -- for instance, if Paul -- Deputy Assistant Director Watkins were going to a meeting, I might print this and say, "If somebody asks, here's the current status on the EICs."
- Q. Is it shared with -- with anybody routinely apart from special requests?
- A. I don't know. I mean, you would have to specify -- not -- not to my knowledge.
- Q. Does it -- does it get sent to DPS Director Steve McCraw?
 - A. I never have. I don't know.
 - O. Does Mr. Peters see it regularly?
- A. Mr. Peters sees it when I print it and provide it to him. Sometimes he asks for it and sometimes he doesn't.
- Q. Does it get shared with any other state agencies?
- A. I've never shared it with another state agency. I don't know of anyone who has.

166 Is it shared with the public? 1 O. The -- no. No, I don't think so. No, ma'am. 2 Α. Has this information been used to make any 3 Ο. 4 changes to the EIC program? 5 Α. No. 6 Q. To the best of your knowledge, has it been 7 used for any purpose? It's just -- just to tell people where we are 8 Α. 9 and how many we've issued. (Exhibit No. 79 marked.) 10 THE REPORTER: Exhibit 79. 11 (BY MS. MARANZANO) I'm showing you what we've 12 Q. marked as Exhibit 79 for the record. Do you recognize 13 this? 14 15 Α. Yes. What is this? 16 Ο. Α. This is an e-mail with an attachment that I 17 sent to Mr. Peters on the 17th of October. 18 19 O. And what -- what is this attachment? The attachment -- excuse me. The attachment 20 Α. seems to be the tabs that we have -- that we -- that 21 22 are on our spreadsheet, the number of tabs on the spreadsheet where we enter the EIC information. 23 And you're referring to the same spreadsheet 24 Ο. 25 that you talked about earlier?

A. Yes.

- Q. Who does this report get sent to?
- A. Well, it's not a report. It's a -- I mean -- remember, the way I think of the reports are something that I write. So this is -- this is something that I thought that AD Peters might need. And at that time in the morning, I don't remember why I sent this one, but --
- Q. Is this information that's compiled regularly or was this a onetime compilation?
 - A. By "regularly," what do you mean?
- Q. Have you compiled this information more than once?
 - A. Probably, yes.
- Q. Do you compile it when people request it or is there another reason that you compile this information?
- A. We compile it when people request it or -- or if I think that -- you know, if I'm going to a meeting and I think I need it, or something along those lines. But it's not a routine weekly occurrence.
- Q. Can you look at the first page? There's graphs on this page, number of applications by age and number of applications by race. What are you using this information for?
 - A. As I explained earlier, it's just the

168 information that -- that Ryan and I discussed and we 1 thought might be of interest. We don't use the 2 information really for anything. 3 4 Q. So would you say this information also has not 5 been used to make any assessments of the EIC program? 6 Α. Yes, I would say that. Can you turn to the fourth page where 7 Ο. Okav. it has charts? 8 9 Α. Charts? Are you talking about this page? That's the page --O. 10 Α. Thank you. 11 12 -- yes. And they -- you also have a list of Q. I assume -- actually, why don't you 13 EIC applications. 14 tell me, what does that count represent? 15 Well, it hasn't got a header on it. So what I Α. believe it is is that that's the number of EICs that 16 17 have been issued to -- to various people. We've got the counties that have been depicted from Anderson to 18 19 Zavala, we've got ages, we've got other demographics. And has the information on this page been used 20 Q. to make any assessments of the EIC program? 21 22 Α. Not to my knowledge, no. No. 23 Can you turn to the next page, which is a Ο. chart of individuals' names. What does this page 24 25 represent?

- A. This page represents the number of EIC applications. It's -- it's an actuality. It's more of a status chart for internal use.
 - Q. What does the highlighting mean on this page?
- A. Which color?

- Q. Well, could you tell me what the yellow highlighting means?
- A. Yes. Well, the -- on the very top one it says, "LRS Validated."
 - O. Uh-huh.
- A. That's the process that I described earlier where with the license and records service --
 - Q. Uh-huh.
- A. -- conducts the QA/QC. And then -- and then orange directly below that on Line 10, that's a not valid. That just means that we didn't issue that -- that driver correction, that -- that EIC. And the yellow and the question mark under the "Type of Station" on Line 29, that's just a question mark. It's information that we just don't have. And for some reason we weren't able to get it.
- Q. So for those individuals who have the yellow highlighted question mark, those are individuals where DPS is unaware of the type of station that they received the EIC from?

- A. That's right.
- Q. And on the -- if you could flip two more pages, there's another list. Is this list the same as -- is this the same as that we were just looking at?
- A. Well, it looks like it has some of the same data on it, but the -- the list with the -- the orange highlighting -- not that one, but the other one that we had talked about previously.
 - Q. The list we were just talking about --
- A. Yes.

- Q. -- and the list we were looking out now have some of the --
 - A. It has some of the same information on it.

 What -- what this appears to be, the first list, is it appears to be a tracking chart so we can see where the EIC is in the process in case anybody has asked. And then what this list -- the shaded list that you're looking at right now, what that appears to be is that just appears to be the entry on the spreadsheet for the customer that came to the office.
 - Q. And what -- what does the highlighting on this second list mean?
 - A. The yellow highlighting?
- 24 O. Yes.
- 25 A. I don't know.

171 Do you see that it's not the same highlighting 1 Ο. 2 as what we looked at previously? Well, it's yellow. I don't know why they --3 Α. 4 they highlighted the application count column. I don't know why they did that. 5 6 The application count column is for only 7 certain individuals, correct? I don't know why they did that. 8 Α. Yes. Is this -- is this chart -- or this group of 9 Ο. charts and tables shared with any other state agencies? 10 Α. Not to my knowledge. I've never done it. 11 Nobody has asked me to. 12 And is any of this information included in any 13 of these charts or tables used to evaluate the EIC 14 15 program? Α. No, ma'am. 16 MS. MARANZANO: Can we -- can we go off 17 the record for one moment? 18 19 MR. KEISTER: Sure. (Discussion off the record.) 20 MS. MARANZANO: Let me have this marked. 21 22 (Exhibit No. 80 marked.) Exhibit 80. 23 THE REPORTER: THE WITNESS: Do you want to give her my 24 stuff? 25

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172
 1
                     MR. KEISTER: You may need your tables or
 2
       your statutes.
 3
                     MS. MARANZANO:
                                     Thank you.
 4
                     MR. KEISTER: All right.
                (BY MS. MARANZANO) Okay. I am showing you
 5
           0.
       what we have marked as Exhibit 80.
 6
 7
           A.
                Yes.
 8
                Can you tell me what this is?
           0.
                      This is what we refer to as our EIC
 9
           A.
                Yes.
       dashboard. And by way of clarification, we have talked
10
11
       about the way that we track EICs. And initially there
       was a report. We referred to it as a push document,
12
       push it out. This is the final evolution or the
13
       current evolution, I suppose I should say, for how we
14
       track our election certificates.
15
                       And this is compiled from those reports
16
           Q.
                Okay.
       that you get that you push out; is that correct?
17
           A.
                No.
18
           Q.
                Can you repeat what you just said then?
19
                      I'll try. This is what is we call the
20
           A.
                Yes.
       EIC dashboard, and this is the -- the current evolution
21
       of how we track election certificates.
22
                How frequently do you put together this
23
           Q.
       dashboard?
24
25
           A.
                In order to answer that question I have to --
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173 I have to do some explaining. 1 2 Q. Okay. 3 I mentioned that there's a SharePoint site. A. 4 Q. Uh-huh. 5 And our customer service A. Okay. 6 representatives have access to the SharePoint site, and they enter -- on the SharePoint site they enter the 7 8 application data for customers that come to the office. 9 And once they update it there's a series of menus and they go through their pull-down menus. And then 10 11 they -- they post it or they, you know, submit it. And then that information updates a spreadsheet which is 12 kept on the SharePoint site, and from that spreadsheet 13 we derive this chart. 14 15 Q. Okay. So it's not updated in the same manner as the 16 A. daily or the weekly reports that I would produce and 17 send. This is -- this document can be -- or is updated 18 19 or carries, I suppose is the best way to put it, near realtime information. So if you go to an office in Bee 20 County, you get your EIC, the CSR puts it in there, and 21 it's updated. 22 Who can access that information? 23 Q. Any DPS employee and driver license division 24 A. 25 has access to it in order to be able to update the

174 source document. 1 And who at DPS headquarters can access that 2 Q. 3 information? 4 A. When you say "access the information," are you 5 referring to the charts or are you referring to the 6 underlying spreadsheet that's the source document for 7 the chart? 8 The underlying spreadsheet. 0. We have that restricted. I -- I can't give 9 A. you an exhaustive list of who it's restricted to. And 10 11 the CSRs don't update the spreadsheet; they update the SharePoint site, which updates the spreadsheet. Okay? 12 So I can look at the spreadsheet and a few people can 13 look at the spreadsheet, but we can access the 14 dashboard to print it for ourselves. 15 Do you circulate the dashboard to anybody? 16 Q. No, we don't. If somebody wants it and 17 A. No. they have access to the site, then they can -- they can 18 19 print their own. It's -- it's on the other side of the DPS firewall, so only DPS personnel who have access 20 would be able to access the SharePoint site. 21 Who decided what information to include in the 22 Q. dashboard? 23 You have to understand that the -- this EIC 24 A. 25 dashboard is an evolution of all the previous products,

175 so there's an element of, "Well, we had done it that 1 2 way before, so we're going to include it this way now." 3 And that's why the windows that you see are included in 4 here. 5 And -- and it also -- it's in response to 6 some -- sometimes we get media queries of how many 7 issues or how many applicants we had. And rather than 8 answer the question several times a day, it was just 9 easier for us to give Tom Vinger, or whoever was answering the question, the link and allow them to view 10 11 it themselves. When -- when is this -- the information that's 12 13 on this dashboard that we're looking at, when is this 14 current as of? 15 If you remember the answer to my previous Α. question that I gave you. 16 17 Ο. Uh-huh. So when -- it's current as of the time that 18 19 you print it. Okay? But the information on the -- on the spreadsheet, or whatever it is, is updated as soon 20 as the CSR updates the share point site. 21 So I guess what I'm asking is, when was this 22 Q. 23 printed? I don't know. It's whenever they printed it. 24 Α. 25 It's -- it doesn't say as of -- hang on a second.

176 might say it somewhere. 1 I don't know. What's done with -- with this information? 2 0. The same -- the same that we did with the --3 A. with the other information. We had talked about we 4 5 If -- if somebody has a question, then we look at it. 6 provide them the information from it. 7 Do you circulate this EIC dashboard in sort of -- as we're looking at it, something like this? 8 the spreadsheet, but this compilation of the EIC 9 dashboard to any other state agencies? 10 Α. No. 11 Do you circulate any form of that, of the 12 Ο. information that goes into this EIC dashboard to other 13 14 state agencies? 15 No, ma'am, not to my knowledge. Α. Do you use this EIC dashboard to evaluate your 16 Ο. 17 EIC program? 18 Α. No, ma'am. So you're collecting this information just in 19 Ο. case people ask for it? 20 That's essentially it. 21 Α. Has -- other than the press, have individuals 22 Q. asked questions about information that's contained in 23 this EIC dashboard? 24 25 Α. Sometimes we get questions from legislators,

177 and based on -- depending on what they ask, you can use 1 this to answer their questions. But we -- to my 2 knowledge, we've never provided this to a legislator. 3 4 Q. So this is an internal document that DPS uses 5 to answer questions, but DPS doesn't share this 6 document with others? No, ma'am, not to my knowledge. 7 A. Have legislators asked you for information 8 Ο. that's contained in here? 9 On occasion, yes. Α. 10 Do you know which ones? 11 Ο. I -- I don't recall any right now off the top 12 Α. 13 of my head, no. Is there -- was there any discussion of the 14 Q. different information to categorize in this report? 15 Α. I'm sure that we -- or I know that we talked 16 about some of the information. 17 Do you know why you decided to do this graph 18 19 with the numbers -- and I'm looking on the --I see it. 20 Α. -- fourth page --21 Q. 22 Α. Yes. 23 -- the number of applicants by race. Q. No, that was -- that goes back to the 24 Α. 25 statement that I had made where it was something that

178 we had collected, and we continued just to collect it. 1 2 When you make a spreadsheet and you create the tables from the spreadsheet, sometime it's easier just to keep 3 4 them, and we just hung onto them. 5 Do you why you have that graph of the number Ο. 6 of applicants by age group? No, that was just something we included. 7 Α. I want to circle back to something that 8 Ο. Okav. we talked about earlier. 9 (Exhibit No. 81 marked.) 10 THE REPORTER: Exhibit 81. 11 (BY MS. MARANZANO) Does this look familiar to 12 Q. 13 you? It's a birth certificate affidavit. We don't 14 Α. use it. 15 Have you seen this before? 16 Q. 17 Α. Yes. When was that? 18 O. 19 Α. It was during our prep. I'm sorry. MR. KEISTER: Beyond that. 20 21 Q. (BY MS. MARANZANO) Apart from any 22 conversations you had with counsel, did DPS at some time consider using this affidavit instead of requiring 23 an individual to present a birth certificate? 24 25 Α. They must have, yes.

- Q. Do you have any awareness of that?
- A. No.

- Q. Do you have any knowledge of why this affidavit is not used?
- A. Well, we -- we asked for -- we asked for birth certificates. I'm not sure what this would do for anybody.
- Q. Did you testify earlier that an individual who didn't have a birth certificate could provide other documentation, such as a -- well, you mentioned an affidavit of somebody who was at their birth; is that correct?
- A. That's correct, but I think that I really should have highlighted at that point in time that the people who fall into that category are customers.

 That's a very small number of people like that, and -- and so it's not something that we accept as a matter of course or routine. There are provisions, to answer your question.

If somebody was born and they didn't have a birth certificate, they could, but I personally have never dealt with it. I was instructed that that was something that we could accept, but I've never dealt with that in my time in DPS. And, to my knowledge, none of my subordinates have ever had to deal with that

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kind of an affidavit.

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- Q. And are -- you're saying it's a small number of people who have never received a birth certificate? Is that what you're saying?
- A. I'm saying that there a small number of people who come to our office who -- who don't have a birth certificate.
 - Q. So your knowledge is based on what?
 - A. My knowledge of that?
 - O. Uh-huh.
 - A. It's -- it's anecdotal and personal knowledge.
- Q. What problems would there be in using this affidavit in place of a birth certificate?
- A. Well, you're asking an individual to say that they are who they say they are independently.
 - Q. And why is that a problem?
 - A. Well, they may not be who they say they are.
 - O. So --
- A. It's not -- it's not something that we can compare to anything. And there's -- there's no way for us to connect the dots that I talked about before in order to determine that the person who fills out the application is actually who they say they are.
- Q. And is it the case that this person would be signing this certification essentially under oath that

181 they are who they say they are, correct? 1 That's what it looks like, yes. 2 Α. DPS determined that that was insufficient? 3 Ο. 4 Α. I -- yes. You were not a part of that determination? 5 Ο. 6 Α. I was not part of that decision. 7 But is it the case that DPS uses this Ο. affidavit now or would accept this affidavit? 8 We do not use that document. 9 Α. Did DPS consider a rule at any point that 10 0. would have allowed individuals to obtain an EIC without 11 bringing a birth certificate to the office, but 12 allowing DPS to connect to the Department of Vital 13 Statistics to access the birth records? 14 15 Α. Not to my knowledge. You're not aware of any discussion of such a 16 Q. 17 possibility? 18 Α. No. 19 O. Would there be any technical impediment to 20 doing that? 21 I -- I don't know. I'm not -- I'm not a Α. 22 technical person. I don't know how those things would 23 work. 24 Are you aware of any other impediment that 25 would have existed to doing that?

182 No. 1 Α. 2 Ο. Okay. (Exhibit No. 82 marked.) 3 4 THE REPORTER: Exhibit 82. 5 (BY MS. MARANZANO) Okay. I'm showing you Ο. 6 what we have marked as Exhibit 82 for the record. 7 you recognize this? Α. I do. 8 What is this? 9 Ο. This appears to be information that we derived Α. 10 from our database, and it is a list of inquiries. 11 And when is this current as of? 12 Q. It's current as of whenever it was printed, 13 14 but that's not depicted on the document. It's whenever 15 they printed it. Ο. What's done with this list? 16 Well, other than bringing it here for you, 17 Α. nothing. We look at it, but that's it. 18 19 O. Does DPS do any follow-up with any of these individuals? 20 21 Not to my knowledge, no. Α. 22 To your knowledge, it hasn't done any Q. follow-up with anybody on that list? 23 24 To my knowledge, no. Α. 25 Ο. Does it do any sort of analysis of the inquiry

183 descriptions? 1 2 Α. No. Does it use this at all for training 3 Ο. 4 employees? 5 Α. No. Does it use this at all for any sort of 6 Ο. 7 outreach or education? Α. 8 No. Where is this information kept, in a database? 9 Ο. There's not a database. It's information 10 Α. that's derived from the applications. It's on the 11 same -- it's on the same spreadsheet. So the CSR -- if 12 you remember, I explained to you earlier, a customer 13 comes in for an issuance, the CSR accesses the 14 SharePoint site. He enters the information relevant to 15 an issuance. Well, there's also a way to enter 16 17 information relevant to an issue, yes. Am I correct that when we looked at the weekly 18 19 reports earlier some of those reports had inquiries 20 without anybody's names listed? 21 I would have to go back, but I believe you're Α. 22 correct. So what distinguishes an inquiry where a DPS 23 Ο. employee takes down the name? 24 25 Α. Just that the DPS employee had -- had the

184 1 customer's name. So this -- this list of inquiries, which is 2 current as of some date -- we're not sure when --3 4 wouldn't actually capture every inquiry that occurred. 5 Is that true? 6 Α. What this appears to be are the inquiries for 7 2014. Uh-huh. But is it the inquiries where you had 8 Ο. the name -- the customer's name? 9 It's not -- it's not only -- if you look at Α. 10 the second inquiry --11 12 Uh-huh. Q. -- it just says, "Customer had valid Texas ID 13 in 1981," but we didn't capture the customer's name. 14 That's not Annabelle --15 Ο. Modified -- modified by the DPS employee 16 Α. No. who entered that information. 17 I see, uh-huh. So this is every inquiry that 18 19 was captured in a weekly report by -- or captured by a 20 DPS employee? This is -- this is -- these are the 21 Α. 22 inquiries that were captured in -- and these are -- I don't know how exhaustive it is. These appear to be 23 the inquiries that were captured for 2014. We don't do 24 25 weekly reports anymore.

- Q. Okay. And if somebody walks into a driver's license office and just asks a couple of casual questions, does that give -- about an EIC, would that be reported in an inquiry?
 - A. It's supposed to be.

- Q. Are you confident that it is?
- A. Yes. I mean, within the scope of what we talked about, there are errors for human -- human errors. If the -- the CSR is distracted by something else or some other incident occurs in the office, that might not be entered into the database. But I'm confident as a general rule that that's entered in there.
- Q. Can you take a look at -
 THE REPORTER: Hold on just a second.

 I'm trying not to cover up something.
- Q. (BY MS. MARANZANO) I'm showing you what's been marked for the record --

THE REPORTER: Exhibit 83.

- Q. (BY MS. MARANZANO) -- as Exhibit 83. Do you recognize this document?
 - A. It's a good thing that I wear trifocals, yes.
 - Q. And what is this?
- A. This is a printout of -- I can't tell you if it's the entire spreadsheet that we use or a portion of

186 it, but it appears to be a printout of -- of the 1 spreadsheet where we keep all of the EIC issuance 2 information. 3 4 Q. And can you tell me when this is current as of? 5 6 Α. It's -- no, it's the same -- it's the same 7 answer for the other documents, and I don't know. I can't tell from looking at it. 8 MR. KEISTER: Counsel, just if you want 9 to know, all these were printed Tuesday, so -- on that 10 So they're current this week or whatever. 11 day. 12 MS. MARANZANO: Okay. Thank you for that clarification. 13 14 MR. KEISTER: I think it was Monday; it 15 could have been Tuesday. THE WITNESS: Don't get me to start 16 17 saying anything. (BY MS. MARANZANO) Have you used this chart 18 for any -- anything related to the EIC program? 19 This chart? 20 Α. 21 Q. Yes. 22 Α. No, ma'am. Have you focused any outreach efforts or any 23 Ο. staffing efforts where more EICs are issued? 24 25 Α. No, ma'am.

187 You haven't used this chart for any -- or the 1 Ο. information contained in the chart for any assessments 2 of the EIC program? 3 4 Α. No. 5 Would you consider the EIC program to be a Q. 6 success? 7 A. You're asking me to provide you with my 8 opinion? 9 Q. Yes. In my opinion, it's been a success, yes. 10 A. 11 0. And what are you basing that on? Α. I'm basing that on the fact that we were able 12 to provide the opportunity for Texans in all 13 254 counties to get an EIC. 14 Is accessibility of places to obtain an EIC a 15 Ο. 16 factor in determining whether the program is a success? I don't understand what kind of accessibility 17 Α. 18 you're talking about. 19 Ο. Is the number of places issuing EICs a factor 20 in determining whether the program is a success? The number in and of itself? 21 Α. 22 Uh-huh. Q. No, I don't believe so. 23 Α. Is the number of EICs issued a factor in 24 Ο. 25 determining whether it's a success?

188 No, I don't believe so. 1 Α. Have you received any complaints from DPS 2 Q. 3 employees about the EIC program? 4 A. I have not, no. 5 Now that you've been sort of overseeing --Ο. 6 Α. Tenderized? 7 -- the EIC program for about a year, how --Ο. how would you say you find the additional 8 responsibility in terms of your workload? 9 Well, it's -- it's cyclic and the hours that I Α. 10 put in at DPS aren't much different. In many ways 11 they're easier than the hours that I've put in working 12 at other places. 13 Has it impacted your ability to deal with 14 Q. other responsibilities that you have at DPS? 15 That's a discussion you have to have with my 16 Α. 17 boss. Fair enough. Okay. 18 Ο. 19 MS. MARANZANO: At this time I will pass 20 the witness. 21 THE WITNESS: Okay. 22 MS. MARANZANO: Thank you. 23 THE WITNESS: Thank you. Can I get a 24 break? 25 MR. KEISTER: Yeah.

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189
                 (Recess from 2:01 p.m. to 2:13 p.m.)
 1
                     THE REPORTER: On the record.
 2
 3
                             EXAMINATION
 4
       BY MR. BRAZIL:
                Good afternoon.
 5
           Ο.
 6
           Α.
                Hi.
                I just want to follow-up on a few areas that
 7
           0.
       you touched on in earlier testimony. You talked about
 8
       the equipment of the mobile EIC stations or units.
 9
       you recall that?
10
           Α.
                T do.
11
                       Can you describe what equipment exactly
           Q.
                Okay.
12
       makes up one of the mobile units?
13
14
           A.
                I don't know if I can do it exactly.
15
           Q.
                Sure.
                I'll give you the best I can. So a mobile
16
           A.
17
       unit will consist of a laptop computer, a printer.
       There's a number of forms -- DPS forms necessary to
18
19
       issue EICs. There will be a ream of paper. There's a
20
       tripod, a camera, a digital camera. The connections,
       the cables, and that stuff that makes all that business
21
              There's a -- there's a blue screen that we -- we
22
       work.
       use as a backdrop for the photographs that we take.
23
       There's a tripod for that or some kind of a stand. I
24
25
       don't know if it's a tripod or not. There's the tubs
```

```
190
 1
       to put it in. And -- and depending whether it is a
 2
       county EIC unit or a DPS EIC unit, it will have a cell
 3
       phone. If it's a DPS EIC unit, it will have a DPS
 4
       issued cell phone with phone numbers entered into for
 5
       the ease of the CSRs. I can't recall if we still give
 6
       the -- the CSRs a dolly to carry -- there were
       complaints about that. They didn't like our dollies
 7
 8
       because the boxes were light. And if there's a dolly,
       then there's going to be bungee cords. So, to the best
 9
       of my knowledge, that's an EIC mobile unit.
10
                The laptop, is it connected to any DPS
11
           Ο.
12
       databank --
13
           Α.
                No, sir.
14
           Q.
                -- remotely?
                No, sir.
15
           Α.
                So it's a standalone laptop?
16
           Q.
                The laptop has been configured by our IT
17
           A.
       people so that it is not able to connect to anything.
18
           Q.
                Okay.
                       And how many of those mobile units were
19
       established by DPS, approximately?
20
           A.
                So, to the best of my knowledge, the Phase 2
21
       EICs -- EIC mobile units were -- there were 25 of them.
22
       And the Phase 3, which are the county EIC units, I
23
       can't remember if there were 78 or 79 of them. There
24
       were somewhere around 80. I can't remember if we kept
25
```

191 one to do -- to use -- it's called bench testing. 1 2 they -- our tech people are, you know, running tests on 3 it to make sure that the applications work properly, and that would be called what's called the bench test 4 5 unit. There's somewhere around 80 of those. 6 Q. When you say 80, you're talking about the county mobile units? 7 8 A. Yes. And how do you distinguish between a DPS 9 0. mobile unit and a county mobile unit? 10 The only distinction -- in reality, the only 11 A. distinction is the inclusion of the cell phone that I 12 mentioned earlier. 13 That's the only difference? 14 Q. To the best of my recollection, yes, sir. 15 A. And of the approximately 80 county units, are 16 Q. those permanent? I mean, are they given to the county 17 permanently or are they retrieved by DPS after the 18 county has finished using them? 19 The 80 units or so that that were provided to 20 A. the counties, the counties don't own them. The State 21 of Texas owns them. And I don't -- I don't recall if 22 Secretary of State actually paid for them or DPS did. 23 That part I don't know. But those units are provided 24 25 to the county. The county inventories them and they

192 1 are responsible for them. 2 So they keep the units as long as they need Q. 3 them? 4 A. They maintain the units, yes, sir. 5 Okay. Are they charged any fee, rental or 0. 6 otherwise, by DPS or the Secretary of State's office for these mobile units? 7 8 Α. No, sir. We even provide toner cartridges if 9 they need them. Do you know what the approximate cost of each 10 unit was to the State? 11 I knew at one time. I don't know now. 12 Α. don't recall the cost of the unit. 13 14 Q. Do you have a range, like \$5,000 to \$10,000 15 or --I couldn't even speculate because there were 16 Α. all kinds of peripherals. I don't know. 17 What about the total of cost of all, 18 Ο. 19 approximately, 105 mobile units? 20 No, sir, I don't know. Α. Did some of the counties already have some of 21 Ο. 22 the equipment that they could use as part of the mobile units? For example, paper, printer, laptop, things 23 24 like that? 25 Α. No.

193 1 O. I'm sorry? 2 Α. No. And the 80 -- approximately 80 county units, 3 0. 4 were those given to certain counties or were they given 5 to counties that requested them or how did that work? How did you determine -- or how did DPS determine who 6 got the 80 mobile units? 7 8 Α. DPS reached out to the counties that do not 9 have driver license offices. There are 78 counties that do not have driver license offices in the state. 10 11 And there was a letter -- I can't recall if A.D. Peters signed it or not, but that letter established that I 12 was the point of contact and that letter went out to --13 to the counties. I can't recall exactly who -- I can't 14 15 remember if it was the county commissioners or the county judge, but it went to -- it went to a county 16 official to make them aware of -- of the availability 17 of these the units. 18 19 Did all of the counties that did not have a Ο. driver's license office accept one of the mobile units? 2.0 No, sir. 21 Α. So did some of the counties take more than 22 Q. 23 one? No, sir. 24 Α. 25 Ο. Okay. So some of these 80 units went to

194 counties that had a driver's license office? 1 2 Α. No, sir. So what happened to the other --3 Ο. 4 Α. DPS maintains the control of those units. 5 And they're available if a county asks for Ο. 6 them today? If a county were to ask for them and the 7 Α. county didn't have a driver license office and the 8 county returned a memorandum of understanding signed by 9 the county judge and they participated in the training 10 to operate the unit, then we would provide the mobile 11 unit to the county. 12 How many counties that did not have a driver's 13 14 license office not accept the training and not accept one of the mobile units? 15 I would have to refer to one of our -- one of 16 Α. The number is -- is relatively small. 17 our charts. Ι believe, to the best of my recollection, it's 17. 18 19 17, approximately? Ο. Approximately, yes, sir. 20 Α. You also spoke earlier about the EIC database 21 Q. is kept separate from the driver's license database? 22 So within the driver license system, okay, 23 A. that we use when we're issuing driver licenses or ID 24 cards, the EIC database, it's a separate tab and that's 25

```
195
 1
       kept separately.
                Okay. So -- but the overall driver's license
 2
           Q.
 3
       database has within it EIC information?
 4
           A.
                That's -- that's not an accurate statement.
 5
                Okay. I didn't think it was. I was asking
           Q.
 6
       you to explain it to me. I didn't understand it
 7
       earlier.
 8
                Yes, sir, I'll try. When -- when the system
           A.
 9
       was -- when the driver license system that we use for
       our offices was configured and EIC was added into it,
10
       the information in that was placed -- it's maintained
11
       in a separate database. It's not accessible -- the
12
       document in that database are not accessible to driver
13
14
       license personnel unless they have special access to
15
       that.
                      That explains it. Now, what about the
16
           Q.
                Okay.
17
       CHL, is that a separate database?
                Yes, sir. And it's separate and distinct from
           A.
18
       driver license. It's maintained by another -- another
19
       department in -- in DPS.
20
                What department maintains the CHL database?
21
           Q.
                To the best of my knowledge, it's called RSD.
22
           A.
23
       It's Regulatory Services Division.
                       Does -- now, we know the EIC forms have
24
           Ο.
                Okay.
25
       a box or category for race, correct?
```

196 Yes. 1 Α. What about the driver's license 2 O. Okay. database and those forms, is there a place for someone 3 4 to designate their race? 5 Α. Yes. 6 Q. And what about the CHL? 7 I don't recall. Α. Can you search the driver's license database 8 Ο. 9 by race? Α. I don't know. 10 Ο. What about the EIC? 11 I don't think so, no, sir. I don't know that 12 Α. 13 either. So the form -- even though the form on the EIC 14 Q. 15 has a box for race, is that not inputted into the 16 database? 17 Α. Yes. It is? 18 Ο. 19 Α. Yes, but I don't know -- I don't know the 20 searchability of the database. 21 Fair enough. It is inputted, though? Q. 22 Α. Yes. 23 Q. Okay. That's all I have. Thank you. Thank you. 24 Α. 25 MS. KORGAONKAR: Before I start, could

197 you just let me know how much time we have. 1 THE REPORTER: Off the record. 2 (Discussion off the record.) 3 4 THE REPORTER: Back on the record. 5 EXAMINATION 6 BY MS. KORGAONKAR: Good afternoon, Mr. Rodriguez. I understand 7 it's late in the day and you're probably a little bit 8 tired. 9 Not at all. Α. 10 So my name is Natasha Korgaonkar, just to 11 Ο. reintroduce myself, from the NAACP Legal Defense Fund. 12 In this case, I represent the Texas League of Young 13 Voters and two individual plaintiffs, Imani Clark and 14 Michelle Bessiake. 15 So Ms. Maranzano has been asking you, and 16 Mr. Brazil as well, a series of questions. I'm going 17 to continue that series of questions on a slightly 18 19 different topic. It's Topics 3 and 4 from the notice, 20 which you testified earlier today that you were prepared for. I just want to remind you that you're 21 22 still under oath and you're required to answer all of the questions as truthfully and completely as you were 23 this morning, okay? 24 That's fine. 25 Α.

```
198
                Is it correct that DPS is the only state
 1
           Ο.
 2
       agency that can issue EICs?
 3
           Α.
                Yes.
 4
           Q.
                Okay. Now, I would like to hand you an
       exhibit. I'll give you a moment to review it.
 5
 6
                       (Exhibit No. 84 marked.)
                     THE REPORTER: Exhibit 84.
 7
                      (Discussion off the record.)
 8
                (BY MS. KORGAONKAR) Exhibit 84 is
 9
           Ο.
       Bates-stamped TEX-0511323, for the record. When you've
10
       had a minute to look at it, if you could just let me
11
12
       know.
13
           Α.
                Okay.
                       Have you seen this document before?
14
           Q.
                Okay.
15
           Α.
                Yes, ma'am.
                Okay. And what is this document?
16
           Q.
                Well, it appears to be an e-mail from me to
17
           Α.
       the leadership and the -- the driver license leadership
18
19
       and the different driver license regions about EIC
       reporting -- information reporting requirements.
20
                And are these the regions for which you're
21
           Q.
22
       responsible?
23
           Α.
                In part.
                And what do you mean by that?
24
           Ο.
25
           Α.
                As I explained previously, I'm responsible for
```

199 DPS Regions 3, 4, 5, 6A and 6B, and this is all of the 1 DPS Regions 1 through 6B. 2 Okay. So these include regions that your 3 Ο. 4 colleague, Mr. Bell, also supervises; is that right? 5 Yes, ma'am. Α. 6 Q. Okay. And could you just read the first sentence of this e-mail? 7 8 A. "Folks, EICs are becoming a big deal Sure. 9 now and the information requirements are tightening up." 10 So what did you mean when you said that 11 0. Okav. EICs were becoming a big deal? 12 It means that -- that people were asking about 13 A. them and the quality of information that I was getting 14 15 needed to be increased. And that's why, if you look further down in the e-mail, I'm asking for additional 16 information, specifically the date, the office name and 17 the station number, and a narrative for each of the 18 19 issuances. And I sent this because -- because we were 20 getting different information from different regions. And who was asking for the information that 21 Q. you're now requesting? 22 23 A. Me. Aside from you, was there anyone else? 0. 24 I collected the information and I 25 A. No.

200 1 provided it to -- to my chain of command. 2 And, to your knowledge, was it only provided Q. 3 to your chain of command within DPS or did it go 4 outside of DPS as well? 5 To my knowledge, it went to my chain of A. 6 command, and that would be Paul Watkins and A.D. 7 Peters. Okay. And could you tell me what you meant by 8 Ο. "tightening up"? It seems like there's a change in the 9 requirements. I quess what I'm trying to get at is 10 what were the requirements before and then what 11 12 happened? I would have to see -- I would have to see 13 14 whatever I had sent out previously. 15 Okay. As far as you can recall. Ο. As near as I can recall, they -- obviously, 16 Α. since I had asked for it, the regions were not 17 including the office name or the station number. 18 19 then that would -- then the narrative -- I mean, they may have been providing a narrative. 20 21 Q. Okay. 22 Α. Because if you look at the example, it lays 23 out what I was looking for. And in the last sentence, you wrote, "The 24 0. 25 clearer you make this up front, the fewer follow-up

201 phone calls we have to have." 1 2 Α. Yeah. Is that right? 3 Ο. 4 Α. Yes, ma'am. 5 What -- what exactly did you mean by that? Ο. 6 Α. If I got information from a region that --7 that was -- was incomplete, then I would have to call 8 them. You would have to call them in order to 9 Ο. complete the information, right? 10 Α. To find out what the information was. 11 And why would you have to do that? 12 Q. Well, because I was in charge of the program 13 14 and I viewed it as my responsibility to provide as 15 complete information as I could get to my chain of command. 16 And was there a problem with phone --17 0. Okav. you mentioned fewer follow-up phone calls. At the 18 19 time, were there too many follow-up phone calls, as far 20 as you can remember? Well, when you're trying to call nine people 21 Α. about something it consumes a fair amount of your time. 22 23 Okay, fair enough. And when the information requirements changed, do you recall where you got the 24 25 change information from or -- that's a confusing

202 1 question. 2 Α. Yes. Did someone ask that the information 3 0. 4 requirements be changed? 5 No, I decided. A. 6 Q. And you decided for what purpose? I decided to ensure that we had more 7 A. 8 continuity of the information and clarity and quality. Okay. You can set that document aside for 9 Ο. 10 now. I'll keep them in order. 11 Α. Okay. Currently, what are all of the types of 12 Q. places that someone can apply for an EIC? 13 A customer can get -- can apply for an EIC in 14 A. a driver license office. They can apply for an EIC at 15 a mobile location that's operated by DPS employees. 16 17 They can go and they can apply -- in some -- in some of the counties that I've touched on before, the counties 18 that don't have driver license offices that have 19 20 entered into the memorandum of understanding with DPS, 21 they can go to wherever that county is designated for And the Secretary of State has some 22 EIC issuance. mobile units and they can go to a location where the 23 Secretary of State are conducting mobile operations and 24 they can apply for an election certificate there. 25

203 So just for my understanding, the 1 0. 2 mobile units that are operated by DPS are different 3 from the mobile units that are operated by the 4 Secretary of State? 5 The -- those units -- with the exception of A. 6 the cell phone, those are the same units. 7 phone is the only change in terms of equipment. 8 But in terms of who is organizing the 0. 9 availability of those units --A. The Secretary of State has units and 10 11 they can -- we maintain the units. They tell us where they're going to go and our employees bring the unit to 12 The Secretary of State operates the that location. 13 14 unit. They set it up, they operate it. So for that category, I'll call them 15 Ο. the Secretary of State mobile units. 16 17 Α. Okay. The DPS's responsibility is to bring the 18 Ο. 19 equipment to a place that the Secretary of State has designated to set up and then it's operated entirely by 20 the Secretary of State from that point on or does a DPS 21 22 employee remain? 23 Depending on where it is, the DPS employee may or may not remain because we -- we did train a number 24

of Secretary of State personnel. Some of them are less

confident in their ability to issue and, in that case, we have instructed our employees to remain to help to make sure that it's done properly.

- Q. Okay. And why are some of them less confident?
- A. We're asking them to do something they've never done before. It would be as if I were to give you an eight-hour block of instruction and send you out by yourself.
 - Q. Right.

- A. You would want someone who has done it before to go with you.
- Q. Is it right that most of the Secretary of State employees have probably not done any kind of licensing, at least in their job in the Secretary of State's office?
- A. I don't know what their jobs entail, so I wouldn't want to speculate.
- Q. Okay. Has -- to your knowledge, has the -- has the biggest problem been that they don't issue usually issue any kind of licenses the way that DPS employees do with frequency?
 - A. I wouldn't categorize it as a problem.
- Q. Or the source of a lack of confidence, as you called it earlier?

A. I don't know. I mean, it's -- it's difficult for me to categorize what somebody is thinking. I hate to be imprecise. If you could help me -- rephrase the question and I can try and answer it better.

- Q. It's just a very simple point. So I understand from your testimony, but correct if I'm mistaken, that for these Secretary of State operated mobile units, you have perceived -- or DPS has perceived that some of the Secretary of State employees who are manning them are a little bit less confident than DPS employees when they man the DPS mobile units?
- A. Well, that's not entirely an accurate statement. And if I said that, that's not what I meant. Depending on the distances involved, our employees will bring the unit out there and will link up with the Secretary of State employees. And then there could be a variety of reasons they stay. They might not want to drive back six hours. They might stay and help out.
 - Q. Okay.

- A. Or -- or the Secretary of State personnel can say, "Please stay," in which case we're happy to do that.
- Q. All right, fair enough. Are there -- so you listed out four different categories of places where

206 people right now can apply for EICs. Are there 1 currently any plans, that you're aware of, to expand 2 3 that list of categories? 4 A. Yes. 5 And what are some of -- or what are all of 0. 6 those plans right now, as you know them? As I know the plans is that we -- we are in 7 8 the process or we have -- I can't remember if we have 9 trained them all or not. But we have provided training for a number of Health and Human Services employees who 10 11 are in seven counties around the State. And those employees, have they been trained to 12 Q. man mobile stations, mobile EIC units? 13 14 A. The equipment that we have -- the equipment that we have leftover was part of the original 80 that 15 we purchased for counties, okay. 16 17 0. Uh-huh. So we didn't go out and buy new. We have got A. 18 this equipment that still -- it's been -- we still have 19 it. So if the -- if the seven HHSC county employees, 20 if they are going to use the equipment, it would be 21 the -- part of the original 80 or so that we purchased 22 23 as part of the county -- the county effort. Okay. And do you know which counties those 24 Ο. 25 seven are?

207 I would have to refer to a map. I mean, we 1 Α. 2 have that, but --You don't remember offhand any of them? 3 Ο. 4 Α. Garza is one that I remember, yeah. Garza is one of them? 5 Ο. 6 Α. It's Garza, Blanco, and then there are some other ones. Off the top of my head, those are the ones 7 I can recall. 8 Okav. And what is the timeframe for those 9 Ο. seven counties to be participating in the mobile 10 program through these HHS employees? 11 When do we think they're going to be issuing 12 Α. 13 EICs? 14 Q. Or accepting applications. I don't know yet. I don't -- I don't have 15 Α. that information. 16 How did those seven counties get chosen or how 17 0. did they come about to be the ones? 18 A. Those were counties in which we did not have 19 an existing driver license office. 20 Q. Okay. 21 So it was part of the 78 counties that didn't 22 Α. have any. And there were discussions at senior levels 23 between DPS and HHSC to determine if there were -- if 24 25 HHSC had a presence in some of those locations.

208

turned out that it was -- or they did.

- Q. Do you know approximately when those conversations started?
- A. I wasn't a party to them. I don't know. I know that I spoke with a gentleman named Rolando Garza in probably March -- maybe March.
- Q. Okay. So early spring of this year, to your knowledge?
 - A. To my knowledge, yes.
- Q. Okay. And any other plans for expanding the types of places where a person could get an EIC, besides the one that you listed so far?
 - A. Not at the present time.
- Q. Okay. So I would like to get just a general sense of the current availability of places where people can apply for EICs, and I would like to start with the brick and mortar DPS locations generally.

So how many DPS offices are there in

Texas?

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- A. 229.
- Q. 229. How many driver's license offices are there?
 - A. I'm sorry. There are 229 driver license offices in the State of Texas.
 - O. Do you know approximately how many DPS

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offices?

- A. No, I don't. I'm not a facility person. I wouldn't speculate.
- Q. Okay. And just for the sake of clarity, what is the difference between a DPS office and a driver's license office?
- A. Certainly. A DPS office is a facility that's operated by DPS. It may have -- it may have highway patrol. It may have Texas Rangers. It may be a maintenance point. It may be nothing more than a communications building or it could be a driver license office. We're a large agency. We have a lot of other -- a lot of subdivisions within the agency and they could crew some of our offices. And then we also have some offices that -- in which all of those entities or portions of those entities work together.
- Q. Okay. And how many counties don't have a driver's license office? Is it around 79 or 80?
 - A. 78.
- Q. 78, okay. Are there counties that you know of that have no DPS office at all?
 - A. I don't know.
- Q. Why do some counties not have driver's license offices?
 - A. Well, there's a variety of reasons. The

210 population of the county. The availability of 1 equipment to send to counties. Other resources. 2 So what do you mean when you say "the 3 Ο. 4 availability of equipment"? We have a -- our driver license equipment and 5 Α. 6 we have purchased that after -- well, after our old 7 equipment was so obsolete that it ceased to function. So we purchased a given number of sets, and with those 8 given number of sets we can only equip so many offices. 9 And do you know around what time it was that Ο. 10 the old equipment, it sounds like, went obsolete, just 11 a rough timeframe? 12 It was -- to the best of my knowledge, it was 13 14 somewhere around 2009. Okay. So did certain counties before 2009 15 Ο. have functioning driver's license offices that then 16 closed and have not since reopened because of the 17 problem with the equipment? 18 19 Α. I believe so, yes. 20 And you also mentioned population was one of Q. 21 the reasons that some of these counties may not have driver's license offices. Can you tell me what you 22 23 meant by that? Well, an example is Loving County where they 24 A. have fewer than 100 people. From a business process 25

211 1 standpoint, it doesn't make -- it doesn't make much 2 business sense to put an office out in Loving County. 3 And who is making the decisions about whether Q. it makes sense from a business standpoint? 4 5 A. Ultimately, within driver license, it's A.D. 6 Peters based on the recommendation of the staff. 7 And, similarly -- I should have asked this a minute ago. But when it came to deciding which 8 counties would receive the updated equipment around 9 2009 or so, do you know who made the decision about 10 which counties would get the updated equipment? 11 So we have had -- we have had two sets of 12 updated equipment. So we switched in 2009 and we just 13 switched now to the current -- the current equipment 14 that we have. But the decision was made by driver 15 license leadership. It would have been the A.D. at the 16 time, which was Rebecca Davio, or now for the 17 current -- current equipment, it's A.D. Peters. 18 In your professional opinion, are there some 19 Q. counties where it might make sense to have driver's 20 license offices but that don't right now? 21 Well, I wouldn't want to -- to speculate, 22 A. other than to say that I think that the number of 23 offices that we have matches the population density and 24 the business that we -- we currently experience in our 25

212 offices. 1 2 O. So right -- is it correct to say that right now, you don't feel there are any places where it might 3 4 make sense to have a driver's license office, but that, 5 at least at this moment, don't? 6 Α. None come to mind right now. Okay. Can all driver's license offices, all 7 0. 8 229 of them, issue EICs? 9 A. Yes. And how long has that been accurate? 0. 10 11 A. Well, it was -- it was accurate from when we were asked to -- to start the program. 12 When was that, roughly? 13 Q. 14 A. Late June. Has that been true continuously of all 229 15 0. since late June? 16 Yes. 17 A. Who sets the hours for these driver's 18 Ο. 19 license offices? The -- the hours are -- in general, they're 20 Α. set by headquarters in Austin, and there are some local 21 variations. 22 So in terms of the hours that are set 23 Okay. in Austin, which division of DPS is it that sets those 24 25 hours?

213 That would be the Driver License Division who 1 Α. sets the driver license operation -- operating hours. 2 And do you have a role in that? 3 Ο. 4 I have an advisory role, yes. Α. So what factors go into considering the hours 5 0. 6 for the license offices? Well, it's -- it's the population, customer 7 A. 8 flow, the number of transactions, drive -- number of 9 drive tests. And would you say that all of those factors 10 Q. 11 factor in about equally? Well, we have -- generally speaking, we have a 12 Α. standard set of hours. The only real variations are in 13 smaller offices. 14 Is that -- are those the variations that you 15 0. said were the second group, the ones that have some 16 local variations? 17 A. Yes. 18 Q. Okay. And when -- when local hours vary to 19 those local offices, say an office wants to expand or 20 truncate the hours that they're open, do they need 21 permission from Austin? 22 They -- the permission is routed through the 23 A. chain of command, yes. 24 25 Q. So they do?

214 1 A. Yes. 2 Q. Okay. 3 But I haven't seen any truncation of hours. A. 4 You have to understand that the hours, especially in 5 rural offices, generally speaking, are based on travel 6 time. So if we're asking an employee to travel to an office to conduct business and there's banking and 7 8 stuff that needs to be done at the close of business day, and so that's what sets the hours. It's a 9 decision that we make based on that information. 10 11 So it's a decision based on information that 0. you may receive from the local employee about what they 12 think is the -- makes the most sense for their office? 13 14 A. No. Tell me how it works. 15 Q. Correct me. So there's a dialogue that occurs 16 A. Okay. between the -- the CSR and the office supervisor and 17 the regional manager. And based on that dialogue, the 18 regional manager contacts me and we discuss the hours. 19 And, in general, what is -- what is the 20 Q. dialogue about? 21 Well, it would depend on the office, 22 A. But it would be -- it would be, "I have a 23 obviously. two-hour drive to get to Office X and a two-hour drive 24 25 to get back at the close of the day. If you're okay

215 1 with it, I would like to set the hours to open at such 2 and such time with a lunch and then a dinner or to 3 close the doors at another time." 4 Q. And when the decision ultimately comes to you 5 to approve, what do you think about when you're 6 deciding whether it makes sense for the hours to change 7 in X or Y way? 8 Α. It depends on -- it depends on the location of 9 the office and the -- and the discussion that I have with the -- with the manager. But, generally speaking, 10 11 I'm concerned about servicing the public. That's our job. And I'm also concerned about what we're asking 12 the employee to do and the number of hours we're asking 13 them to work over a given period of time. 14 So when you say that it depends on the 15 Ο. location, is that -- do you mean the location with 16 17 respect to wherever that employee would need to come from? 18 19 Α. The location of the office, yes. But the location -- for what purpose? 20 Ο. mentioned earlier that some employee might need to 21 22 drive two hours, it might take them some time to get 23 there. 24 Α. Sure. 25 Ο. And then when you say "location," I also think

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- about population, which varies, obviously, based on the location. So when you say that you -- one of things that you consider is the location, what about the location?
- A. It's -- it's where the location of the office is relative to where the employee is coming from.
- Q. Okay. So for the 229 driver's license offices, is it right that none of them needed to opt in or opt out of the EIC program?
 - A. No. That was an assignment they were given.
- Q. Okay. So there was no discretion. All 229 of the actual driver's license offices have issued EICs from the end of June through the present?
- A. Well, I don't know if each office had issued one, but they all have the capability to issue an EIC.
- Q. Okay. Has DPS conducted any studies into the relative distances that the EIC applicants or just the people at large might travel in order to go to a place where they can get an EIC application?
- A. I don't know if you would call it a study. There are a couple of map charts, PowerPoint slides that were produced that indicate -- to the best of my knowledge, one of them showed the location of offices with a 25-mile circle and one of them showed the location of our offices with a 50-mile circle radius

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217
       around the office.
 1
                Okay. I think that this next exhibit is what
 2
       you are describing.
 3
 4
                     THE REPORTER:
                                     Is it both pages?
 5
                     MS. KORGAONKAR: Yes.
 6
                     THE REPORTER: Don't we already have this
 7
       as an exhibit?
                     (Discussion off the record.)
 8
                       (Exhibit No. 85 marked.)
 9
                     THE REPORTER: Exhibit 85.
10
           Ο.
                (BY MS. KORGAONKAR) Take a moment to look at
11
       it and let me know when you're ready.
12
13
           Α.
                Okay.
14
           Q.
                Have you seen this document before?
15
           Α.
                Yes.
                And is this the type of document that you
16
           Q.
       referred to just a minute ago?
17
                Yes, ma'am, it is.
18
           Α.
19
           Ο.
                Okay. So tell me a little bit about who
       prepared the document and just where it came from.
20
                Well, the gentleman who prepared it is named
21
           Α.
22
       Christopher Krueger. He is one of our strategic
       analysts in Driver License Division.
23
                Okay. And why did he prepare this?
24
           Ο.
25
           Α.
                I'm sure he was asked to prepare it, and I
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- don't remember who directed its preparation.
- Q. Okay. And do you know for what -- for what purpose?
- A. Merely to depict the radiuses -- the 25-mile radiuses around driver license offices or -- or the 50-mile radius around the offices relative to population.
- Q. But it wasn't -- it wasn't prepared with a specific goal in mind, other than to prepare it?
- A. Well, again, I wasn't -- I wasn't party to the decision to why it came about. I know that it was done just to show the distances that the percentage of the population is from the -- from one of our offices in either 50 or 25 miles.
- Q. So was there something happening at DPS in September that made this a useful document for someone to -- to direct Mr. Krueger to create?
- A. I'm sure there was. I can't -- I can't recall. I don't -- I don't know.
 - Q. Okay. Could it have been related to --
- A. EICs?

- 22 Q. -- DPS offices and EICs?
 - A. Let's see. It could have been, yes.
 - Q. And do you -- do you know whether there are any similar maps like this that were -- that either

219 predate this one from September or that postdate it or 1 2 was this the only one like this created? For EICs? 3 Α. 4 Q. Well, of this document. Do you need to me to 5 clarify? 6 Α. The reason I asked is because there is another 7 chart that we use for a different thing. We use it to figure out where the offices are for commercial driver 8 licenses. It's in no way related to CELs, but I've 9 seen similar documents. But it deals with commercial 10 driver licenses, not EICs. That's why I was --11 No, I appreciate that. So I'll limit it. 12 Ι just mean, is there another document like this that 13 14 would have been prepared for the purposes of EICs? Not to my knowledge. I don't know. 15 Α. So, to your knowledge, this is the only 16 Q. Okay. 17 one --As far as I know. 18 Α. 19 O. -- this one from September? Yes, ma'am, as far as I know. 20 Α. All right. And after you received this 21 Q. 22 document, did you or anyone else at DPS think about what this may have shown in terms of EIC availability 23 in Texas? 24 Well, I'm sure we had a meeting, but I don't 25 Α.

220 recall the discussion internal to the meeting. 1 2 I've seen it, but that's as good as I can tell you right now. 3 4 Q. That's fine. Can you recall who would have 5 been at such a meeting in addition to you? 6 Α. Sure. That would be -- probably would be A.D. 7 Peters; Paul Watkins; Deputy Assistant Director JoeAnna Mastracchio; Krueger, of course; Steve Bell, the other 8 quy. Other than that --9 Do you think anyone from outside of DPS might 10 have been there? 11 No, I don't think so. 12 Α. And do you know whether this -- whether this 13 Ο. 14 map was forwarded outside of the agency? 15 I don't know. Α. Do you think anyone at DPS would know? 16 Ο. 17 Α. I don't know. Okay. You can set this one aside. I'm going 18 Ο. 19 to hand you the next exhibit. 20 THE REPORTER: Do they go together? MS. KORGAONKAR: They do. It's an e-mail 21 22 and the attachment to that e-mail. 23 THE REPORTER: So staple it? 24 MS. KORGAONKAR: Please. Sorry that they 25 were not stapled.

221 (Exhibit No. 86 marked.) 1 THE REPORTER: Exhibit 86. 2 (BY MS. KORGAONKAR) Just take a moment to 3 Ο. 4 look at it and let me know. 5 Α. Okay. 6 Q. Have you seen this document before? 7 Yes, ma'am, I have. Α. And what is it? 8 Ο. This is an e-mail with an attachment. 9 Α. attachment shows, as near as I can determine, the 10 counties in Texas which don't have driver license 11 offices resident in them. 12 Okay. So in the e-mail that begins the chain, 13 which is found at --14 15 Α. Yes. -- TEX-0511236, could you read the last 16 Ο. sentence in that e-mail for the record? 17 The last sentence? 18 Α. 19 Ο. Uh-huh. "I have highlighted the counties in which 20 Α. there is a temporary DPS office set up already in the 21 22 county with contact information, if available, for that office." Can I read that again? 23 24 Ο. Sure. 25 Α. "I have highlighted the counties in which

222 there is a temporary DPS office set up already in the 1 county with contact information, if available, for that 2 office." 3 4 Q. Okay. So I just wanted to talk about the 5 temporary DPS office that was already set up. Can you 6 tell me what those offices would have been or are? I don't know. Jennifer Templeton is a 7 Secretary of State employee. I don't know where she 8 got that information. 9 So, to your knowledge, were there any 10 Ο. temporary DPS offices set up in any counties as of the 11 date of the e-mail? 12 This appears to be a list of the 13 counties -- the 80 counties where we don't have offices 14 15 I don't know. Why she would have referred to them as 16 temporary. So, unfortunately, this attachment isn't 17 printed in color, but I can represent to you that if it 18 19 were, the three counties that would have been highlighted are Motley, Armstrong, and Sutton. 20 Hang on a second. 21 Α.

- Q. If that refreshes your recollection.
- A. In order to answer your question, I need to refer to another document.
 - O. I'm fine with that if that's --

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223 1 Α. Which counties did you say? 2 Q. So in Ms. Templeton's attachment --3 Α. Yes. 4 Q. -- from September 25th --5 Α. Yes. 6 Q. -- Motley, Armstrong, and --7 Hold that thought. Α. 8 Ο. Sure. Motley, Armstrong --9 Α. And Sutton. 10 Ο. Sutton. I can't find Sutton county, okay. 11 Α. Ι can't find Sutton county. I can tell you that 12 Armstrong County and Motley County are counties in 13 which we don't have a driver license office, and I can 14 15 tell you that because this chart that I have here in 16 blue depicts the counties where we sent mobile units. 17 Ο. Okay. And we sent mobile units to counties that did 18 Α. not have driver license offices. And if I could ever 19 20 find Sutton, I can tell you -- give you the answer on 21 that one. 22 Well, I can tell you that I'm trying to 23 understand something specific. 24 Α. Sure. 25 Ο. Do you -- strike that.

224 What are the temporary DPS offices --1 I don't know what --2 Α. -- that would have been set up? 3 Ο. 4 Α. I don't know what she's talking about. 5 To your knowledge, were there any temporary Ο. 6 offices set up in September? 7 Temporary, no. Α. I don't --Were there --8 Ο. I'm telling you, I don't know what this woman 9 Α. I don't understand why she used that term. wrote. 10 Okay. 11 Q. I'm sorry, I don't understand what she wrote. 12 Α. That's quite all right. Do you see that you 13 Q. received the e-mails on the first page? 14 Α. 15 Sure. September 26th at 2:30 p.m., and then it looks 16 Ο. as if you forwarded it the next morning. Why did you 17 forward this e-mail? 18 19 Α. Bob Meyers and Lynn Hale, they're part of our 20 training team. And so I forwarded it to them so they 21 could plan where they might need to go because, 22 potentially, they might need to cover all these counties to train the employees there. 23 And as you stated just a minute ago, 24 Ο. Okay. the list shows the 79 counties without driver's license 25

offices, and Ms. Templeton's e-mail states that 55 counties are interested.

A. It does, yes.

- Q. What happened next with those 55 interested counties?
- A. Well, somebody in DPS would reach out to them and offer them training. They would offer to train the counties on how to issue EICs. And -- and then the counties would go to a point that we designated, they would receive the training, they would take the equipment back to their -- to their county, and they were also provided with a blank memorandum of understanding, which they could provide to their county commissioners to vote on. And then, depending on the county, did their business, the judge would sign, and they would forward it to us.
- Q. And of those 55 counties, do you know how many ultimately ended up signing the memorandum?
 - A. Yes. As of the 5th of May, 55 counties.
- Q. And what happened in September with the 24 counties that Ms. Templeton indicated are outstanding with a response?
- A. Okay. They hadn't answered us back. I mean, we would have contacted them again.
 - Q. Okay. And would it have been Mr. Meyers or

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- Ms. Hale who would have contacted them or you or someone else?
 - A. No. When did you say again, by September?
- Q. Well, as of -- right after this e-mail presumably, so late September or sometime thereafter.
- A. I believe it was -- it was Mr. Krueger who contacted the counties because -- because the -- it was getting so ponderous that Krueger was the one that was the point of contact for -- for counties to return their MOUs.
- Q. And you said, when you referred to the document that you were holding, that 55 of these counties as of May --
 - A. The 5th of May, yes.
- Q. -- as of the 5th of May had signed a memorandum of understanding and had EIC capabilities.

 Do you know how many that number was by the time of the November 2013 election?
 - A. Give me a second. No, I don't remember.
- Q. And do you know what the number would have been as of the March primaries just a couple of months ago?
- A. No. I would have to go back and -- I can't tell you. I don't know what they were.
 - O. Okay. Are all forms of DPS issued

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       identification available at any driver's license
 1
 2
       office?
 3
           Α.
                No.
 4
                Can you explain which forms might not be?
           Q.
                Employee ID cards.
 5
           Α.
 6
           Q.
                For DPS employees?
 7
                That's correct.
           Α.
                Okay. So I mean, just to clarify, the types
 8
           Q.
       of DPS issued ID that the public can apply for.
 9
                                                         Are
       all of those forms available at any driver's license
10
11
       office?
                I understand those forms to be driver
12
           Α.
       licenses, Texas personal identification cards, and
13
       election certificates, and those are available for
14
       issue at all of our driver license offices.
15
                And what about concealed handgun licenses?
16
           Q.
                The concealed handqun program, as I've said
17
           A.
       before, is operated through headquarters.
18
19
       operated through -- I don't know how you would
20
       categorize it. A division, I quess. Well, a
       division -- by the Regulatory Services Division.
21
                                                          It's
22
       not done in person face-to-face.
23
                Okay. And with respect to driver's licenses
           Ο.
       specifically, can you -- strike that.
24
25
                     With respect to driver's licenses, can a
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228 person applying for one go through all the steps 1 required to ultimately get one at any driver's license 2 office? 3 4 Α. Yes. So there aren't any offices where you would 5 Ο. 6 apply for a driver's license, but you couldn't take the 7 test, for example? Α. Which test? 8 9 O. The test to get a driver's license, the driving test. 10 Α. The drive test, there may be an office which 11 is not offering what we categorize as the skills test, 12 the drive test. None of them come to mind. 13 I'm under the impression, to the best of my knowledge, all of the 14 15 offices offer drive tests. There may be one or two that don't, but none of them come to mind and I don't 16 know why they wouldn't. 17 All right. I would like to take just a quick 18 19 break, if that's okay. 20 Α. Sure. (Recess from 3:10 p.m. to 3:20 p.m.) 21 THE REPORTER: Back on the record. 22 23 (BY MS. KORGAONKAR) So I just had, Ο. Mr. Rodriguez, one more question about Exhibit 86. 24 25 Α. Yes, ma'am.

- Q. In the attachment, which is stamped 511237 --
- A. Uh-huh, yes.

- Q. -- through -- well, that's -- if you'll see the comment -- on the comments column on the far right --
 - A. Armstrong County.
- Q. Right, and it continues through on the other pages to other counties as well. So I just wanted to ask, with Armstrong, for example, starting there, it says, "Sergeant Ward, DPS," and then there's what appears to be a phone number. And then it says, "Located, Clarendon." I just wanted to confirm -- or to ask your understanding of that. Does that seem to indicate that there might be a DPS office in that county, but, perhaps, not a driver's license office?
- A. There may be. And just based on the little bit of information that's provided in the box, it appears that there's some commissioned -- commissioned law enforcement officer is located in Clarendon County, or Clarendon.
- Q. And if you turn to the next page and look at Sutton County, there's another note in the comments column that says, "Sheriff's office building has DPS office and courthouse has DPS office open Thursday" -- sorry -- "open every Thursday," and then what appears

230 to be a phone number. Do you know what that note might 1 2 mean? No more than you've read. I can't even find 3 Α. 4 Sutton county on the map. I don't know what they meant 5 because this document was produced by somebody in the 6 Secretary of State's office, so I don't know -- I don't 7 know what Jennifer Templeton was thinking when she 8 populated it. 9 Ο. Okay. (Exhibit No. 87 marked.) 10 (BY MS. KORGAONKAR) I will now hand you 11 0. Exhibit 87. Exhibit 87 is marked TEX-0496271 through 12 6273. 13 I think I have two copies of that. 14 Α. 15 MS. KORGAONKAR: Off the record. (Discussion off the record.) 16 THE REPORTER: Back on the record. 17 (BY MS. KORGAONKAR) Okay. 18 Ο. So we're on Exhibit 87, I believe it is. I just wanted to turn 19 your attention to the first e-mail in the chain that is 20 21 dated September 9th, 2013. 22 Α. At 5:59 p.m.? 23 Q. Exactly. 24 Α. Yes. 25 Q. So before we get into the -- into the

substance of the e-mail, around this time of year, how many EIC applications would DPS have been processing?

A. I don't know.

- Q. Do you have a rough estimate?
- A. No. I would -- I would have to refer to something someplace. I don't know off the top of my head.
- Q. Okay. So in this e-mail, you write, "Folks, the word has come down that we need to open offices in the top 13 counties where the Secretary of State thinks there are potential voters who do not possess ID." Is that right?
 - A. That's what it says, yes, ma'am.
- Q. So tell me what you meant when you said "the word has come down"?
- A. That's -- as I said before, that's the way I speak. So when I say "the word has come down," it means that I've been -- I don't know civilians would say it. I've been asked to, I've been invited to -- to do something. And, in this case, it was to open offices in the top 13 counties where the Secretary of State thinks there are potential voters who don't possess IDs. It's just the way I talk.
- Q. And when you said "come down," did that, to you, imply that you had been required to do something

232 or invited to? 1 2 I understood that to mean that was a -- that was a directive from my chain of command. You can put 3 4 whatever you want on it. They asked me to do it and I did it. 5 6 Ο. So it was a mandatory instruction. Is that 7 fair to say? Α. 8 Yes. And was it the Secretary of State that gave 9 Ο. you -- that gave DPS this instruction? 10 I don't know who -- I don't know who gave the 11 Α. Secretary of State the -- or who gave DPS the 12 instruction. What I wrote here is that the Secretary 13 14 of State thinks there are potential voters in those 15 counties. Right. But setting aside the second part of 16 Ο. the sentence, was the instruction that DPS received to 17 open offices in these 13 counties received from the 18 19 Secretary of State's office? 20 I received it from my chain of command. Α. Do you know where DPS received it from? 21 Q. 22 Α. No. Did DPS have any role in determining which 23 Ο. 24 those counties were? 25 Α. No.

233 Now, dealing with the second part of the 1 Ο. sentence, you said, "The top 13 counties where the 2 Secretary of State thinks there are potential voters 3 4 who don't possess ID." 5 Α. Uh-huh. 6 Q. Did you -- strike that. 7 As far as you know, based on what did the Secretary of State's office think this? 8 Excuse me. Would you mind rephrasing that, 9 Α. please? 10 Ο. Sure. So you've stated the Secretary of State 11 thinks there are these 13 counties with voters who may 12 13 not possess ID. 14 Α. Yes. 15 Do you know what the Secretary of State's Ο. assessment was based on? 16 17 Α. No. Did DPS have any role in determining which 18 Ο. 19 those 13 counties were? 20 I don't believe so. Α. Did you ask anyone why these 13 counties? 21 Q. No. I was told to do it in 13 counties and 22 Α. that's what I did. 23 So did DPS -- not you personally, but DPS --24 0. 25 inquire to the Secretary of State, "Why are these 13

counties the ones and how did you determine that they would be the ones?"

- A. I don't know what discussions went on between DPS and the Secretary of State's office.
- Q. Okay. And then in the last sentence in this same e-mail, you wrote, "In the meantime, I need you to start working on getting your folks energized."

Did you think that it would be a problem to get folks excited about this or energized about it?

- A. To ask somebody to come in on a Saturday. I think that we would need to talk to our employees and we would need to explain to them what needed to be done. And that's -- but that's also a colloquialism to -- if I ask you to get energized, we're going to go to dinner, you need to get energized, get your stuff, let's go.
 - O. Right.

- A. So in that respect, it's not that -- that the individual may or may not be willing to go or not.

 It's that when you -- it's a slang term, it's jargon.

 And so when you went someone to be energized, it's let's get them moving in that direction.
- Q. Of course. But did you think that it might be hard to get DPS employees energized about working on a Saturday?

- A. I didn't know. I mean, that's why I said, "I need you to start working on getting your folks energized." They're the people that are closer to the employees than I am. And that's part of the give and take that I have with my supervisors.
- Q. Okay. Did you think there might be some resistance from employees to the idea that they would have to come in on a Saturday when they usually didn't?
- A. Our employees are people. I don't like working on Saturdays unless it's required to. I mean, I do it. We can -- they'll do what we ask them to do.
- Q. Of course, okay. So now I want to look at the next e-mail in this same chain, the one --
 - A. Directly above it?
 - Q. I'm sorry?

- A. Directly above it?
- Q. That's right. The one that is time-stamped 6:24 p.m.
 - A. Uh-huh.
 - Q. Could you read the first sentence in this e-mail?
 - A. Yes. It says, "Gentlemen, we have been asked to open driver license offices in" -- pardon me -- "in 13 counties that the Secretary of State's office believes have the highest number of Texans who require

236 election identification certificates (EICs)." 1 Okav. So who asked that these license --2 driver's license offices be opened? 3 4 Α. It gets back to the -- your first question, which is we have been asked -- I mean, I was asked by 5 6 my chain of command. It's part of -- I don't -- I 7 don't think I fully understand your question. Do you know whether the Secretary of State's 8 O. office asked DPS to do this? 9 Α. I don't know. 10 You don't know, okay. So in this e-mail, you 11 0. go on to state, "The bottom line is that these offices 12 will open part of the day Saturday to issue EICs only." 13 14 Α. Hang on a second. Yes, I see that paragraph. 15 Q. Okay. I'm sorry. I that sentence, yes. 16 Α. So I noticed that this e-mail 17 0. Okay, great. 18 was sent on a Monday. September 9th was a Monday. 19 Α. Okay. So I'll represent that to you. 20 Q. Thank you. 21 Α. Was that short notice to be receiving and then 22 Q. giving this instruction on a Monday for Saturday hours 23 that Saturday? 24 25 Α. Well, if you -- if you consider the audience

to which the e-mail was being sent, not necessarily.

Q. What do you mean by that?

- A. Well, the audience are the regional commanders -- the DPS regional commanders. Remember, I talked about DPS regions. So they have a commander who is commissioned -- he is in charge of each of those regions. So I was informing them that they -- that those offices -- our driver licenses in those areas would be open.
- Q. So do you mean that for those people who were the recipients of this e-mail hearing on Monday that they had to get some of their offices open on Saturday wouldn't have been short notice for them?
- A. You have to understand how the DPS is organized. So I've spoken about regional managers, okay, and the regional managers are the driver license representatives in the DPS region, okay. There's also a regional commander, and that's a commissioned law enforcement officer and he is -- he is the highest ranking DPS person within that region and he exercises command over the driver license offices, highway patrol, the Rangers, CID. So he's the highest ranking person in the region. So for me to correspond with a regional commander to inform them that there are some offices that may be open, what is that, five days in

238 advance, that may not be -- there is -- they just need 1 to be aware of it. 2 Was this the first that they had learned of 3 Ο. 4 these Saturdays? 5 Α. As far as I know, yes. So do you not -- it's not a trick question. 6 Ο. 7 I'm just trying to understand --No, I understand. I don't think we 8 Α. understand -- we're talking past each other. 9 Okay. I'll try to be more clear. O. 10 Α. Okay. 11 So telling them on a Monday that they have to 12 Q. mobilize certain offices to stay open on Saturday, 13 would you consider that short notice considering that 14 they did not know before the 9th that would need to be 15 open on the 14th? 16 17 No, because they are responsible for other functions, okay. The people who are responsible to 18 19 ensure the offices are open are the regional managers, 20 not the regional commanders. 21 But were the commanders deputized to then pass Q. 22 this information along to the managers? 23 Α. No. So how did the managers receive the 24 Ο. information? 25

- A. Well, they would have either received it either in an e-mail, which you may or may not have -- you should have, if I sent one -- or it would be during our 8:00 conference calls.
 - Q. And what day of the week are the 8:00 calls?
- A. When we're in an EIC cycle, as we are now, it's every -- every workday.
- Q. And would you have been in an EIC cycle on the 9th of September?
 - A. I -- to the best of my knowledge, I was, yes.
- Q. And did the regional managers receive notice prior to this date --
 - A. I --

- Q. -- of the Saturday openings?
- A. I -- I don't know for sure. They should have. It's -- it's the way that I would -- I would ordinarily do business.
- Q. So is it common for the for the managers to learn of something like this before the commanders would have?
- A. In some instances. It would depend on what it is. I mean the regional commander, as I stated, has a number of other functions. Okay. So they're -- it's hard to describe what they do to someone who doesn't work in driver license or DPS, so bear with me.

240

So the regional managers in driver license, they're the ones that ensure that the offices So they're the ones that have to -- to get are open. the resources available to open those offices. regional commanders should be informed because it's an occurrence within their area of responsibility, which is their region; and -- and they're responsible for everything that happens within that region. was a -- it just -- it was merely a notification. But there was not much they had to do in order to -- in order for the offices to be open. They needed to be aware of it and perhaps a couple other things to let the communications people know or the highway patrol know that there would be offices and there may be customers outside of driver license open, it's open on a Saturday when it wasn't ordinarily.

- Q. I want to then draw your attention to what looks like a bullet point, although it's faint here.
- A. Hold on a second. I need to get a drink of water.
 - Q. Sure.

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- A. Okay. I'm with you.
- Q. On that first bullet point, you state, "I realize that this creates a real issue for you."
 - A. Yes.

- Q. What was the issue that you believed it created --
 - A. Well --

- Q. -- for the commanders?
- A. So I believed that the issue that it would create for those regional commanders was that there would be offices, which -- which are not open ordinarily that would be open on whatever day I specified in there; and that may be a resource issue for them.
- Q. Okay. And then in the final sentence of the first paragraph, could you read that starting, "We were told"?
- A. Okay. "We were told to expect that this effort would continue until the elections in November, but my personal thought is that we don't get" -- that was a misspelled -- "that we don't get any demand if -- if we don't get any demand for EICs, we can make a case to stop opening these offices."
- Q. So who told you to expect that the effort would only continue through November elections?
 - A. Well, here's my personal thought.
 - Q. When you say, "We were told to expect"?
- A. Oh.
- 25 | Q. Someone told you that?

242 It was my chain of command. I'm sorry. 1 Α. would be Paul Watkins or perhaps AD Peters. 2 know exactly who said this. 3 4 Q. Okay. And do you know whether they're the 5 ones who made that decision? The decision to open on Saturdays? 6 A. Yes -- I'm sorry. The decision to stay open 7 0. 8 through November elections on Saturdays. That was a discussion between -- between AD 9 A. Peters and Paul and Steve Bell and myself. 10 And was anyone from outside of DPS 11 Ο. Okav. involved in that decision? 12 I don't recall. No, I don't recall. 13 Α. 14 Q. And then the second part of the sentence about 15 your personal thought. Α. Yes. 16 17 Ο. Tell me what you meant by that clause. 18 It's merely that that's what my thought was 19 and that we were asking people to come in on Saturdays and that if we didn't get any demand, if there wasn't a 20 group of people that came in -- because at that point 21 22 this appears to be relatively early in our EICs 23 efforts, and we weren't sure how many people would show And -- and if a -- if a lot -- a lot of a 24

customers showed up in the offices to receive their

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EICs, obviously we would stay open. If a lot of -- a lot of customers didn't show up, then we may be able to go back and say -- you know, we're asking employees to come in on Saturday. It cuts into their quality of life and their family time, and we could make a case that, you know, it might not be worth burning out our employees -- that's my term -- to issue a small number of EICs or potentially none.

- Q. Did you anticipate that there wouldn't be that many people?
 - A. I didn't know what to anticipate.
- Q. And what ended up happening, were there any people for those first Saturday -- for that first Saturday?
- A. The offices that I visit indicated on that first Saturday, I was the only person to walk in.

 Those were a couple of small offices.
 - O. Which -- which area?
- A. Killeen. I live in Gatesville. It was easy for me to drive to Killeen.
- Q. Do you know about the other offices in general?
- A. I don't believe we had -- we don't -- had many customers; but in order to answer that question, I would have to go and look and see where our --

244 Okay. But just your recollection. 1 O. 2 Α. My recollection was that we had very few 3 customers. 4 Okay. And "very few," could you quantity very Q. 5 few or --6 Α. I'd say -- as near as I can determine, I 7 believe the number was less than ten. Less than ten for that date or for that series 8 Ο. of Saturdays? 9 Well, for the first Saturday is the question Α. 10 that I was answering for you. 11 12 Okay. Q. If you want any more information, I have to go 13 14 back and look at the charts that we have to get you a 15 precise answer. To just the best of your recollection, did the 16 numbers grow after that first Saturday or stay about 17 the same? 18 19 Α. Saturday service stayed roughly the same. 20 Roughly the same. Okay. Q. (Exhibit 88 marked.) 21 (BY MS. KORGAONKAR) Okay. I'm handing you 22 Q. Exhibit 88. Just let me know when you're ready. 23 24 Α. Okay. 25 Ο. I just wanted to turn your attention to the

245 first e-mail in this chain, and that's the e-mail at 1 9:28 a.m. on the page Bates marked TEX-0511360. 2 Yes, I see it. 3 Α. 4 Q. Is this a complete list here, this chart below 5 of the regions within your area that were open on those 6 Saturdays? 7 Α. No. Do you know if such a list is available, a 8 Ο. complete list? 9 Α. I don't know. I -- these aren't my regions. 10 Ο. So one 1A, 1B, 2A, and 2B? 11 Those are Steve's. 12 Α. Those are -- okay. Do you know whether 13 Ο. Okay. 14 this is a complete list of the Saturday open offices in 15 that time period for his regions? Α. I would have to compare that to other 16 It appears to be -- it appears to be 17 documents. complete with the exception of Townhurst. 18 19 was undergoing remodelling. 20 Okay. Q. I do not believe the office was open at this 21 Α. 22 point. And then flipping back to the previous 23 Ο. document. Yes. 24 25 Α. So that's Exhibit 87?

246 87. That's right. 1 O. 2 Α. Okay. Do you see the chart under the top e-mail, the 3 Ο. 4 6:26 p.m. e-mail that has your regions? Wait a second. I have a 6/24 e-mail. 5 Α. 6 Q. Sorry. I misspoke. That's what I 7 That chart there under the 6/24 e-mail. meant. Α. 8 Yes. Does that represent a complete list of the 9 Ο. offices in your regions that were open for those 10 Saturday hours? 11 It appears to. Again, I would have to go back 12 and check with other documentation; but as near as I 13 can determine, it appears to be a complete list, yes. 14 15 And I noticed that it doesn't look as though Ο. there's anywhere open in Region 5. 16 That's correct. 17 Α. Do you know whether -- so were there no 18 Ο. 19 offices, to your recollection, open in that region for 20 this time period on Saturday? 21 Α. No. 22 Q. Why is that? Because the population density in Region 5 23 Α. does not warrant opening offices on Saturdays for EIC 24 25 purposes.

- Q. Does that mean there aren't enough people for it to make business sense?
 - A. Aren't enough people?

- Q. There's not enough of a population for it to make business sense open an office on a Saturday for EICs in that region?
- A. There are not enough potential customers in Region 5 to warrant opening an office on Saturday.
- Q. What is a sufficient number of potential customers?
- A. I don't recall that number. I would have to go back and check other documents. I don't recall right now. I just remember that Region 5, because of the low density of population, didn't open offices on Saturdays.
- Q. Okay. And do you recall whose determination it was to not have a Region 5 office open?
- A. It was -- since the determination was based on population, then it was -- I don't know. I -- I can't remember who made the determination. I can't remember if I recommended it or -- or -- I'm sure ultimately within driver license it was Joe Peters, but I cannot recall the discussion that led up to that decision.
- Q. Ultimately, would you have had to sign off on that since it's your region?

248 1 Α. Well, I report to -- I report to my chain of 2 command. 3 0. Okay. 4 Α. It would have been a recommendation that I 5 would have made. 6 Okay. And would it have been signed off on by 7 Mr. Peters? We don't sign off on these thing like you sign 8 Α. a ticket. It would have been a verbal discussion 9 between Mr. Peters and myself or myself and Mr. Watkins 10 or some combination thereof. We would have been told 11 to do it or not to do it. 12 13 So you would have reached an agreement among 14 the three of you? 15 Α. Yes. Or you and one of those two people, at least? 16 Q. 17 Α. Yes. Yes. Next exhibit is 89. MS. KORGAONKAR: 18 19 (Exhibit No. 89 marked.) THE WITNESS: Thank you very much. 20 That's when my son was born. 21 So this exhibit is 22 Q. (BY MS. KORGAONKAR) Okay. Bates stamped TEX-00304974. And it is a press release 23 issued by the Secretary of State on September 13th, 24 25 2013, is that right?

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249
 1
           A.
                Yes, that's what it says.
                And the title is, "Secretary of State's
 2
           Q.
 3
       commends DPS for opening offices on Saturdays to issue
       election IDs."
 4
 5
           A.
                Yes.
 6
           Q.
                So I just have a couple of questions about
       this. You'll see that in the first sentence, the press
 7
 8
       release states that nearly 50 driver's license offices
       are offering Saturday hours in order to issue EICs.
 9
                     Is that right?
10
                It says "more election certificates," but yes.
11
           A.
                Okay. Sorry. It says, "more election
12
           Q.
       certificates."
13
14
                     Do you know what the number actually was
       of offices?
15
           A.
                As of the 13th of September, no. I'm sorry.
16
       Election certificates?
17
                     Offices.
           Q.
                No.
18
           A.
                I believe the number was 49 offices were open.
19
                       Okay. Do you know the process for
20
           Q.
                Okay.
       selecting those 49 offices?
21
                The Secretary of State provided some
22
           A.
       information to DPS; and based on that information, I
23
       was directed to have the offices open.
24
25
           Q.
                What was the information that was provided?
```

- A. If I recall correctly, there was a -- an Excel spreadsheet that had -- it had the number -- it was a potential -- as it was explained to me, it was the -- it was the number of potential Texans who might not have -- or might require an election certificate.
- Q. Was it a number in a certain geographic region? Just to the best of your recollection.
- A. Yeah. To the best of my recollection, it was a county list; and that was one column. And then there were numbers in another column. I can't remember much else other than that.
- Q. And did the Secretary of State's office generate that list?
- A. When I saw it, I was given that by my chain of command; so I don't know who generated it. I know that my chain of command gave it to me.
- Q. And gave it to you stating that it was a document from the Secretary of State's office, right?
 - A. Yes.

- Q. Okay. Do you know what those numbers were based on?
- A. Not more than what I've already told you is that it was -- it was the number -- the -- it was an estimate of the number of individual Texans in those counties who -- there was -- who they thought might

251 need an election certificate. 1 2 And do you know based on what they thought people in those counties might need an EIC? 3 4 Α. Say that again, please. 5 Do you know what the basis was for the Ο. 6 Secretary of State's belief that people in X or Y 7 county? Α. I'm under the impression it was a comparison 8 of databases. 9 Did DPS, to your knowledge, work on that 10 comparison of databases at all? 11 I don't know if DPS worked on the comparison 12 13 of databases, no. 14 Q. Okay. 15 MS. KORGAONKAR: And do you know whether that list has been provided to us? 16 MR. KEISTER: I have no idea. 17 (BY MS. KORGAONKAR) So the 59 office -- or 18 Q. 19 the 50 offices -- or 49 --20 Α. 49. -- approximately, which regions of the state 21 22 were they concentrated in? 23 Α. Concentrated or existed? 24 Where were they? Ο. 25 Α. DPS Regions 1A, 2 -- I'm sorry -- 1A, 1B, 2A,

252 2B, 3, 4, 6A, 6B. 1 2 So every region except Region 5, it sounds like? 3 4 Α. That's correct, yes. Were there -- was there any particular part of 5 Ο. 6 the state or region in which they were concentrated? 7 I -- I don't recall any. I mean, it was centered around population centers. They were dealing 8 with people. So to the best of my recollection, it was 9 based around where the people were. 10 Ο. Okav. That makes sense. 11 Were there more of them near -- near big 12 urban centers than in very, very rural areas? 13 More of them? 14 Α. More of these Saturday opened offices? 15 Ο. The offices that were open on Saturdays were 16 Α. in the counties -- that was 'cause it was -- I did it 17 by county, and the counties were selected or based on 18 19 the population. 20 Q. Okay. If that answers your question. 21 Α. 22 Q. It does. 23 Α. Okay. Is it fair to say that DPS locations that were 24 0. in places with smaller populations were less likely to 25

have Saturday open hours?

- A. I'm not sure if that's an accurate statement, because we went on the -- we used the population by county. So Bell County would have -- and had offices that were open, you know; so parts of Bell County are rural. So when we broke it out, we broke it out by county. It wasn't -- it wasn't -- it was all the offices within a given county that were open.
- Q. Okay. So some counties had more than one office open for Saturday hours in this time period?
 - A. Potentially, yes.
- Q. All right. So it looks to me from the past few documents that we've received that on Monday of that week you let the commanders know that Saturday hours were going into effect. And then on Monday and Tuesday, it sounds like you were working on figuring out which offices would actually be open. On Friday this press release goes out; and on Saturday, that's the first open Saturday hours.

Does that sound about right from your recollection for that week?

A. In order for me to answer specifically, I would want to see all the chain; but it sounds -- it sounds -- generally speaking, if what you've described is accurate, then generally speaking, yes.

254 And that information is just based on the last 1 Ο. 2 few e-mails that we have discussed today. We've looked at a lot of e-mails today. 3 Α. 4 Q. I understand that. 5 So was that a busy week for you at DPS? 6 Α. I don't know. I suppose. Do you think it would be fair to say it was a 7 Ο. busier week than usual, given that you had a big, 8 different event occurring on Saturday? 9 I leave the office at 7 o'clock every night Α. 10 anyway, so no. Sometimes I leave at 6:30 because I 11 want to give myself a break. 12 Understood. Was -- were people rushing 13 Q. Okay. to accommodate those Saturday hours for that first 14 week, at least? It seems like it would be a busy week. 15 A. I don't -- I don't -- I don't recall it as 16 17 being rushing. I was -- I was actually very pleased with our employees. They did what we wanted them to 18 19 do, and they did it in a darn good way. And I was -- I was very satisfied with how they were doing it. And so 20 I didn't perceive it as a busy week, necessarily. 21 Were there any offices that you-all had 22 Q. discussed or maybe wanted to have open for that first 23 set of Saturday hours that ultimately it didn't work 24 25 out in?

255 Α. Only in the office that I've mentioned to you, 1 2 Townhurst, because it was undergoing renovations. 3 But aside from Townhurst, everywhere else that Q. you and your colleagues discussed wanted to have open 4 5 and everywhere else that the Secretary of State 6 requested be open ended up being open on that Saturday? To the best of the my knowledge, yes. 7 A. 8 0. Okay. 9 MS. KORGAONKAR: Can we go off the record 10 for one second? 11 THE REPORTER: Off the record. 12 (Discussion off the record.) 13 THE REPORTER: Back on the record. 14 (Exhibit No. 90 marked.) 15 (BY MS. KORGAONKAR) I will hand you 16 Ο. Exhibit 90, which is Bates marked TEX-00462137 through 17 2139. If you could just take a moment, and let me know 18 when you're ready. 19 20 Α. Okay. Have you seen this document before? 21 Q. I don't recall seeing this document. 22 Α. So I wanted to draw your attention to the very 23 Ο. first e-mail, which is at the bottom of the chain. 24 Ιt 25 is from Janie Ramon to Keith Ingram with John Steen

256 copied --1 2 Α. Okay. -- from October 7th, 2013, at 10:18 a.m. 3 Ο. 4 in this, Ms. Ramon states to Mr. Ingram and Secretary Steen, "Would like to request your assistance." And 5 6 then she states that she understands that opening --7 sorry -- strike that. "I understand that this has to be 8 approved by SOS. We're currently trying to get some 9 Saturday openings of the local DPS office for election 10 certificates"; is that right? 11 That's what it says. 12 Α. In the e-mail, when Mr. Ingram responds 13 0. Okay. 14 to her that's just above it. 15 Hold on a second. Α. -- at --16 Q. 17 Α. Give me a second. 18 Q. Sure. 19 Α. Okay. I'm with you. So this is the 11:03 a.m. e-mail in the 20 Q. chain from Mr. Ingram in response to Ms. Ramon? 21 22 Α. I see that. He states, "Thank you for letting us know of 23 Ο. your request to DPS. We don't have any ability to 24 25 request Saturday openings in Val Verde County, but we

257 are scheduled to bring mobile EICs units to your county 1 on October 31st to November 1st." 2 Is that right? 3 4 Α. Happy Halloween, yes. 5 Okay. So starting with Ms. Ramon's e-mail, Ο. 6 she indicates that the Secretary of State's office 7 needs to approve requests for DPS offices. 8 Α. Okay. To be open on certain dates. 9 Ο. Is that how you understand it as well? 10 Α. I was informed --11 12 MR. KEISTER: Object to speculation. (BY MS. KORGAONKAR) I'm asking how you 13 0. 14 understand it, not what she necessarily meant. 15 MR. KEISTER: I'll object. speculation. He's not -- he's not a participant, so --16 17 (BY MS. KORGAONKAR) Right. But you don't have to speculate when it comes to what you take this 18 19 to mean. That's all I'll asking you. How do you understand this? 20 Okay. Give me a second. 21 Α. 22 Q. Sure. I understand that this has to be approved by 23 Α. SOS, yeah. 24 Yes. 25 Ο. So do -- did you understand her request also

258 to have had to be approved by the Secretary of State? 1 Well, I wasn't e-mailed the request. But what 2 you've handed me, it looks -- it appears that they have 3 4 to ask the Secretary of State. This a county clerk in Val Verde. 5 6 Q. Right. I understand that. 7 So my question is, do you also think that that is the correct process that she would have had to 8 9 go through? MR. KEISTER: Objection, calls for 10 speculation. 11 THE WITNESS: I believe there would have 12 to be some -- the counties that we -- this is for 13 14 Saturday openings? They would have to have some discussion 15 with the Secretary of State's office. 16 Q. (BY MS. KORGAONKAR) Okay. 17 18 Α. Yeah. 19 Would you have also -- "you" being DPS --Ο. needed to approve such a thing, or would it only have 20 been the Secretary of State's office? 21 Well, the selection of Saturday offices was 22 Α. based on other -- other criteria than requests. 23 But elective Saturday hours for a county that 24 25 may not have been selected. If the county voluntarily

wanted to open on Saturday hours that wasn't already within the counties specified by the Secretary of State's office, did they need to get approval from DPS from you?

- A. Assuming they had an office in the county, then they would have to -- it wouldn't so much be -- I suppose you could categorize it as approval but the employees worked for us and we would have to authorize them to go into the office. So if that's how you categorize approval, then the answer to your question is yes.
- Q. Okay. And then turning to Mr. Ingram's response, as I read before, he stated, "We don't have any ability to request Saturday openings in Val Verde County."
 - A. Okay.

- O. Is that accurate, as you understand it?
- A. Well, they can request it.
- Q. Did they have the ability to require DPS to open certain offices for Saturday hours?
- A. Does the Secretary of State have the ability to require DPS to open an office on a Saturday? Not to my knowledge.
- Q. But didn't the previous e-mails establish that there were certain offices that the Secretary of

260 State's office requested DPS to open on Saturday? 1 2 Α. Yes. So to me that sounds in consistent. 3 Ο. Maybe I'm 4 just not understanding. I think you don't understand. 5 Α. 6 Q. Okay. It's because the offices that were selected 7 Α. for Saturday were based on the population of those 8 counties. 9 But the Secretary of State's office selected 10 them? 11 Based on the population of those counties. 12 Α. So could the Secretary of State's office have 13 Ο. selected different counties based on something else, if 14 15 it had chosen to? I suppose they could have. 16 Α. Based on something else that even made sense, 17 Ο. 18 let's say? 19 Α. I would say that having an office open on 20 extended hours near the bulk of the population certainly makes sense to me. 21 22 Q. Right. But there's a number of other things 23 that could have made sense. So I'm saying, you agree -- or tell me if you disagree that the Secretary 24 25 of State's office could have instructed DPS to open 13

261 different county offices if under some other criteria 1 those offices would have made sense to open, right? 2 3 Α. I suppose so. 4 Q. So then is it correct that the Secretary of State's office doesn't have the ability to request 5 6 Saturday openings in Val Verde County? 7 They can request them. Α. And did the Secretary of State's office 8 Ο. Okay. request certain other county offices to be open on 9 Saturdays? 10 Α. Not to my knowledge. 11 The 13 counties from the previous --12 Q. Those ones, yes. 13 Α. Oh, yeah. May I -- so let's be clear. 14 The Secretary of State asked for driver licenses to be 15 opened in certain counties, not county offices. 16 17 Ο. Okay. 18 Α. Okay. 19 Ο. Okay. And just looking through the rest of 20 the exchange, which goes over to the first page, it 21 doesn't appear to me in this chain that there are any 22 DPS people on this e-mail; is that right? I believe that to be correct, yes. 23 Α. 24 Did this e-mail, to your knowledge, ever get Ο. 25 forwarded to DPS?

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262
                I don't know.
 1
           Α.
 2
                     MS. KORGAONKAR: The next document,
       Exhibit 91.
 3
 4
                      (Exhibit No. 91 marked.)
 5
                (BY MS. KORGAONKAR) I'm handing you
           Ο.
 6
       Exhibit 91, which is not Bates marked. Just take a
 7
       minute to look at it.
 8
           Α.
                Okay.
                So this is a printout from earlier this week
 9
           0.
       from the DPS website. It's a document that states the
10
11
       listed driver license offices will be opening the
       following Saturdays; May 10th, 17th, and 24th.
12
                Yes, that's correct.
13
           A.
                Can you tell me when or approximately when
14
           Q.
       this list would have been posted on your website?
15
           A.
                No. It would have been posted some -- because
16
       we started our -- sometime after the 28th of April is
17
       all I can tell you.
18
19
           0.
                Okay. And why the 28th of April?
           A.
                That's the date when we started to have our
20
       daily EIC conference calls.
21
                       And to your knowledge, is this list
22
           Q.
                Okay.
       complete as of today?
23
           A.
24
                Yes.
                And was the -- well, strike that.
25
           Q.
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263 What was the process of establishing 1 2 Saturday hours for these offices this May? 3 A. The process we -- the process we used to open 4 these offices was that these were the offices that we 5 had opened on Saturdays previously. 6 Q. "Previously" meaning what? Previous election cycles. 7 A. 8 In the fall of 2013? Q. With the exception of Townhurst. And I 9 A. believe there's an office in Dallas, which is opened. 10 11 I can't -- I can't remember if it's Dallas East or Dallas Southwest, but there's an office that we've 12 opened since the 2013 to now. And because it's in 13 Dallas County, it's open. 14 Okay. Like a brand-new office? 15 Q. A. Yes. 16 So because this is based on the offices 17 Ο. Okav. that were open in the fall 2013 cycle, that means that 18 19 ultimately this is based on that same set of data from the Secretary of State's office; is that right? 20 That's correct. 21 Α. Besides the period of time in the fall 22 Q. of 2011 preceding the November 2013 elections, and 23 besides the period of time right now, this May, when 24 there's Saturday hours, have there been any other 25

264 Saturday hours for people to get EICs? 1 Outside of an election cycle? 2 I guess both outside of an election cycle; and 3 0. 4 also, are those are those the only two election cycles 5 when Saturday hours were instituted? 6 A. To the best of my recollection, we've had a constitutional election, we've had primaries, and we're 7 8 in the midst of a runoff. And if I'm not mistaken, to 9 the best of my recollection, we've had Saturday operations during each one of those three election 10 11 cycles. 12 All right. And have there been other Saturday Q. hours since last September, let say? 13 Outside of the times that I just described as 14 Α. election cycles? 15 Correct. 16 Ο. 17 Α. No. Do you know if this notice that we're 18 Ο. 19 looking at now is distributed in all of these counties? 20 Α. This notice? This notice is posted on our website. 21 And is there a different notice that goes to 22 Ο. the counties from DPS? 23 I don't know. 24 Α. 25 Ο. Is it upon the local DPS offices to publicize

265 the Saturday hours? 1 That's media and communications. I don't 2 I don't know their -- I don't know how they do 3 4 business. It's not my business to know their business. 5 Ο. Okay. All right. 6 MS. KORGAONKAR: All right. You want to 7 take a quick break? THE REPORTER: Off the record. 8 (Recess from 4:15 p.m. to 4:27 p.m.) 9 THE REPORTER: Back on the record. 10 Ο. (BY MS. KORGAONKAR) Okay. I'm going to shift 11 gears just a little now. I want to talk about the 12 mobile EICs units. 13 14 Α. Okay. Could you just tell me what a mobile EIC unit 15 Ο. is? 16 We call a mobile EIC unit -- I had 17 Α. Okav. described it before. I'll do it again. It's nothing 18 19 more than a term we use for a -- called collection equipment. It's -- roughly speaking, it's a laptop. 20 21 There's a printer. There's cartridges, and then 22 there's the -- thank you -- the digital camera, the tripod for the digital camera. There's the blue screen 23 24 that we have to use as a backdrop for when we take applicant pictures. There are forms. There's blank 25

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266
       sheets of paper, and there -- it's containerized inside
 1
       of a tub. There's -- for the units that we -- that DPS
 2
       provides that -- for use of DPS employees, there's a
 3
 4
       cell phone that's a DPS-provided cell phone. For the
 5
       county units, there's not a DPS-provided cell phone.
 6
       It's the major distinction between the county EIC,
       mobile EICs units, and the DPS mobile EIC unit.
 7
                Is there a car or a vehicle associated with
 8
           Ο.
       the mobile unit?
 9
                     (Phone buzzing.)
10
                     THE WITNESS: It's our friend.
11
12
                     No.
                (BY MS. KORGAONKAR) So to get to wherever a
13
           Q.
14
       mobile station is set up, employees, whoever they are,
       use their own cars generally?
15
                I misunderstood your question. I understood
16
           A.
       your question to be: Is a car associated with a
17
       specific unit? In other words, is that part of the
18
       unit set? And the answer to that question is no.
19
                Okay.
20
           Q.
                The Department of Public Safety, insofar as
21
           A.
       the resources that we have available, provides fleet
22
       vehicles for the employees to go and issue EICs.
23
                And are those fleet vehicles available any
24
           0.
       type a DPS employee needs to make it to a mobile unit?
25
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267
           Α.
                Within the -- within the resources that we
 1
 2
       have available, yes.
 3
                Okay. Is a mobile unit the same thing as a
           Q.
 4
       mobile light unit?
 5
           A.
                Yes.
 6
           Q.
                They're the same?
                Yes. The mobile light and -- you've heard the
 7
           A.
 8
       term "pet peeve"?
                I have, indeed.
 9
           Q.
                The making -- calling things names like mobile
           A.
10
       light is one of my pet peeves, and -- but essentially,
11
       the mobile light is a mobile unit, yes.
12
                Is there any difference between the two?
13
           Q.
                Someone put it on slide, and everybody refers
14
           A.
       to it as that. Other than somebody thought it was a
15
       great ideal to call them that, no.
16
                So there's never been a substantive
17
           0.
       distinction or difference between these two things.
18
19
       It's just what people call them.
20
                That's right.
           A.
                Okay. When did DPS first learn of mobile
21
           Q.
       units for EICs?
22
                I'm going need you to rephrase that question,
23
           Α.
24
       please.
                When did the idea of -- of issuing mobile
25
           Ο.
```

units first occur?

- A. Issuing EICs through mobile units?
- O. Correct.
- A. Okay. I don't remember exactly what day. It was -- it was sometime during the constitutional election cycle, and the -- the -- the initial suggestion that was in the September, that fall, the period of 2013, the initial suggestion was that we use one of our six disaster response units to issue EICs. And there are a variety of reasons that we didn't want to do that. And we decided to -- to enter into an agreement with the Secretary of State, and I don't remember who paid for them. But -- but we constituted 25 sets of mobile units; and then later, on we constituted approximately 80 sets of mobile units.
- Q. Okay. And did the idea generate within DPS, or did it generate from the Secretary of State's office?
- A. I don't know -- I don't know where the idea generated from.
- Q. Okay. And whose, to the best of your recollection, idea was it to use one of those disaster response units?
 - A. I don't recall.
 - Q. Who all was involved in the -- in the planning

269 in fall of 2013 to involve -- strike that -- the 1 2 planning in 2013 to create and then to dispatch mobile EIC units? By "who," I mean which offices. 3 4 Α. Well, the driver license division of DPS, 5 certainly, we were the executor of that. I cannot 6 recall if there was discussion between DPS and the Secretary of State about mobile units. I just can't. 7 I don't recall. 8 Do you recall whether the Governor's office 9 was involved? 10 I don't know about that. 11 Α. Do you recall whether the Lieutenant 12 Governor's office was involved? 13 I don't know about that either. 14 Α. What was the goal of the mobile EIC units? 15 0. The goal was to provide Texans, who lived in 16 A. those 80 -- or 79 counties that I talked about, the 17 opportunity to -- to get an EIC. 18 19 What were some of the potential difficulties Ο. 20 discussed when you were planning this and implementing the program? 21 22 Well, we had to -- we had to get the 23 resources. We had to get the money. Uh-huh. 24 Ο. 25 Α. And of course, there's a -- because we're a

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government agency, there's a process it needs to go through in order to get the money. We had to -- we had to purchase the computers themselves, and we had to -- we had to ensure that the computers were able to do what we wanted them to do. And so DPS IT has IT security. I'm not an IT guy, but I know they have certain security requirements. So those computers had to meet those security requirements. They also had to configure the application, the desktop application to enable to -- or to make the screens that were displayed for the CSRs to look as much like the screens that are displayed in our brick-and-mortar offices as possible so that -- so that we wouldn't have to train people to do a completely different system and would be as similar to what they had already done as possible.

So there was that -- the IT and the IT-related issues of getting all that done under a relatively short period of time. I believe it was ten days or so. We had to -- we had to -- we received the computers from the vendors. It was a lot of logistics. We received the computers from the vendors. They had to be imaged. They had to be -- the application had to be loaded on the computer. The physical loading all the applications takes time when you're dealing with 25 computers. You know, there's going be a problem. We

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had a bench test. We had to make sure that all the peripherals worked and everything like that. So there was --

Q. Okay. And you mentioned that money was one potential concern, but clearly the money came.

Do you know where it came from?

- A. No. We were told to -- Steve Bell and I were told to put it on our purchase cards, and that's what we did.
- Q. Okay. And is your purchase card a credit card that you have for your employment at DPS?
- A. It's -- yeah, it's a P card. I'm authorized to use it under certain circumstances and within certain spending limits. Steve did most of the buying because he was -- as I said before, he was the person who dealt with logistics. And so I was under -- I was operations, and he was logistics.
- Q. Do you know whether ultimately the amounts that you-all paid for the equipment came out of DPS's budget, or was DPS reimbursed by the Secretary of State or any other agency?
 - A. I have no idea.
- Q. And so you mentioned money and the difficult IT work that needed to be done as two of the --
 - A. Well, there were -- there were a challenge

that needed to be done. We needed to receive the equipment. We needed to configure the equipment and the boxes that I talked about before.

Q. Right.

- A. We had to physically bring the CSRs to Austin and conduct a training class. And then we dispatched them to their home regions with the equipment in hand after they had -- after they had inventoried it and made sure that it all ran.
- Q. And was there ever any concern about which would be the right places to receive equipment for mobile EIC units?
 - A. I don't understand what you're asking me.
 - Q. Well, how were the places selected?
- A. The -- the locations for EIC operations were selected based on that they were the 80 counties in the state that didn't have driver license offices.
- Q. So what about the initial 25? Maybe I'm getting different phases confused.
- A. Okay. So it's very easy, to my mind anyway. Nobody else seems to --

Okay. Phase 1 --

- Q. Uh-huh.
- A. -- Saturday opening.
- Q. So Phase 1 has nothing to do with mobile EIC

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273
       units?
 1
 2
           Α.
                No, ma'am.
                Is at the Saturday openings that we discussed
 3
           Ο.
 4
       earlier?
 5
           Α.
                Yes.
 6
           Q.
                Okay.
                Phase 2, 25 Secretary of State EIC mobile
 7
           Α.
       units.
 8
 9
           Ο.
                Okay.
                Phase 3 are the 80 county units -- about 80, I
           Α.
10
               I can't remember exactly how many of them there
11
       were. So that allowed me to organize the operation
12
       within my own mind.
13
                And for my clarification, the 80 county units
14
           Q.
       are still considered mobile units?
15
           A.
                Well, yes, because -- because -- because of
16
       the equipment that comprises the unit, yes.
17
                But the -- those 80 units, are they themselves
18
           0.
19
       ambulatory; or are they set up in one spot and they
20
       stay in that spot in the county?
           A.
                You mean do they get up and walk around?
21
                Do they get moved around?
22
           Q.
                They can be moved to wherever the county
23
           A.
       determines that they want to issue EICs. If the county
24
       wants to move them, then the county can do that,
25
```

274 because the units -- because the set -- the equipment 1 2 set they've been given enables them to do that; and 3 we've had counties ask about that. The answer is, if 4 that's what you want to do, it's your equipment to use 5 for the time being. 6 So to your knowledge, of those 80 Phase 3 7 units, do the counties generally set them up in one -in one spot in a courthouse, for example, and keep it 8 there; or do the counties sometimes take them outside 9 of a Target? 10 Outside of a target. 11 Α. A Target or a grocery store or to --12 Q. Oh, you're talking about a store. 13 Α. 14 Ο. Yes. Sorry. I'll be honest with you, I don't know 15 Α. what the counties do with them. I've never visited a 16 county to -- to see their EIC units. It's just -- I 17 18 couldn't speculate on that. Okay. And to your knowledge, for the 25, the 19 Q. 20 Phase 2 --21 A. Uh-huh. 22 -- are those ones set up outside of shops and 0. 23 places like that where people can go? A. So the -- the site selection for the Phase 2 24 25 units was given to us by the Secretary of State.

275 And did you, DPS, have any role in the 1 0. site selection for those Phase 2 units? 2 3 I'm trying to answer your question. We could, A. 4 is the short answer. The Secretary of State would tell 5 us to go to a given location -- and I'll use an 6 example. 123 Main Street, Val Verde, Texas -- and we would send employees to that location and they would 7 8 make sure that the people at that location knew that we were coming, okay, and that they had the -- the 9 infrastructure quote, unquote that we needed. And the 10 11 infrastructure was a chair -- you know, chairs and a table and a plug. And once they had done that, then 12 that site -- we would go to that site. 13 Okay. And for the 25, is it right that those 14 Q. were manned by Secretary of State employees plus a DPS 15 employee, maybe? 16 17 A. That's not an accurate statement, no. Who were they manned by? Q. Okay. 18 A. So the 25 Phase 2 units have up, until this 19 election cycle that we're currently in --20 I -- it's possible that the Secretary of 21 State units might have some employees at one of those 22 25 -- with one of those 25 units but not during the --23 not during the fall elections. It was only after we 24 provided them with training. I just don't know. 25

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276 Is it correct that the 80 county units 0. are manned by county employees? That's not correct. A. Q. Okay. What is correct? What is correct is that the 55 units that Α. we've sent to the counties who have signed the MOUs and who have received training are being crewed by county employees. The delta -- the difference between whatever, 80 minus 55, is those are being maintained by DPS. We have control of those units. 0. Is the only difference between the 55 and the remaining balance, that for the 55, those county employees have been trained and have gone through that and signed the MOU? Α. Yes. And for these three phases -- well, strike 0. that. We've covered the time period associated with Phase 1.

But can you let me know what the time period is associated with Phase 2? Are those ongoing?

A. When I refer to those phases, it was during the fall election that ended in November. And the only reason I did that is because we had a lot of moving parts and because it allowed me to separate those moving parts in my mind. When I was talking to people,

277 I would -- I would refer to things as Phase 1, Phase 2, 1 2 Phase 3, because that's been my experience. And it was also how I wanted to get all of our employees on the 3 4 same sheet of music, so to speak, so they would 5 understand. That way we get away from the mobile light 6 colloquialism. Are the Phase 2 units still out there? 7 0. 8 A. The Phase 2 units are currently still being used, yes. 9 Are they still in the same places where they 10 started? 11 12 Α. I --MR. KEISTER: Objection, vague. 13 14 THE WITNESS: I don't know. I mean, 15 they're in the field. Okay. They've -- Steve Bell keeps track of which -- specifically which units are 16 where. So the broad answer is yes, they're still out 17 in the field; but I can't give you granularity on which 18 19 units and which office. And the Phase 3 units, when did those start 20 Q. being operated, approximately? 21 I don't recall. I believe it was -- it was 22 A. associated with the same constitutional election. 23 believe we had Phase 1, 2, and 3; and they were running 24 25 concurrently.

278 1 Is it correct that Phase 3 units are 0. 2 still operating now? 3 That's an accurate statement, yes. A. 4 Q. That was the clearest description of phases? Α. 5 That's what --6 Q. I appreciate that. That's what I've been told. 7 Α. 8 Ο. Thank you. You've been -- you've been kicking that 9 one around for some time. 10 Α. All it did is it -- because we had a lot of 11 things that were going on, it allowed me to 12 intellectually separate things that were happening so 13 that when I was talking to certain people about certain 14 things, I can say, "Well, that's a Phase 1 issue." Got 15 16 that. Because we would have different issues on 17 different phases. And then within the Army lexicon is a that phases can run concurrently. They can overlap, 18 or they could be sequential. In this case, they all 19 20 overlapped; so that's --Thank you. We appreciate that. 21 Q. Just to be clear, is that we're no longer 22 Α. referring to any phases during our current election 23 24 cycle. 25 Q. Okay.

279

A. Okay.

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- Q. When did phases get phased out?
- A. I'm sorry. We stopped referring to things in phases at the November election, whenever that was. It was, what, the 11th or the 12th, I believe. Once we stopped that initial constitutional election, that was the end of it because we didn't need to. We just had -- all we had were EIC units that were in the counties; and everything else we didn't need to separate things in people's minds.
 - Q. Okay. I will hand you Exhibit 92.

12 (Exhibit No. 92 marked.)

THE WITNESS: Thank you very much.

- Q. (BY MS. KORGAONKAR) This exhibit is Bates marked TEX-0511208 to 209. And let me know when you've had a minute to review.
 - A. Okay.
- Q. So I wanted to turn your attention to the initial e-mail in the chain, which is dated September 24th, 2013, from 3:18 p.m.?
 - A. Yes.
 - Q. It's an e-mail from you.
- A. Uh-huh.
- Q. The subject is "Rumor control election certificates," and it's been designated with an

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importance level of high. In the first sentence you write, "Managers, I'm trying to control some rumors.

There's a change in the way we will do EIC operations that will impact your regions."

So I just wanted to know, first of all, what the rumors are, as you recall them.

- A. I'm sorry. I can't recall anything right now.
- Q. Okay. And does reading the rest of the chain maybe refresh your recollection?
 - A. Well, let's see. (Witness reading.)

Only that it must deal with something with county units and these counties. Although I would like to point out that previously I told you there were 78 counties. Okay? And this here says 79. In reality, Kimball County had opened an office right around this time period. So there was some minor confusion whether Kimball was a county with a driver license or not; and some people thought it was and thought it wasn't. Kimball County has an office in there. It's not counted as one of the 78.

- Q. Understood. So with respect to the rumors?
- A. All I can -- the only illumination I can give you is that it must -- it must have had something to do with -- with these mobile units.
 - Q. And your next sentence, "There's a change in

the way we'll do EIC operations that will impact your regions."

A. Yes.

- Q. What was that change?
- A. The changes as loaded out -- as below. So your facilitators and assistant manager will need to be trained by ITS -- stands for Innovation and Tech Solutions, people on the new EIC system for the new computers. So all that -- all that deals with is that we're going to get the 79 Phase 3, 78 Phase 3 county units; and we're going to shift the responsibility for training. We're going to have distributed training.
 - Q. What is "distributed training"?
- A. Distributed training is that we're telling the facilitator, who is an employee who is a resident in a county -- or I'm sorry -- a DPS region that they're responsible to train the county -- the county employees. So we'll provide the training to the facilitator, and the facilitator will provide the training to the County. What that allows us to do is to train much faster.
- Q. And is it correct that previously everyone getting trained would have been trained here in Austin?
- A. It is, but only when you -- but in order to -- in order for that -- you have to understand that prior

282 1 to this the only people that we had trained were DPS 2 So Phase 2, we had a new system. employees. 3 brought the people who were going to operate the 4 system, and we conduct the training in a central 5 Okay? This is Phase 3 now; and since there location. 6 are a large number of counties that will receive 7 training in a distributed manner, it made more sense 8 for us to go ahead and train the trainer. Okay. And what was the difference in the --9 Ο. in the two computer systems, the old one versus the new 10 one, as of this date? 11 12 When I refer to the new computers, it's merely 13 that they're -- that they're computers that were 14 purchased. There should be -- and to the best of my knowledge, the laptops that we purchased to send out 15 16 for Phase 2 and for Phase 3 were the same model of Dell 17 or whatever they were. So when I say -- when I refer to "new computers," it's not a new computer system. 18 19 It's merely they we've purchase a new computer. Okay. I have another document. 20 Q. (Exhibit No. 93 marked.) 21 (BY MS. KORGAONKAR) So Exhibit 93 is Bates 22 Q. 23 stamped TEX-0511590 through 591. 24 Α. Okay. 25 Ο. Okay. Do you recognize this e-mail?

A. Yes.

- Q. What is it?
- A. Going from the bottom up, this is an e-mail that my counterpart, Steve Bell, sent out; and he sent it to the regional managers for regions 1 and 2. And it just says that we're going to set up these 25 units. And then later on in the e-mail, there's some other information from a guy named -- DPS employee named Bob Meyers. Bob Meyers is one of our training people, and he provides the -- the -- some -- some specifics for training, when we're going to do the training.

And then the very top is from Deborah
Pitzer. Deborah Pitzer is an assistant manager in
Region 1B, and she just provides the names of the
employees who are going to travel to Austin and receive
the training.

- Q. And at this time period, with this --
- A. September.
- Q. -- the end of September --
- 20 A. Yes.
 - Q. -- do you know how many EICs were being processed at that point?
 - A. I don't know.
 - Q. And I just wanted to ask you a question about the first e-mail -- the first sentence, rather, in

Mr. Bell's initial e-mail.

A. Yes.

Q. He writes, "We are going to be required by the Secretary of State's office to deploy up to 25 mobile light EIC units."

My question about this sentence is, he has stated "required by the Secretary of State's office." Is that how DPS understood the -- the chain of command when it came to the 25 units in September?

- A. You have to understand Steve Bell. Steve Bell is a retired non-commissioned officer. He's got five tours of combat. That's how Steve Bell talks and writes. We all talk about things that are required. So if I were to go home, I would be required to bring things for my wife. That's just how we talk.
- Q. But what did the Secretary of State, in fact, require DPS to -- to work with the Secretary of State on the 25 mobile units?
- A. We did work with the Secretary of State and we knew that we were going to have to provide some sort of coverage in these counties. I think you're paying an inordinate amount of attention to the word "requirement," and I think that you and I have a different view of what the word "required" means.

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But we were -- it was -- that was what we

285 were told to do, so that's what we did. And we were 1 told by our chain of command. I don't know how Steve 2 wrote that. I wasn't a party to this e-mail except 3 4 that I received it am some point. 5 Well, I'll put it differently. Ο. 6 Α. Please. 7 Did DPS have any discretion? Could DPS have Ο. said," We actually don't want to work on these 25 8 mobile units with you"? 9 I don't think DPS had that kind of Α. 10 discretion. 11 12 0. Okay. 13 That was -- that's we were asked to do, and that's what we did. 14 So to date, do you know how many EICs have 15 0. been applied for? 16 17 A. Yes. 18 Q. How many? 19 A. As of the 5th of May, 271. 20 As of May 5th. 0. 21 A. As of the 5th of May. Do you know how many have been issued? 22 Q. 252, as of the 5th of May. 23 A. And those are totals statewide? 24 Q. 25 Α. That's correct.

- Q. And that's -- those figures, 271 applications, and 252 issued?
 - A. Yes.

- Q. Is in the entirety of EIC's existence?
- A. That's every EIC we ever issued.
- Q. Okay.
- A. 252 is every EIC we've issued.
- Q. Okay. So earlier, I think when Ms. Maranzano was wrapping up with you, she asked whether your -- whether you felt that the success of the EICs were related to the number of those issued.

Do you remember?

- A. I remember some discussion. I don't remember exactly what the question was.
- Q. So I -- my recollection is that the question had generally been whether the success of the EIC program was related to the number of EICs that had been issued by the state.
 - A. Okay.
- Q. And your testimony was basically that that was not correct, that the success wouldn't be based on the number of EICs issued.
- A. The success of the program does not -- gauging duck success as a metric for the program does not hinge on the number of documents issued.

287 So if, hypothetically, zero EICs had been 1 Ο. issued, could the program still have been successful? 2 Well, I suppose so. We provided a service. 3 4 We were asked to provide a service. We provided a 5 service across the State on Texas. We provided an 6 opportunity for Texans to come and -- come to an office 7 or come to a mobile site to -- to get a document that they felt they required in order to vote. 8 Okay. Do you have any sense of how many 9 Q. people in Texas do not have any of the forms of ID 10 required by the voter ID law? 11 I have no sense of that. 12 Α. (Exhibit No. 94 marked.) 13 (BY MS. KORGAONKAR) Exhibit 94 is Bates 14 Q. 15 marked TEX-511199 through 5119200. Α. Okay. 16 Do you recognize this document? 17 Ο. 18 Α. Hang on a second. 19 O. And is it entitled "EIC meeting minutes, 9/25"? 20 Yes, it is. 21 Α. 22 Q. Sent on September 25th, 2013? 23 Α. That's correct. I just wanted to direct your attention to the 24 Ο. 25 two final bullet points under the heading "Status of

288 EIC initiative in progress." 1 2 Α. I see them. The final bullet point, could you read that 3 Ο. 4 aloud, the one that starts, "Voters without"? 5 "The voters without photo ID cast provisional Α. 6 ballots. They'll have six days under law to return to 7 a DL office with photo ID to make their vote count." Is that your understanding of how provisional 8 Ο. ballots work? 9 Well, I'm not an election official. That's Α. 10 how I understand it to work. 11 Okay. And the previous bullet point, if you 12 could read that out loud. 13 14 A. Sure. Starts with the word "anticipate"? That's right. 15 Q. "Anticipate keeping the equipment for a week 16 A. after the election because of provisional ballots." 17 Can you help me understand what that -- what 0. 18 19 that means? 20 A. So we, DPS, were under the impression -and we wanted to be able to -- to provide the 21 opportunity for people to get their EIC during what's 22 called a cure period, which is a period that I 23 understand, as a layman, to be after the vote; but 24 there's a period of time when people who, for whatever 25

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       reason, they cast that provisional ballot, they may
1
 2
       come in and then they can prove -- they can show their
3
             So we wanted to make sure that we extended our
       EIC.
 4
       operations to enable Texans to do that.
 5
                Okay. Thank you.
           Q.
 6
                     And one other quick question. Under the
       heading "Documentation."
 7
           Α.
                Give me a second.
 8
 9
           Q.
                Sure.
           Α.
                Yes.
10
                In the middle bullet, it reads, "Tiffany and
11
           Ο.
       Andrea working to complete process for exceptions
12
       path" -- or exception "paths," rather.
13
14
           Α.
                Yes.
                What are exception paths?
15
           Ο.
                I have no clue. That's outside my area.
16
           Α.
                Then on the next page, under "Considerations,"
17
           0.
       the third bullet point.
18
19
           Α.
                Brian Lane?
                Exactly. If you could read that aloud.
20
           Q.
                Brian Lane is having discussions with SOS
21
           A.
       office about security requirements for non-DPS people
22
       gathering EIC data, parens, background checks, comma,
23
       training, closed parens.
24
25
           Q.
                Can you help me understand what that one
```

```
290
       means?
 1
 2
                       Brian Lane, I think he's a deputy
           A.
                Sure.
 3
       assistant director. He's in IT, no matter what his
 4
       rank is. So what this appears to me that Brian Lane is
 5
       talking with -- about the security requirements to
       allow DPS people to gather information.
 6
 7
                Okay.
           0.
 8
           A.
                And so because -- because we have people who
 9
       are who are not DPS employees who are interacting with
       customers.
10
11
           0.
                Okav.
                       So this is about background checks for
       state employees who would be working on issuance of the
12
13
       EICs?
                That's correct, yeah.
14
           A.
                                       Yes.
15
                     MS. KORGAONKAR: Off the record for just
16
       a minute.
                     (Exhibit No. 95 marked.)
17
                                      I'm handing you Exhibit
                (BY MS. KORGAONKAR)
18
           Ο.
19
       95.
                Yes, ma'am.
20
           Α.
                The exhibit is marked TEX-0511902 through 905.
21
           Q.
       If you would take just a minute to review it.
22
23
           Α.
                Okay.
                In e-mail from Stephen Bell to a group of
24
25
       people --
```

A. On the very top?

Q. The one at 4:50 p.m., the second one on the first page.

Mr. Bell writes, "We are trying to rework the hours from 8:00 to 5:00" --

A. Wait. Wait.

MR. KEISTER: Down here (indicating). She said at the end of the paragraph.

THE WITNESS: Oh, I'm sorry. I was looking at the top one because they both have 4:50 time stamp.

- Q. (BY MS. KORGAONKAR) I'm sorry.
- A. It's okay. It's fine. We're good.
- Q. Mr. Bell writes, "We are trying to rework the hours from 8:00 to 5:00 to 9:00 to 4:00 for any future deployments."
 - A. Yes.
 - Q. Why was he trying to rework the hours?
- A. That takes into consideration the travel time for the employee to get from wherever they draw the equipment from to the site for EIC issuance. And then at the conclusion of the day -- because as I mentioned before, these are stand-alone units and they have no other connectivity, all of the information is placed onto USB drive and then the employee has to go back to

292 the office and transfer the information from the 1 computer hard drive onto the USB into driver license 2 3 And so that what he's doing is this takes 4 into consideration the administrative time on either 5 end of the operation. Were those hours reworked as he's described 6 7 here? To the best of my knowledge, yes. I believe 8 Α. 9:00 to 4:00 became standard. 9 Q. Okay. 10 (Exhibit No. 96 marked.) 11 12 (BY MS. KORGAONKAR) Exhibit 96 is Bates 0. marked TEX-00462497 --13 14 Α. Yes. 15 -- through 499. Ο. Α. 16 Yes. If you could just take a moment. 17 Ο. 18 Α. Okay. 19 And I wanted to direct your attention to the Q. 20 e-mail on the page marked 462498, the second page. 21 Yes. Α. 22 In the middle at 10:24 a.m. 0. 23 Α. Wroe Jackson. 24 Yes, from Wroe Jackson to you. Ο. 25 Α. Okay.

293 If you could read that e-mail. 1 O. "Thank you, Keith has already contacted them 2 Α. to request the change in hours from 9:00 a.m. to 3 4 4:00 p.m. with one day available for off-business hours as we discussed." 5 So who made the request to change the hours 6 7 from 9:00 a.m. to 4:00 p.m.? As near as I can determine, they did. 8 Α. Who is "they"? 9 Ο. I don't know. Α. 10 In the e-mail below that stems from you on Ο. 11 October 2nd at 10:20 a.m. --12 13 Α. Yes. -- can you read the second sentence? 14 Q. "While the requested times are from 1100 to 15 Α. 16 1900, "which is 7:00 p.m. -- "the Secretary of State or 17 sec state is working to see if we can change the hours." 18 19 O. Why was the Secretary of State working to see 20 if the hours could be changed? 21 Off the top of my head, I don't know. I could Α. 22 speculate. Well, did the request to change the hours come 23 from DPS, based on these e-mails? 24 25 Α. Possibly.

294 Why did DPS ask that the hours be changed? 1 O. Why would we want the hours changed, if that's 2 Α. what we asked for? Simply because 7 o'clock at night 3 4 is awfully late for us to keep employees working. I just want to point out in the e-mail that 5 Ο. 6 you sent at 10:53 a.m., it starts on the first page and 7 ends on the second. Α. 8 Yes. "Okay. Do we know which day yet? 9 Ο. pressure. I'm just asking." 10 Does that refresh your recollection as to 11 whether it was also you or DPS that asked that the 12 hours be changed? 13 14 Α. Not really. Hang on a second. Possibly. 15 Q. Okay. (Exhibit 97 marked.) 16 (BY MS. KORGAONKAR) Exhibit 97 is Bates 17 Ο. marked TEX-00462079. 18 19 Α. I see it. If you could just take a minute to read the 20 Ο. 21 chain. 22 Α. Okay. (Witness reading.) In the chain --23 Q. 24 Α. Hang on. 25 Q. Sorry.

295 1 Α. Okav. I'm sorry. So this chain discusses mobile EIC 2 Ο. Okay. units for Hays County; is that right? 3 4 Α. Yes. So you'll see in the e-mail from Keith Ingram 5 6 to Joyce Cowan, September 24th, 2013, at 3:52 p.m., 7 Mr. Ingram states --Α. 3:52? 8 I apologize. 9 Ο. 3:52. "Excellent"? Α. Okay. Okay. 10 He writes, "Excellent. The times are 11 Ο. basically up to you. We think during business hours is 12 better." 13 Is it DPS's position that during business 14 hours is a better time for mobile EIC units as well? 15 Α. Well, we -- for -- because of our employees, 16

A. Well, we -- for -- because of our employees, we prefer to issue the EICs during business hours.

That's what we do everywhere else in the state.

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- Q. And with respect to the actual citizens who would be applying for them, does DPS have a position as to whether business hours or non-business hours would be better for those people?
- A. Well, we're not open during non-business hours. Our business hours are established, as I talked about somewhere here.

296 So I understand that. My question --1 O. Right. Okay. 2 Α. -- is a little bit different. I understand 3 Ο. 4 that you just stated that during business hours is much better for DPS employees because, obviously, those are 5 6 the hours that they generally work. 7 Α. Yes. 8 Ο. Right? Has DPS ever considered whether business 9 hours also work better for people who would be going to 10 use mobile EIC units? 11 12 Α. Not to my knowledge. Did DPS request that Mr. Ingram relay 13 Ο. Okay. 14 this message to Hays County that business hours are 15 better? Α. I don't recall. I -- without seeing more, I 16 don't -- I don't know. 17 So just to clarify, your testimony is that you 18 19 don't recall whether this statement from Mr. Ingram 20 was, in fact, relayed from DPS to Hays County through 21 him? 22 Α. No. 23 Q. Okay. (Exhibit 98 marked.) 24 (BY MS. KORGAONKAR) This is Exhibit 98. 25 Ο.

297 Okay. 1 Α. If you could just take a minute. Exhibit 98 2 Ο. is Bates marked TEX-511238 through 239. 3 4 Α. Yes. So this exchange concerns Sabine 5 Ο. Okay. County's EIC participation; is that right? 6 7 Α. Yes. So in it a Kathy Bergman from DPS has sent to 8 0. Janice McDaniel of Sabine County some information about 9 EIC training; is that right? 10 That's found at the e-mail from 3:20 p.m. 11 From when? 12 Α. 3:20 p.m. 13 Ο. 14 Α. 3:20 p.m. 15 On the first page. It's confusing 'cause it's Ο. 16 a little squished together. 17 I'm not sure I'm looking at the same thing Α. you're looking at. Oh, I see it. I see it. 18 I'm sorry. So --19 Okay. 20 So do you agree that Kathy Bergman is relaying information here to Janice McDaniel of Sabine County 21 22 and that that information is about EIC training? Yes, that's what it appears to be. 23 Α. 24 And then Janice McDaniel has written back to Ο. 25 Ms. Bergman.

A. Yes.

- Q. At 10:26 a.m.
 - A. I see that, yeah.
 - Q. Could you read that e-mail?
 - A. "Ms. Bergman, Judge Watson and I have discussed the EIC participation; and we don't feel we have the staff to commit to this. I am short an employee, plus I have early voting starting next Monday. Thank you, Janice McNeil, Sabine County Clerk."
 - Q. And then at noon that same day, it looks as though Ms. Bergman forwarded this e-mail exchange to you, to Kristopher Krueger, and a number of other people; is that right?
 - A. That's -- yes.
 - Q. What was DPS's reaction to Sabine County's inability to participate because of resource issues?
 - A. So there were resource issues on the part of the county.
 - O. Correct.
 - A. Okay. Well, that was -- that's Sabine
 County's decision to make. They still haven't been trained.
 - Q. And are there a number of other counties that couldn't participate in the program because of a lack

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299
       of resources?
 1
 2
                     MR. KEISTER: Object to form, calls for
       speculation.
 3
 4
                     Go ahead.
                     THE WITNESS: Yes.
 5
 6
           Q.
                (BY MS. KORGAONKAR) Do you know approximately
 7
       how many?
                Approximately 17.
 8
           Α.
                And did DPS follow-up with Sabine County after
 9
           0.
       this e-mail exchange to see whether there was a way
10
11
       that DPS could offer any resources or try to help the
       county fill the gap in a different way?
12
                DPS has reached out to Sabine County on a
13
           A.
       number of occasions and offered to provide them with a
14
15
       mobile EIC training and the equipment.
                                                Sabine County
       has declined to do that.
16
                Because of the staff resource issue?
17
           0.
                Because of the -- because of the source issue,
           A.
18
19
       they have here. So Sabine County is currently being
20
       serviced by HHSC.
                So did -- is it correct that DPS never reached
21
           Ο.
22
       back out to Sabine County to try to help fill the staff
23
       shortage?
                Did DPS reach out to the county to fill a
24
           Α.
       county employee staff shortage, is that your question?
25
```

300

- Q. It's little bit different. So Sabine County writes back to Ms. Bergman and says, "We want to participate, but we can't because I don't have enough staff to do it."
 - A. Yes.

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- Q. And my question is: Did DPS e-mail or reach back out to Sabine County and say, "How can we help you with that staff problem in order to get this EIC mobile unit up and running?"
 - A. No.
- Q. And for the other counties, I think you said there were about 17 that couldn't participate because of various resource issues. Did DPS --
 - A. Various issues.
- Q. Okay. So how many couldn't participate because of resource issues?
- A. I don't know.
 - MR. KEISTER: Objection, calls for speculation.
- Q. (BY MS. KORGAONKAR) So it's subset of the 17.

 Is that fair to say?
- MR. KEISTER: Speculation.
- 23 THE WITNESS: Possibly.
- Q. (BY MS. KORGAONKAR) Did DPS ever offer to help counties that had resource problems when it came

301 to EIC availability? 1 I don't understand. You used the term "help." 2 Α. Can you define that, or can you rephrase the question? 3 4 Q. Sure. 5 So is it fair to say that a number of 6 counties didn't have enough staff to be able to 7 participate in the EIC program? MR. KEISTER: Objection, calls for 8 9 speculation. THE WITNESS: I can't answer that. 10 Ι don't know. 11 12 (BY MS. KORGAONKAR) Is there anyone at DPS Ο. who would know? 13 14 Α. No. 15 So then how does DPS know why counties can't Ο. participate if no one at DPS knows why they can't 16 17 participate? The county just either doesn't return the MOU 18 19 or doesn't accept the training or just says they're not 20 interested. But DPS has received a number of e-mails from 21 Ο. 22 counties stating that they don't have enough space or 23 money in the budget or staff to be able to participate; is that not right? 24 DPS has received e-mail or communication from 25 Α.

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302
 1
       some counties, yes.
                So in response to those e-mails that DPS has
 2
 3
       received, has DPS ever tried to work with those
 4
       counties to address whatever the limiting reactant is
 5
       and to try to enable that county to, in fact, be able
 6
       to issue EICs?
                To enable the county to issue EICs?
 7
           A.
 8
                To enable the citizens in the county to apply
           0.
 9
       for EICs within the county.
           A.
                Yes.
10
11
           0.
                And how has DPS done that?
           Α.
                DPS sends mobile teams to those county that
12
       have not entered into the MOU, and we issue the EICs at
13
       mobile location in those counties.
14
                Has DPS been able to do that with all such
15
           Q.
       counties?
16
                Yes.
17
           A.
                                     This is Exhibit 100.
                     THE REPORTER:
18
19
                      (Discussion off the record.)
                     THE REPORTER: This is Exhibit 99.
20
                       (Exhibit No. 99 marked.)
21
                (BY MS. KORGAONKAR) So Exhibit 99 is Bates
22
           Q.
23
       marked TEX-0511298 through 299.
24
           Α.
                Yes.
                Let's take a moment, and let me know when
25
           Ο.
```

303 1 you're ready. 2 Α. (Witness reading.) 3 Okay. 4 Q. This is an e-mail exchange between you and a 5 Ms. Lyndie Madden-Warren of Trinity County; is that 6 right? 7 Α. Yes. And it looks as though she's the tax assessor 8 Ο. and the voter registrar from her signature; is that 9 accurate? 10 Α. Tax assessor/collector, yes. 11 In her 9/01 e-mail to you, Ms. Warren 12 Q. Okay. writes, "After the initial e-mail regarding this pilot 13 14 program, I responded because our county does not have a licensing department for driver's licenses." 15 And then later in the e-mail she states, 16 "Trinity County is a small county; and in turn, I have 17 a small staff to provide service that we already 18 19 offer." Is that right? 20 That's what it says, yes. 21 Α. 22 Q. Okay. And then in your response to her at 9:47 a.m., you explain two different programs being run 23 by the Department of Public Safety. And then you 24 25 state, "We will remove Trinity County from the list.

If you have any further questions, please don't hesitate to contact me again"; is that right?

A. That's right.

- Q. Beyond this e-mail, did DPS offer any further assistant to Trinity County with respect to the mobile EIC program?
- A. We may have conducted EIC mobile operations in Trinity County, although my reference indicates that Trinity County has signed the MOU, returned -- or received their training, and their equipment is currently operational as of 5 May.
- Q. Okay. But that would have likely occurred after this exchange at some point?
 - A. That's correct.
- Q. Do you know at what point that occurred? Can you tell me?
 - A. No.
- Q. Okay. What do people in counties like Trinity
 County that don't have licensing departments do to
 apply for any other forms of DPS ID? If you need a
 license and you live in Trinity County, what do you do?
- A. They travel to a location where they can get one.
- Q. Do you know where the closest location is to Trinity County where someone could get one?

TONY RODRIGUEZ 5/8/2014

- A. I would have to reference our website.
- Q. And your response would be the same with respect to personal identification cards as well, right?
- A. Driver's license or Texas identification cards, that's correct.
- Q. In general, when it comes to counties that decline to participate in the program, what were the reasons generally offered by those counties?
- A. The reasons could be varied. I've had conversations with the County judge that said the sheriff is the election official, and I can't make him do it. I've -- we've had exchanges with counties that say they don't have the personnel or the -- or the resources to do that. And some of them don't offer us any answer at all.
- Q. Okay. And are these counties generally comparatively poor counties?
 - A. I don't know.
- Q. Are they generally located in specific regions of the state?
 - A. Specific regions?
- Q. Are they concentrated in certain regions of the state?
 - A. Those counties are -- please clarify which

```
306
       counties you're talking about in order for me to answer
 1
 2
       your question.
                The counties that declined to participate in
 3
           Ο.
 4
       the program.
 5
           Α.
                Yes.
 6
           Q.
                 In general, are those distributed evenly
 7
       throughout the State; or are they concentrated in
       certain regions of the State?
 8
                By way -- to answer your question, I would say
 9
           Α.
       that they're scattered. They're across the State.
10
                Would you say it's a fairly even distribution
11
           Ο.
       throughout the state?
12
                 I would have to --
13
           Α.
14
                      MR. KEISTER:
                                    Objection, vague.
15
                      THE WITNESS:
                                    I would say no.
                 (BY MS. KORGAONKAR) So if it's not a fairly
16
           Ο.
       even distribution. In general, terms where are they
17
       concentrated?
18
19
           Α.
                The panhandle.
20
                Do you have any sense as to why that would be?
           Q.
21
           Α.
                No.
22
                       (Exhibit No. 100 marked.)
                      (Discussion of the record.)
23
                 (BY MS. KORGAONKAR) This exhibit is Bates
24
           Ο.
25
       stamped TEX-00462181 through 2184.
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307 1 Α. Yes. 2 Ο. Let me know when you have had a moment to review. 3 4 Α. (Witness reading.) 5 Okay. 6 Ο. So this e-mail chain is initiated by the 7 Dallas County Elections Department, and it concerns that county's request to work with DPS on a mobile 8 voter ID initiative; is that right? 9 That's the subject, yes. Α. 10 And is that generally the content of the Ο. 11 exchange as well? 12 Α. 13 Yes. I want to direct your attention to the 14 Q. Okay. 15 e-mail located at Page 462182, which is the second page of the packet. 16 17 Α. Yes. And it's an e-mail that you sent Tuesday, 18 Ο. 19 September 10th at 7:29 p.m. 20 Α. Yes. Okay. Could you read that e-mail? 21 Q. These folks would like 22 Α. It says mission creep. our DSUs at locations other than offices, semicolon, 23 24 quote, appropriate public and private events, unquote,

like state fairs to issue EICs. I'm not sure who would

25

308 like -- who would we like to reach out to them. 1 What does "mission creep" mean? 2 Mission Creep is a colloquialism. We used it 3 Α. 4 just to describe a change in mission in a dynamic environment. 5 What does -- what does "creep" mean in the 6 Ο. 7 context of mission creep? I understand the mission. Α. It's the evolution -- it's the evolution of a 8 mission. 9 Does it mean that a mission is growing, like, O. 10 creeping like a vine, for example? 11 It could, or it could mean that the mission is 12 Α. changing in terms of what we've been asked to do. 13 14 Q. Does it have any kind of connotation --15 It's a statement. Α. 16 Q. -- to you? 17 Α. Not to me. It's a statement. Do you see how it could have a negative 18 O. 19 connotation? 20 Α. No. Okay. And what are DSUs? 21 Q. 22 Α. Disaster support units. Those are the six units that you mentioned 23 Q. 24 earlier? 25 Α. That's right. And you have to understand when

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309
       this e-mail was sent in relation to the information
 1
       that I provided you earlier, what they would ask for
 2
       was those six disaster support units. And I would have
 3
 4
       to look and see when we constituted the 25 units to
 5
       satisfy the mobile requirement.
 6
                Okay.
                       Since your -- it's your -- I just want
 7
       to be clear. Your testimony is that mission creep has
       no negative connotation whatsoever?
 8
 9
           Α.
                Not to me.
           O.
                Okay.
10
                     MS. KORGAONKAR: Let's take a final
11
12
       break, and then I think we'll be done shortly.
13
                     THE REPORTER: Off the record.
14
                  (Recess from 5:43 p.m. to 5:51 p.m.)
                     THE REPORTER: Back on the record.
15
           Q.
                (BY MS. KORGAONKAR) So you stated earlier
16
       that HHSC employees are being trained --
17
                Yes, I did.
18
           A.
           Q.
                -- in certain counties to issue EICs; is that
19
20
       right?
                That's what I said, yes.
21
           A.
                When was it decided that those employees would
22
           Q.
       accept the EIC applications?
23
                To the best of my recollection, it was
24
           A.
       sometime in February or March, sometime in that time
25
```

310 1 It may have been as early as January. period. 2 honestly can't recall. 3 And whose decision was it? 0. 4 Α. Well, whoever is in charge of HHSC. 5 What type of HHSC employees are being trained? Ο. 6 Α. I don't understand their structure or the 7 proper titles of the employees. Based on my discussion with -- with the gentleman who have I have been working 8 with at HHSC, I'm given to understand that their HHSC 9 employees whose duty station is -- is one of those 10 seven counties that they're going to work in. 11 know that one of them is a registered nurse. 12 But other than that, I don't exactly why they do. 13 14 Q. Okay. And do you know what type of presence 15 HHSC has in counties where it's issuing EICs in those seven counties? 16 17 Α. Over and above the one or two people that I've been made aware of or I might be a party on e-mails 18 19 that might be in a certain county, no. So you don't know really know what they have 20 Ο. in those counties, what kind of presence, how many 21 22 employees? I have a hard enough time keeping track 23 Α. with DPS stuff. 24 25 Q. Okay. And has DPS provided training to those

311 employees who will be accepting the applications? 1 2 A. Yes. 3 What kind of training? Q. 4 A. It's training that's similar to the training 5 that we've provided to the county employees to 6 familiarize the HHSC employee with everything that he or she would need to know in order to issue an election 7 8 certificate. And was -- was that training provided 9 0. Okav. from Austin, or was it provided by a regional manager 10 11 or regional commander? The training to HHSC employees was provided by 12 A. a DPS employee, and we refer to those DPS employees as 13 facilitators. 14 15 Okay. And has any notice gone out to the Ο. public at large concerning EIC availability from HHSC 16 offices? 17 I'm unaware. I don't know. 18 Α. 19 Ο. And you don't know whether DPS has issued any kind of notices to that effect? 2.0 No, ma'am, I don't. 21 Α. Do you know whether any of the HHSC office 22 Q. that will be accepting EIC applications are also able 23 to provide certified copies of birth records? 24 25 Α. I don't know what other services HHSC provides

```
312
       in their offices.
 1
 2
           Ο.
                And how many -- strike.
                      It's HHSC offices; is that right?
 3
 4
           Α.
                Yes. It's -- it's seven -- it's HHSC offices
       in seven counties.
 5
 6
           Q.
                Okay. Thank you.
                 I don't know how many offices they are.
 7
           Α.
                Okay. Understood.
                                     Thank you.
 8
           Ο.
                      Is DPS currently using all of the
 9
       equipment that it has purchased to facilitate the
10
       remote acceptance of EIC applications?
11
                All of what equipment?
12
           Α.
                All of the equipment that you would have
13
           Ο.
       mentioned earlier that goes with mobile EIC stations'
14
15
       all of the printers, computers, cables, blue screens.
           Α.
                So --
16
17
           Ο.
                Cameras.
                 I understand your question to be:
18
           Α.
19
       break it apart?
                     The question --
20
           Q.
                No.
21
           Α.
                Okay.
                -- is all -- of all of those pieces of
22
           Q.
       equipment that was purchased for the purpose of using
23
       the mobile EIC stations, is every piece of equipment in
24
25
       use currently?
```

313 Every piece of equipment that was purchased --1 A. 2 and again, I don't know who actually paid for it --3 that was configured into an EIC set remains in the EIC set, except for the bench stock that I mentioned 4 5 before, which is used for testing. 6 Q. Okay. So are there any -- was any equipment purchased that was not configured? 7 8 A. I don't believe so, no. Okay. And are all of the configured kits 9 0. being used right now throughout the State somewhere to 10 accept mobile EIC applications? 11 12 I don't believe so, no. Α. Do you have an estimate about how many kits 13 0. 14 might be unused at this moment? I don't -- I don't know. I know -- I know A. 15 that -- that some of those kits are being used by 16 17 employees and -- and that there's a schedule for those kits to be deployed to sites to issue EICs. I know 18 19 that we have issued 55 of those kits to counties, and I 20 know that we're in the -- somewhere in the process of 21 issuing up to seven of those kits to HHSC; but I can't provide you the granularity of which kit's being 22 currently used, which kit was used today, or which kit 23 was used tomorrow. 24 25 Q. So for the kits that you mentioned, there are

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314
 1
       employees using right now, what are they using them
 2
       for?
 3
                Well, we're currently issuing EICs. Well, not
           A.
 4
       right now; but I mean, today we're issuing EICs.
 5
                So are there any kits that are configured
           Q.
 6
       today --
                Right.
 7
           A.
 8
                -- to issue EICs remotely but that are not
           0.
 9
       being used for that purpose, that are lying around?
                Not -- I don't believe so, no.
           A.
10
                So each configured EIC kit is out there being
11
           0.
       used for EICs?
12
                Again, it would depend on the schedule that
13
           A.
       that unit's being -- that that unit's -- that the
14
15
       schedule for that unit. So a unit may sit in an office
       today; but if it's going to Glasscock County tomorrow,
16
17
       then it would be used tomorrow. So I suppose strictly
       speaking about it, the narrow parameters of your
18
19
       question, it wasn't used today; but it will be used
20
       tomorrow.
                Okay. So they're all -- all the configured
21
           Q.
       ones are in circulation; is that fair to say?
22
                That's a good characterization.
23
           A.
                You would agree with that?
24
           0.
                I would agree with it.
25
           A.
```

315 Are there any plans to purchase more kits? 1 O. Not that I'm aware of. 2 Α. Why were there only seven HHSC counties 3 Ο. selected to participate? 4 Because that's the number of -- of counties 5 Α. 6 that HHSC offered to provide employees for based on the 78 counties that don't have driver license offices 7 and -- and -- and haven't also received the EIC 8 equipment or training. 9 Did DPS ask HHSC whether it was willing to 10 Ο. participate in more than seven counties? 11 I don't recall. I don't know. I was not a 12 party to any of those discussions. 13 14 Q. Okay. Do you know what the largest county is without a driver's license office? 15 MR. KEISTER: Objection, vaque. 16 THE WITNESS: 17 Yeah. (BY MS. KORGAONKAR) Do you know what the 18 Ο. 19 geographic largest county is that doesn't have a driver's license office? 20 21 I have no idea. Α. 22 Do you know what the county with -- do you Q. know what the most populous county without a driver's 23 24 license office is? I do not know. 25 Α.

316 MS. KORGAONKAR: I'm done. 1 2 MS. MARANZANO: I don't have anything 3 further, but I just want to say for the record that 4 because we had a disagreement about an instruction that 5 was given we're going to hold the deposition open. 6 MR. KEISTER: Okay. Well, I have a few 7 questions. I promise not to use up an hour. 8 EXAMINATION BY MR. KEISTER: 9 Mr. Rodriguez, pursuant to the deposition 10 Ο. notice did you bring documents with you today that you 11 relied on in preparing for this deposition? 12 Yes, sir, I did. 13 Α. Okay. Would you please pull out Exhibits 82 14 Q. 15 And would you look at Exhibit 83, please? and 83. Α. Yes. 16 Is Exhibit 83 a document that you brought 17 Ο. today for use in the deposition that you relied on in 18 19 preparing for the deposition? 20 Α. Yes, sir. Could you tell us briefly what Exhibit 83 is? 21 Q. Exhibit 83 is a printout of the spreadsheet 22 Α. that we used to collect EIC application information. 23 24 And where is this Exhibit 83? What is Ο. Okay. 25 it printed out from?

```
317
                It's printed out from the spreadsheet that's
 1
       maintained on the SharePoint site --
 2
 3
           Q.
                Okay.
 4
           Α.
                -- the DPS SharePoint site.
 5
                Okay. And is there a -- is there a name for
           Ο.
 6
       that site?
 7
                The DPS SharePoint site. That's -- that's
           Α.
       what I call it.
 8
                Okay. Is that referred to as the dashboard?
 9
           Ο.
                The dashboard is a document that's derived
           Α.
10
       from the information available on the SharePoint site.
11
                Okay. Would you hand this document to the
12
       court reporter and ask her to mark it, please?
13
                      (Exhibit No. 101 marked.)
14
                     THE REPORTER: Exhibit 101.
15
                (BY MR. KEISTER) Can you identify
16
           Q.
       Exhibit 101, please?
17
                Yes, sir. Exhibit 101 essentially is
18
           A.
19
       Exhibit 83, however what we -- for legibility purposes,
2.0
       what -- what I asked the analyst to do was to collapse
       some of the cells, some of the columns that -- that are
21
       not relevant to EIC issuance, and the information
22
       contained in those columns is administrative
23
       information.
24
                       Are all of the same EIC issuances that
25
           Q.
                Okay.
```

```
318
1
       are listed on 101 also listed on Exhibit --
 2
           A.
                83?
3
           Q.
                -- 83?
 4
           A.
                Yes, sir.
                           Yeah.
 5
                Okay.
           Q.
 6
                     MR. HAYGOOD: Can we get a look at 83, do
 7
       you mind?
                     MR. KEISTER:
                                    Yeah.
                                           But I don't know
 8
       about -- if I get them messed up what we're going to
 9
       do.
10
               (BY MR. KEISTER) Can you take a look at
11
           Ο.
       Exhibit 82, please.
12
                Yes, sir.
13
           Α.
                Is Exhibit 82 a document that you brought
14
           Q.
15
       today to the deposition?
16
           Α.
                Yes, sir, it is.
           Q.
                Okay. And can you identify what Exhibit 82
17
       is?
18
19
           Α.
                Yes, sir. Exhibit 82 contains information --
20
       it's a printed copy of the information from our -- from
21
       a spreadsheet that's resident on our SharePoint site,
22
       and the information deals with -- excuse me --
       inquiries that are made either at mobile or brick and
23
24
       mortar offices --
25
           Ο.
                Okay.
```

```
319
                -- or counties.
 1
           Α.
                And with respect to Exhibit 83, 101, and
 2
           Q.
 3
       Exhibit 82, when were those documents printed out?
 4
           A.
                We asked for these -- I asked for these
 5
       documents to be printed out -- I believe it was -- it
 6
       was this week, and I believe the date was Tuesday.
                Okay. And does that mean that these documents
 7
           0.
 8
       contained all the information as of Tuesday with
 9
       respect to the issuances and the inquiries?
           A.
                Yes.
10
11
                     MS. KORGAONKAR:
                                      Objection, leading.
                     THE WITNESS: And she hasn't said that
12
       before.
13
                                  Okay. That's fine.
14
           Q.
                (BY MR. KEISTER)
                                                       That's
       fine.
              Just keep all those in front of you.
15
                     Okay.
                            Do you have Exhibit 80 in front of
16
17
       you?
18
           A.
                Yes, sir.
           Q.
                Is Exhibit 80 a document that you brought to
19
20
       the deposition today?
           A.
                Yes, sir, it is.
21
                Okay. And is this a document you relied upon
22
           Q.
       in preparation for the deposition?
23
                     MS. KORGAONKAR: Objection, leading.
24
25
           0.
                (BY MR. KEISTER) You can answer.
```

```
320
 1
           A.
                Okay.
                       Yes.
                       Can you tell us what Exhibit 80 is,
 2
           Q.
                Okay.
 3
       please?
 4
           A.
                Exhibit 80 is referred to as titled. It's an
 5
       EIC dashboard. And a dashboard is just a depiction of
       information on a -- on a printed document.
 6
                Okay. And when was this document printed out?
 7
           Q.
 8
           A.
                This document was -- was also printed on
 9
       Tuesday.
                       And does this document contain
           0.
                Okay.
10
11
       up-to-date information as of Tuesday?
                As of Tuesday, yes, sir.
12
           A.
                       Let me ask you to hand this document to
13
           Q.
                Okay.
       the court reporter and have her mark it.
14
                      (Exhibit No. 102 marked.)
15
                     THE REPORTER: Exhibit 102.
16
                (BY MR. KEISTER) Can you identify
17
           0.
       Exhibit 102, please?
18
19
           A.
                Exhibit 102 shows -- it's a three-page
20
       document. It shows the -- the number or the -- it
       enumerates the invalid applications for 2013 and for
21
22
       2014.
                       And is Exhibit 102 a document that you
23
           Q.
                Okay.
       brought to the deposition today?
24
                Yes, sir.
25
           A.
```

```
321
                       And does Exhibit 102 contain
 1
           0.
       information current as of the date that it was printed
 2
 3
       out?
 4
           A.
                Yes, sir, as of Tuesday.
 5
                       Thank you.
           Q.
                Okay.
 6
                     Would you pass this to the court reporter
       and ask her to mark it, please?
 7
 8
                     THE REPORTER:
                                    Thank you.
                      (Exhibit No. 103 marked.)
 9
                     THE REPORTER: Exhibit 103.
10
11
           0.
                (BY MR. KEISTER) Can you identify
       Exhibit 103, please?
12
                Exhibit 103 are -- are a series of map charts
13
           A.
       that -- that are used during our daily updates to
14
       provide us with situational awareness on the status of
15
       EIC operations across the state.
16
                And what type information does the map charts
17
           0.
       on Exhibit 103 provide?
18
           A.
                The map chart is color coded by county.
19
       There's a legend in the lower left-hand side along with
20
       the as of date of the -- of the production of this --
21
       of that particular document. And it shows the status
22
       of each county, vis-à-vis driver license, EIC
23
       operations, the county issuing EICs, whether the status
24
25
       of the county has returned their MOU, if the county
```

```
322
       needs to be trained in the EIC of issuance or if
 1
       they're experiencing -- in this instance the county
 2
 3
       has -- has equipment issues.
 4
                     There's also on -- on further -- or on
 5
       subsequent documents there's also a small data block in
 6
       the top left-hand corner that provides the -- the as of
       date. It provides the number of EICs that were issued,
 7
 8
       the number of EICs that -- the approval for which is
       pending, the EICs that have not been approved, and the
 9
       total number of transactions. And then below that is
10
11
       what -- what I refer to as a slant report, which merely
       provides those -- those numbers that are rolled up on a
12
       single line of information.
13
14
           Q.
                Okay. Is there any other documentation within
       those reports or attached to those reports?
15
           A.
                On the back -- on the second -- the second
16
       slide, what that shows -- or the subsequent slides,
17
       what they show are they show that the -- the date,
18
       time, region, county, location, and -- and the status
19
       of that location for EIC units across the state of
2.0
       Texas. And when I say "verified by the column of
21
       information" means that one of our employees has gone
22
       to that location and has ensured that the location is
23
       suitable for our needs in the EIC operations.
24
25
           Q.
                Okay. And how many -- how many separate
```

```
323
       clipped documents are contained within that exhibit,
 1
 2
       please?
 3
                Nine.
           A.
 4
           Q.
                Okay.
                       Thank you, sir.
 5
                     Would you pass this document to the court
 6
       reporter, please?
 7
                     THE REPORTER:
                                    Thank you.
 8
                      (Exhibit No. 104 marked.)
                     THE REPORTER:
                                    Exhibit 104.
 9
                (BY MR. KEISTER) Can you identify
           0.
10
11
       Exhibit 104, please?
                Yes, sir.
12
           A.
                What is Exhibit 104?
13
           Q.
                Exhibit 104 is the driver license division
14
           A.
       customer operations organization chart. It's also
15
       referred to as an org chart. And what it does is it
16
       provides the hierarchical structure for each of our DPS
17
       regions, 1A through 6B. It shows the chain of command,
18
19
       the supervisory chain of command; it lists the offices
20
       within each region; and it also lists the city where
       the office is resident and the employees at that office
21
       or it shows if there's a vacancy in that office.
22
                       Is that a document that you brought
23
           Q.
                Okay.
       today to the deposition that you relied upon in
24
25
       preparation for the deposition?
```

```
324
                     MS. KORGAONKAR: Objection, leading.
 1
                     THE WITNESS: I relied on this in
 2
 3
       preparation for my deposition.
 4
           Q.
                (BY MR. KEISTER) And you brought that today?
 5
                And I brought it with me.
           A.
 6
           Q.
                Pass that to the court reporter to be marked,
 7
       please.
 8
                     (Discussion off the record.)
                      (Exhibit No. 105 marked.)
 9
                     THE REPORTER: Exhibit 105.
10
           0.
                (BY MR. KEISTER) Can you identify
11
       Exhibit 105, please?
12
                Exhibit 105 are a series -- pardon me -- are a
13
           A.
       series of sheets of paper. They're organized by DPS
14
                There's multiple pages per region. What it
15
       region.
       shows is it provides more information for the
16
       hierarchical structure of the DPS regions. It provides
17
       the chain of command, the office supervisors, their
18
19
       contact information; phone, fax, cell, and also their
       physical location, their duty -- their duty location.
20
       On subsequent pages it provides the -- the physical
21
       location, the street location for each office; the
22
       station number; the area number, which is -- which is
23
       an archaic term. We used to use that when -- when
24
       commissioned personnel were in charge of those offices,
25
```

```
325
       but we still reflect it anyway. It reflects the days
 1
       that are open, it reflects the hours of operation of
 2
 3
       each office, and it also reflects the contact
 4
       information; telephone numbers and fax for each. And
 5
       it does that for DPS Regions 1A through 6B -- 6B.
 6
           Q.
                Okay. Is this information reflected in that
       document current as of today?
 7
 8
                     MS. KORGAONKAR:
                                      Objection, leading.
                     THE WITNESS: This information is current
 9
       as of the time that it was printed, which I believe was
10
11
       Tuesday.
12
           Q.
                (BY MR. KEISTER)
                                  Okay.
                                         Do you have any
       reason to think any of those offices have changed
13
14
       between now and Tuesday?
                No, sir.
15
           A.
                Okay.
                       Is Exhibit --
16
           Q.
17
           A.
                105.
                -- 105 a document that you brought today for
           Q.
18
       this deposition?
19
20
           A.
                I did, yes, sir.
                Is it a document that you relied upon in
21
           Q.
       preparation for this deposition?
22
23
           A.
                Yes, sir.
                And with respect to -- I may have asked you
24
           0.
25
       this, but I don't remember. With respect to
```

```
326
 1
       Exhibit 104 --
 2
           A.
                Yes.
 3
                -- is the information contained within
           0.
 4
       Exhibit 104 current as of today?
 5
                     MS. KORGAONKAR: Objection, leading.
 6
                     THE WITNESS: This information that's
       reflected on 104 is current as of when it was printed
 7
 8
       on Tuesday.
                (BY MR. KEISTER) Okay. Do you have any
 9
           0.
       reason to think there's been any changes between
10
11
       Tuesday and today?
                     The -- the only changes may be some
12
           A.
                No.
       employees who -- who are working who may have been
13
14
       employed or may have left the employ. But -- but
       the -- the majority of the information in terms of
15
       office supervisors, assistant manager, and the rest of
16
       the chain of command should remain the same.
17
18
           Q.
                Okay.
19
           A.
                And maybe some -- and maybe some
20
       discrepancies.
           Q.
                Okay. Thank you.
21
                     Have we identified all of the documents
22
       that you brought for the deposition today?
23
           A.
                These are -- yes, sir.
24
                Okay. When did the DPS begin tracking the
25
           Q.
```

```
327
       issuances of the EICs?
 1
                We began tracking EIC issuances and inquiries
 2
           A.
 3
       at the -- at the beginning of the program.
 4
           Q.
                Okay. And how did DPS track the issuance of
 5
       EICs at the beginning of the program?
 6
           A.
                The -- the way we used -- the method we used
       to track it, the -- that information was that the
 7
 8
       regional managers would consolidate that information
 9
       and provide it to me, generally speaking, through
       e-mail. And if I am not mistaken, it was done several
10
11
       times a day. And that -- that went on for about a
       week, and then I would produce a -- a weekly report
12
       that I referred to earlier.
13
14
           Q.
                Okay. And the reports you referred to
       earlier, how were -- how were they styled?
15
                                                   What were
       they called?
16
                I believe it was just called EIC report, or it
17
           A.
       may have been referred to as a daily or a weekly EIC
18
19
       report.
20
           Q.
                Okay.
                I would need to see for certain. I need to go
21
           A.
       back and look at it.
22
                If -- well, that's fine.
23
           Q.
24
           A.
                Okay.
25
           Q.
                Yeah.
                       How long did you prepare the EIC
```

```
328
 1
       reports?
                I prepared the EIC reports and I sent them
 2
           A.
 3
       until, roughly, the beginning of November.
 4
           Q.
                Okay. Did anyone else in the agency prepare
 5
       EIC reports or were you the only one?
 6
           A.
                From the beginning of the program until about
       the beginning of December, I was the only one that did
 7
 8
       that with -- with the exception of -- I believe there
 9
       was a day or so that I had gone on leave, on vacation,
       and -- and I was unavailable to collect the
10
11
       information, so -- I left, so somebody had done that.
       And I can't remember if it was either Steve Bell or
12
       Paul Watkins, one of those.
13
                Okay. Why did you discontinue the preparation
14
           Q.
       of the EIC reports?
15
           A.
                Because it was extremely time-consuming.
16
                Okay. Any other reasons?
17
           0.
                Well, there -- there was the -- the potential
           A.
18
19
       for errors. And I spent a lot of time going back and
       finding out -- you know, confirming the information
20
       that I had been given.
21
                       Did the department, DPS, continue
22
           Q.
                Okay.
       tracking EIC issuances after you discontinued your
23
       preparation of the EIC reports?
24
25
           A.
                Yes.
```

329 How did that tracking go forward or continue? 1 0. There's an analyst -- one of our analysts 2 A. 3 named Ryan O'Connor, and Ryan was asked to work with me 4 on -- on the -- on the data tracking, on EIC tracking. 5 And Ryan and I had a discussion about how we should 6 track EICs. And, as a consequence, he began -- he began to collect it, the information, on a spreadsheet 7 8 that he kept, and he would produce some documents. Okay. Did -- did Ryan create EIC reports like 9 0. you did and circulate those reports as you did? 10 11 A. No. What happened to the information that 12 Q. Okay. Ryan would collect? 13 14 A. Ryan collected the report -- or the information -- excuse me -- and he would provide what 15 can be best categorized as -- as an ad hoc report. 16 if somebody were to want -- want specific -- an updated 17 EIC information, Ryan would print the -- the tables 18 from the Excel spreadsheet and they would provide it to 19 20 that individual. Okay. Did there come a time when Ryan 21 Q. discontinued his participation in the tracking of EICs? 22 MS. KORGAONKAR: Objection, leading. 23 THE WITNESS: Yes. 24 25 Q. (BY MR. KEISTER) And do you know when that

```
330
 1
       was?
                It was -- it was the winter -- it was December
 2
 3
       of '13 or early in January of '14.
 4
           Q.
                Okay. Did the DPS continue tracking EIC
 5
       issuances after Ryan discontinued or -- or stopped his
 6
       participation?
 7
           A.
                Yes.
                How did the -- how did DPS track EIC
 8
           0.
 9
       issuances?
                We -- what we did was, we moved the -- the
           A.
10
11
       information, the spreadsheet, that Ryan was maintaining
       from his computer onto a SharePoint site. So that
12
       was -- that was the first part of it. And the second
13
14
       part was -- was the important part, because Ryan and I
       had a discussion that -- you know, we were still
15
       collecting information the same way. And -- and so
16
       what Ryan suggested was a better way to collect the
17
       information. And that gave birth to the -- its current
18
19
       form where the -- the input is available on the DPS
20
       share point site and the CSR can -- can go to that site
       and can enter the information about an EIC issuance or
21
       an inquiry directly into the share point site.
22
                                                       And
       then that's kept -- that's kept resident. That updates
23
       the spreadsheet.
24
25
                     And then from that spreadsheet we can --
```

```
331
       we can pull -- we can pull ad hoc queries or we can
 1
 2
       print pages or tables or whatever we decide -- whatever
 3
       information we decide we decide we need we can print
 4
       from that database.
 5
                Do any of the documents that you brought to
           0.
       the deposition today demonstrate how -- how that --
 6
       that tracking system works?
 7
 8
                     MS. KORGAONKAR:
                                     Objection, leading.
                     THE WITNESS: The documents that I
 9
       brought with me, what they do is they --
10
11
           0.
                (BY MR. KEISTER) And you can refer to them --
           Α.
                I'm going to have to.
12
                -- by exhibit numbers.
13
           Q.
                Okay. So the CSR inputs information onto the
14
           A.
       SharePoint site and that serves to populate Exhibit
15
       No. 83, okay, or Exhibit No. 82, depending on -- on
16
       whether it's an issuance or it's an inquiry. I won't
17
       talk about that because it's the same things.
18
19
           Q.
                Okay.
                Okay. And based on that, then there's a -- a
20
           A.
       document that's -- there's a link -- hyperlink to -- on
21
       our website, on the -- the SharePoint site, and the
22
       hyperlink is -- is called EIC executive dashboard. And
23
       that is depicted on Exhibit No. 80. And what that is
24
       is that's an Excel spreadsheet with a number of tabs
25
```

```
332
1
       associated with that spreadsheet. And we've discussed
 2
       some of these tabs earlier today.
3
                Okay. To your knowledge, does anyone at DPS
           Q.
 4
       create an EIC report as you did last year based upon
5
       the information that is kept on the -- on the share
6
       site?
                No, sir. We discontinued that when I stopped
7
           A.
8
       producing the report.
                Okay. Thank you, sir.
9
           0.
                     MR. KEISTER: I'll pass the witness.
10
                     MS. KORGAONKAR: I have one question --
11
       or two questions, rather, about the documents that --
12
       that you were just looking at with Mr. Keister.
13
                         FURTHER EXAMINATION
14
15
       BY MS. KORGAONKAR:
                The first is, you testified earlier that
16
           Q.
       271 EICs had been applied for --
17
18
           Α.
                Yes.
19
                -- is that right? Is that number reflected in
           Ο.
       any of these exhibits?
20
21
           Α.
                Yes.
22
           Q.
                Can you direct me to that, please?
23
           Α.
                Yes.
                     (Discussion off the record.)
24
25
                     THE WITNESS: It's the last page of
```

333 that -- of that exhibit. 1 (BY MS. KORGAONKAR) So, for the record, you 2 are indicating the last page of Exhibit 103? 3 4 Α. I'm sorry. I misspoke. It's -- it's -- I'll 5 keep it together. It's this packet. 6 So it's the first page of the last packet in 7 Exhibit 103 --Α. 8 Yes. -- is that right? Okay. And is that the same 9 Ο. document that indicates the number of EICs that have 10 been issued? 11 12 If you refer to the block in the upper Α. Yes. left-hand corner, do you see the text that's there? 13 14 Q. I do. That -- that establishes the information that 15 Α. you're asking. 16 17 MS. KORGAONKAR: And we just want to request that the State of Texas produce the documents 18 19 that you all brought with you today in native format to 20 the plaintiffs with the appropriate metadata. 21 I'm sorry. I don't make MR. KEISTER: 22 discovery agreements on the record. I'll be happy to 23 entertain whatever discovery we need to do. MS. MARANZANO: I have a quick follow-up 24 25 question.

334 1 Are you done? 2 MR. KEISTER: I am. 3 MS. MARANZANO: Okay. 4 FURTHER EXAMINATION BY MS. MARANZANO: 5 6 I believe when your counsel was asking you 7 questions, Mr. Rodriquez, he asked you to compare the reports that Ryan O'Connor had made to the reports 8 that -- weekly reports that you made, and he asked you 9 to compare the circulation of those reports. Do you 10 recall that? 11 12 Α. No. 13 0. Let me ask you this. Can you describe the 14 circulation of the weekly reports? 15 So we -- we have to understand that Α. Okay. when I produced the documents that I produced from June 16 17 to the beginning of November, that's what I call a report. Okay? And -- and the circulation of that 18 19 report that was e-mailed, as I said before, would be 20 pushed out, sent in an e-mail form, to -- to different people in DPS; regional managers and other people who 21 were involved in the EIC process. 22 23 So can you list everybody who it was sent to Ο. for me? 24 25 Α. I would have to -- if you want an exhaustive

335 list, I would have to see some of those e-mails that I 1 did. I can -- I can answer as best I ask. 2 Would looking at a previous exhibit help 3 Ο. 4 refresh your recollection? 5 Tremendously, yes. Α. Okay. Let's see. I don't have the numbers in 6 Ο. 7 front of me, but I believe -- perhaps I could look at the pile of exhibits. 8 You're going to need a wheelbarrow. 9 Α. Well, they were in order. THE REPORTER: 10 MS. MARANZANO: No, I think it's ones 11 12 that we introduced today. 13 (BY MS. MARANZANO) Do you have all of the Ο. 14 exhibits in front of you that --I have the ones that we introduced. 15 Α. Is that the one --16 Ο. 17 Α. These ones? MR. KEISTER: You can stop typing until 18 19 we get it sorted. You're not going to do it? MS. MARANZANO: Okay. Are we still on 20 the record? 21 22 THE REPORTER: Yes. 23 (BY MS. MARANZANO) Can I show you what we Ο. previously marked as Exhibit 74. Is that an example of 24 25 one of your weekly reports?

336 This is an example of one of my weekly 1 Α. 2 reports, yes. Does that help refresh your recollection as to 3 Ο. 4 who it was circulated to? 5 Well, not entirely. This is a partial list of Α. 6 people who would get it. 7 And who's on that list? Ο. Well, I'm on it. Kristopher Krueger, who 8 Α. is -- is one of our strategic analysts; Lisa Daughtry, 9 who works at license and records services; Ryan 10 O'Connor, who was -- who was helping me collect 11 tracking information; Maria Flores is a -- is an 12 assistant manager in one of the two regions. 13 in mine. I don't know. And Raquel Ramirez is an 14 assistant manager in Region 3. 15 Did you send these reports to -- to 16 O. Mr. McCraw? 17 I believe he may be on some of the 18 19 distribution, yes. 20 Did you send these reports to anybody outside Q. DPS? 21 22 Α. I don't recall having done that. I may have. 23 Ο. Okay. Did you send these reports to the DPS commission? 24 The DPS commission? 25 Α.

337 To the board of commissioners that oversees 1 O. 2 DPS? The Public Safety Commission. 3 Α. 4 Q. Thank you. Yes, the Public Safety Commission. 5 Α. No. 6 Q. Anybody else that you can recall as you sit 7 here today who got copies of your weekly reports? Well, as I stated before, it was -- it was my 8 Α. normal policy or procedure to send them to all of the 9 regional managers, okay, to -- to my chain of command. 10 And then -- and then after that it gets fuzzy. 11 have -- there may -- I have may included 12 Cheryl MacBride and other -- Tom Vinger and some folks 13 in -- in media and communications. I -- that's the 14 15 best I can do. I need to see one and then I can tell you who they all are. 16 Okay. I have nothing further at this point. 17 Ο. MR. KEISTER: Just one thing. To the 18 19 extent you feel I inappropriately cut you off this 20 morning, for whatever time is remaining, if you want to readdress that question, we'll consider it. 21 22 How much time is remaining? 23 THE REPORTER: Three minutes. MS. KORGAONKAR: Can we go off the 24 25 record?

338 1 MR. KEISTER: Sure, yeah. 2 THE REPORTER: Off the record. (Discussion off the record.) 3 4 THE REPORTER: All right. Back on the 5 record. 6 MS. MARANZANO: Okay. Back on the 7 record. (BY MS. MARANZANO) This morning you may 8 Ο. recall that we talked a little bit about EIC 9 cancellations? 10 Α. Yes. 11 And I had asked you a question about the 12 procedures under which a driver's license can be 13 14 canceled. Do you know what those are? 15 MR. KEISTER: And let me -- let me just object that this is outside the area for which he's 16 17 designated. But to the extent he can answer, I'll allow him to do it. 18 19 MS. MARANZANO: Thank you. 20 THE WITNESS: As best I can recall, a 21 driver license can be suspended if -- if a customer or 22 a driver gets an excessive number of tickets or they 23 have other -- a DWI, or something along those lines, 24 they can suspend it. I'm -- I'm unfamiliar with the 25 term "cancellation of a driver license." It may be

339 possible, but I don't know about that. 1 (BY MS. MARANZANO) And would an excessive 2 number of tickets be caused to cancel an EIC? 3 4 Α. No. Can personal identification cards be canceled? 5 Ο. 6 Α. Yes, we can cancel -- we can cancel -- I 7 suppose we can cancel documentation if there's evidence that the -- the applicant or the customer provided 8 false or fraudulent information. And I -- I guess that 9 would be the same rule to -- for driver licenses and 10 personal ID cards, yes. 11 Okay. And any other circumstances under which 12 a personal ID can be canceled? 13 14 Α. I'm unaware of any. Okay. I don't think I have anything further. 15 Ο. Thank you very much. 16 Α. MR. KEISTER: We'll reserve the remainder 17 until time of trial. 18 19 FURTHER EXAMINATION 20 BY MS. KORGAONKAR: Can I just ask you what the relationship is 21 Q. 22 between DPS and the Public Safety Commission? The -- as I understand it -- and that's --23 Α. 24 that's a level above me -- the Public Safety 25 Commission, they're the ones that essentially hire

340 Director McCraw. He works for the Public Safety 1 Commission. If we want to make a substantive change in 2 3 a rule or if we want to -- to have a contract to 4 purchase equipment, or anything like that, the Public 5 Safety Commission -- and they're appointed civilians 6 and they're appointed by the governor -- then they --7 we have to present that case to the PSC, the Public Safety Commission. And I -- I guess you could say that 8 they're our governing body. I mean, they -- they make 9 sure that we comply with -- with the rules as set out. 10 So we answer to the Public Safety Commission. 11 Would the MOUs have had to go through the 12 commission? 13 14 Α. No. 15 Q. Okay. MR. KEISTER: Is that it? 16 THE REPORTER: Off the record. 17 (Proceedings concluded at 6:35 p.m.) 18 19 20 21 22 23 24 25

	341
1	WITNESS CORRECTIONS AND SIGNATURE
2	Please indicate changes on this sheet of paper, giving the change, page number, line number, and reason
3	for the change. Please sign each page of changes.
4	PAGE/LINE CORRECTION REASON FOR CHANGE
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25	TONY RODRIGUEZ

SIGNATURE OF WITNESS I, TONY RODRIGUEZ, solemnly swear or affirm under the pains and penalties of perjury that the foregoing pages contain a true and correct transcript of the testimony given by me at the time and place stated, with the corrections, if any, and the reasons therefor noted on the foregoing correction pages(s). TONY RODRIGUEZ Job No. 4-AUSTIN-161268 KS

	343		
1	IN THE UNITED STATES DISTRICT COURT FOR THE SOUTHERN DISTRICT OF TEXAS		
2	CORPUS CHRISTI DIVISION		
3	MARC VEASEY, et al.,) Plaintiffs,)		
4	v.) CIVIL ACTION NUMBER		
5) 2:13-cv-193(NGR)		
6	RICK PERRY, et al.,) Defendants.)		
7	**************		
8	REPORTER'S CERTIFICATE		
9	THE STATE OF TEXAS:		
10	COUNTY OF TRAVIS:		
11	I, Kim Seibert, a Certified Shorthand Reporter in		
12	and for the State of Texas, hereby certify to the		
13	following:		
14	That the witness, TONY RODRIGUEZ, was duly sworn by		
15	the officer and that the transcript of the oral		
16	deposition is a true record of the testimony given by		
17	the witness; That the deposition transcript was		
18	submitted on, 2014, to the witness,		
19	or to the attorney for the witness, for examination,		
20	signature, and return to U.S. Legal Support, Inc., by		
21	, 2014;		
22	That the amount of time used by each party at the		
23	deposition is as follows:		
24			
25			

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344
                Ms. Jennifer Maranzano - 3 hrs. 49 min.
 1
                Mr. Scott Brazil - 10 min.
 2
                Ms. Natasha Korgaonkar - 3 hrs. 5 min.
                Mr. Richard F. Shordt -
                Mr. Ronald Keister - 21 min.
 3
                Mr. Robert W. Doggett -
 4
           I further certify that I am neither counsel for,
 5
       related to, nor employed by any of the parties or
 6
 7
       attorneys in the action in which this proceeding was
       taken, and further that I am not financially or
 8
       otherwise interested in the outcome of the action.
 9
           GIVEN UNDER MY HAND AND SEAL OF OFFICE, on this the
10
        _____ day of _____, 2014.
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15
                     Kim Seibert, Texas CSR 4589
16
                     Expiration Date: 12-31-2014
17
                     U.S. Legal Support, Inc.
                     Austin Centre
18
                     701 Brazos, Suite 380
                     Austin, Texas 78701
19
                     Firm Registration 344
                     Expiration Date 12-31-2014
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       Job No. 4-AUSTIN-161268 KS
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